



ATTACHMENT 2

Proposed Annual Operations & Capital Budget FY 2021-22

SAN MARCOS

DISCOVER LIFE'S POSSIBILITIES

2021-22 BUDGET

Adopted Annual Operations &
Capital Improvement Program Budget



EXPENDITURES - OVERVIEW BY FUND AND FUNCTION

FUND/FUNCTION	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
GENERAL GOVERNMENT						
City Council	\$ 269,813	\$ 269,813	\$ 266,163	\$ 284,448	\$ 284,448	\$ -
Administration	7,101,389	7,207,220	7,779,690	7,442,679	7,442,679	-
Economic Development	259,992	249,992	271,179	282,804	282,804	-
City Attorney	805,000	805,000	819,258	880,000	930,000	-
City Clerk	535,336	535,336	575,586	678,928	678,928	-
Human Resources/Risk Management	3,902,745	3,983,948	3,873,109	4,287,836	4,287,836	-
Finance	1,212,106	1,393,556	1,554,756	1,794,333	1,723,014	-
Information Systems	2,173,820	2,196,838	2,127,185	2,218,735	2,218,735	-
Real Property Services	711,577	1,444,477	234,777	1,474,629	1,474,629	-
Total General Government	16,971,778	18,086,179	17,501,702	19,344,392	19,323,073	-
PUBLIC WORKS						
Operations	8,948,363	8,213,414	9,607,470	8,978,270	8,849,523	-
Engineering	1,604,466	1,584,766	1,710,596	-	-	-
Storm Water Program Management	755,306	610,136	695,235	-	-	-
Total Public Works	11,308,135	10,408,316	12,013,301	8,978,270	8,849,523	-
DEVELOPMENT SERVICES						
Administration	562,250	562,250	614,779	775,041	775,041	-
Planning	1,179,145	1,078,568	1,228,658	1,068,077	893,107	-
Building	1,479,855	1,174,855	1,235,603	1,567,876	1,567,876	-
Engineering	675,557	682,891	706,068	2,588,774	2,681,131	-
Watershed Program Management	-	-	-	768,484	768,484	-
Total Development Services	3,896,807	3,498,564	3,785,107	6,768,252	6,685,639	-
PUBLIC SAFETY						
Fire Department	17,812,811	17,675,108	19,851,161	18,156,086	18,156,086	-
Law Enforcement	21,828,991	21,829,516	22,054,895	22,737,062	22,737,062	-
Total Public Safety	39,641,802	39,504,624	41,906,056	40,893,148	40,893,148	-
PARKS AND RECREATION						
Parks and Recreation	2,987,218	2,762,343	2,528,703	3,599,137	3,599,137	-
Total Parks And Recreation	2,987,218	2,762,343	2,528,703	3,599,137	3,599,137	-
OTHER FINANCING USES						
Transfers Out	843,000	905,502	955,502	955,502	955,502	-
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
Total Other Financing Uses	843,000	905,502	955,502	955,502	955,502	-
TOTAL GENERAL FUND	\$ 75,648,740	\$ 75,165,528	\$ 78,690,372	\$ 80,538,700	\$ 80,306,022	\$ -

EXPENDITURES - OVERVIEW BY FUND AND FUNCTION (cont'd)

FUND/FUNCTION	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
Gas Tax *	\$ 1,769,463	\$ 1,918,907	\$ 1,661,283	\$ 2,117,708	\$ 2,219,431	\$ -
Traffic Safety *	185,000	278,788	235,636	185,000	193,636	-
Lighting & Landscaping Maintenance District	1,190,000	1,168,218	1,329,003	1,219,586	1,223,904	-
City Affordable Housing *	7,600,000	7,600,000	1,747,000	6,537,500	6,537,500	-
CFD 98-02 Lighting & Landscaping *	6,212,686	6,728,512	6,144,355	5,047,802	5,098,365	-
Senior Nutrition Grant	327,114	405,884	179,754	346,687	346,687	-
CDBG *	198,042	281,770	345,731	1,234,191	1,234,191	-
Center Dr Maintenance District	33,500	47,500	890	29,920	29,920	-
CalHome Fund	56,350	168,350	112,000	150,000	150,000	-
CFD 2011-01 Congestion Management	25,030	25,030	-	2,000	2,000	-
PEG *	100,000	100,000	100,000	100,000	100,000	-
Art In Public Places	200,000	200,000	124,819	185,000	185,000	-
RMRA *	-	-	-	-	-	-
San Marcos Successor Housing Agency	6,637,414	6,660,144	5,967,664	963,627	963,627	-
Total Special Revenue Funds	24,534,599	25,583,103	17,948,135	18,119,021	18,284,261	-
DEBT SERVICE FUND						
Lease Revenue Bonds	385,057	385,057	385,057	-	392,395	-
Total Debt Service Fund	385,057	385,057	385,057	-	392,395	-
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	36,219	135,869	36,219	40,951	40,951	-
Transnet - Streets *	-	-	-	35,761	44,397	-
RTCIP *	-	-	-	-	-	-
Total Capital Improvement Project Funds	36,219	135,869	36,219	76,712	85,348	-
FIDUCIARY FUNDS						
Trust/Agency Deposits	70,000	70,000	-	50,000	50,000	-
Redevelopment Property Tax Trust Fund *	27,448,892	27,448,892	27,447,872	25,180,145	28,193,598	-
Total Fiduciary Funds	27,518,892	27,518,892	27,447,872	25,230,145	28,243,598	-
ENTERPRISE FUNDS						
Creekside Marketplace	4,379,584	4,804,584	4,864,646	4,407,150	4,507,150	-
Real Property Management **	5,188,432	5,242,776	4,916,901	6,022,000	6,051,000	-
Total Enterprise Funds	9,568,016	10,047,360	9,781,548	10,429,150	10,558,150	-
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	2,438,275	2,561,889	1,715,633	2,664,746	2,664,746	-
City Facilities Replacement/Rehabilitation *	185,000	610,315	610,315	680,000	430,000	-
City Infrastructure Replacement/Rehabilitation *	360,000	557,825	557,825	709,000	709,000	-
Total Internal Service Funds	2,983,275	3,730,029	2,883,773	4,053,746	3,803,746	-
TOTAL EXPENDITURES - ALL FUNDS	\$ 140,674,798	\$ 142,565,838	\$ 137,172,975	\$ 138,447,474	\$ 141,673,520	\$ -

* See Capital Improvement Program - Summary by Funding Source for FY 2021-22 appropriations committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.

** In September 2019, the City's real estate portfolio was contracted out. Previously appropriated funds were re-allocated for this purpose. This expense amount includes an annual transfer in to General Fund.

REVENUES - OVERVIEW BY FUND AND TYPE

BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL FUND						
TAXES & SPECIAL ASSESSMENTS						
Sales Tax	\$ 16,958,574	\$ 15,747,712	\$ 15,747,712	\$ 18,793,491	\$ 18,793,491	\$ -
Property Tax	24,945,761	25,445,862	25,445,862	25,703,084	25,719,167	-
Special Assessments	6,336,923	6,336,923	6,336,923	6,344,000	6,344,000	-
Transient Occupancy Tax	698,568	698,568	698,568	719,525	719,525	-
Total Taxes & Special Assessments	48,939,826	48,229,065	48,229,065	51,560,100	51,576,183	-
LICENSES & PERMITS						
Franchise Fees	4,175,107	4,175,107	4,175,107	4,216,858	4,216,858	-
Building Permit Fees	450,000	229,192	229,192	405,000	405,000	-
Business License Fees	247,200	239,200	239,200	239,200	239,200	-
Other Licenses & Permits	623,398	1,088,937	1,088,937	742,030	742,030	-
Total Licenses & Permits	5,495,705	5,732,436	5,732,436	5,603,088	5,603,088	-
INTERGOVERNMENTAL						
State	102,000	102,000	102,000	96,000	96,000	-
State Grants	218,000	1,944,482	1,944,482	223,000	223,000	-
Local Grants	2,500	17,410	17,410	2,500	2,500	-
County	283,000	283,000	283,000	280,000	280,000	-
Federal Grants	118,274	1,435,268	1,435,268	151,976	151,976	-
Total Intergovernmental	723,774	3,782,160	3,782,160	753,476	753,476	-
CHARGES FOR SERVICES						
Departmental Services	7,471,501	6,893,038	6,893,038	7,625,307	7,625,307	-
Reimbursements	2,582,800	2,250,622	2,250,622	2,735,994	2,735,994	-
Total Charges For Services	10,054,301	9,143,660	9,143,660	10,361,301	10,361,301	-
FINES & FORFEITURES						
Fines & Forfeitures	304,400	92,300	92,300	414,800	414,800	-
Total Fines & Forfeitures	304,400	92,300	92,300	414,800	414,800	-
USE OF MONEY & PROPERTY						
Rental Income *	95,000	95,000	95,000	60,000	60,000	-
Partnership Income	900,000	900,000	900,000	900,000	900,000	-
Interest Income	487,703	487,703	487,703	462,133	462,133	-
Total Use Of Money & Property	1,482,703	1,482,703	1,482,703	1,422,133	1,422,133	-
DEVELOPER FEES						
Developer Fees	21,700	21,700	21,700	11,500	11,500	-
Total Developer Fees	21,700	21,700	21,700	11,500	11,500	-
MISCELLANEOUS REVENUES						
Donations	2,250	2,250	2,250	2,250	2,250	-
Other Miscellaneous Revenue	178,400	965,600	965,600	894,400	894,400	-
Total Miscellaneous Revenues	180,650	967,850	967,850	896,650	896,650	-
OTHER FINANCING SOURCES						
Sale of Fixed Assets	-	1,943,500	1,943,500	-	-	-
Operating Transfers In - Creekside	3,400,000	3,400,000	3,400,000	3,400,000	3,500,000	-
Operating Transfers In - Real Property Management *	1,700,000	1,700,000	1,700,000	1,700,000	1,900,000	-
Operating Transfers In - Other	870,160	2,245,998	2,245,998	1,305,500	1,305,500	-
Total Other Financing Sources	5,970,160	9,289,498	9,289,498	6,405,500	6,705,500	-
TOTAL GENERAL FUND	\$ 73,173,219	\$ 78,741,372	\$ 78,741,372	\$ 77,428,548	\$ 77,744,631	\$ -

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
SPECIAL REVENUE FUNDS						
GAS TAX						
Gas Tax Revenue	\$ 2,476,828	\$ 2,476,828	\$ 2,476,828	\$ 2,476,901	\$ 2,476,901	\$ -
Interest Income	25,000	25,000	25,000	34,000	34,000	-
Total Gas Tax	2,501,828	2,501,828	2,501,828	2,510,901	2,510,901	-
TRAFFIC SAFETY						
Traffic Safety Revenue	150,000	150,000	59,000	125,000	125,000	-
Interest Income	22,000	22,000	(10,000)	6,000	6,000	-
Total Traffic Safety	172,000	172,000	49,000	131,000	131,000	-
LIGHTING & LANDSCAPING MAINTENANCE DISTRICT						
Special Assessments	530,000	530,000	470,000	530,000	530,000	-
Interest Income	-	-	-	-	-	-
Other Restricted Revenues	660,000	722,502	660,000	685,000	685,000	-
Total Lighting & Landscaping Maintenance District	1,190,000	1,252,502	1,130,000	1,215,000	1,215,000	-
CITY AFFORDABLE HOUSING						
City Affordable Housing Revenue	446,400	446,400	1,348,500	2,585,400	2,585,400	-
Interest Income	81,000	81,000	79,805	81,000	81,000	-
Other Restricted Revenues	142,500	142,500	142,500	142,500	142,500	-
Total City Affordable Housing	669,900	669,900	1,570,805	2,808,900	2,808,900	-
CFD 98-02 LIGHTING & LANDSCAPING						
Special Assessments	7,795,318	7,795,318	6,480,000	6,610,000	6,610,000	-
Interest Income	106,000	106,000	100,000	238,000	238,000	-
Other Restricted Revenues	10,000	10,000	2,500	2,500	2,500	-
Total CFD 98-02 Lighting & Landscaping	7,911,318	7,911,318	6,582,500	6,850,500	6,850,500	-
SENIOR NUTRITION GRANT						
Nutrition Grant	65,000	65,000	65,000	86,000	86,000	-
Donations	28,700	28,700	5,000	28,700	28,700	-
Interest Income	400	400	-	-	-	-
Other Restricted Revenues	185,000	185,000	184,000	183,000	183,000	-
Total Senior Nutrition Grant	279,100	279,100	254,000	297,700	297,700	-
CDBG	1,504,023	1,895,397	1,538,466	1,976,645	1,976,645	-
CENTER DR MAINTENANCE DISTRICT	32,000	32,000	21,680	23,000	23,000	-
CALHOME	26,000	208,000	183,200	161,000	161,000	-
CFD 2011-01 CONGESTION MANAGEMENT	610,299	610,299	687,000	555,000	555,000	-
PEG	203,000	203,000	94,949	160,000	160,000	-
ART IN PUBLIC PLACES	73,000	73,000	23,710	33,000	33,000	-
RMRA						
Revenue	1,857,880	1,857,880	1,320,354	1,922,592	1,922,592	-
Interest Income	9,000	9,000	22,047	25,000	25,000	-
Total RMRA	1,866,880	1,866,880	1,342,401	1,947,592	1,947,592	-
SAN MARCOS SUCCESSOR HOUSING AGENCY	1,456,000	1,456,000	1,295,698	2,145,000	2,145,000	-
TOTAL SPECIAL REVENUE FUNDS	\$ 18,495,349	\$ 19,131,225	\$ 17,275,237	\$ 20,815,238	\$ 20,815,238	\$ -

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
DEBT SERVICE FUND						
LEASE REVENUE BONDS	\$ 517,000	\$ 517,000	\$ 516,594	\$ 551,000	\$ 551,000	\$ -
CAPITAL IMPROVEMENT PROJECTS FUNDS						
PUBLIC FACILITIES FEES						
Developer Fees	2,567,174	2,567,174	5,069,464	14,708,714	14,708,714	-
Interest Income	438,000	438,000	206,103	547,000	547,000	-
Total Public Facilities Fees	3,005,174	3,005,174	5,275,567	15,255,714	15,255,714	-
TRANSNET - STREETS	1,243,386	1,243,386	4,781,860	1,485,100	1,485,100	-
RTCIP	583,000	583,000	365,941	840,389	840,389	-
FIDUCIARY FUNDS						
TRUST/AGENCY DEPOSITS	-	-	-	-	-	-
REDEVELOPMENT PROPERTY TAX TRUST FUND						
Property Tax	25,000,000	25,000,000	26,239,211	25,160,146	25,121,016	-
Interest Income	499,625	499,625	12,656	205,479	205,479	-
Other Miscellaneous Revenue	132,000	132,000	140,153	142,956	3,156,408	-
Total Redevelopment Property Tax Trust Fund	25,631,625	25,631,625	26,392,020	25,508,581	28,482,903	-
ENTERPRISE FUNDS						
CREEKSIDE MARKETPLACE						
Rental Income	3,614,601	3,614,601	3,614,601	4,231,100	4,231,100	-
Reimbursements	743,973	743,973	650,041	712,200	712,200	-
Interest Income	15,000	15,000	(20,000)	15,000	15,000	-
Other Miscellaneous Revenue	33,038	33,038	12,045	30,000	30,000	-
Total Creekside Marketplace	4,406,612	4,406,612	4,256,687	4,988,300	4,988,300	-
REAL PROPERTY MANAGEMENT						
Rental Income	4,696,066	4,696,066	4,559,326	5,391,600	5,591,600	-
Reimbursements	481,247	481,247	481,247	436,750	436,750	-
Interest Income	-	-	2,924	-	-	-
Other Miscellaneous Revenue	50,571	50,571	50,571	18,350	18,350	-
Total Real Property Management	5,227,884	5,227,884	5,094,068	5,846,700	6,046,700	-

REVENUES - OVERVIEW BY FUND AND TYPE (Cont'd)

BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
INTERNAL SERVICE FUNDS						
VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT						
Interest Income	16,000	16,000	16,000	31,000	31,000	-
Operating Transfer In – Other	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
Total Vehicle & Equipment Acquisition/Replacement	16,000	16,000	16,000	31,000	31,000	-
CITY FACILITIES REPLACEMENT/REHABILITATION						
Interest Income	68,469	68,469	(40,000)	68,469	50,000	-
Reimbursements	-	-	-	-	-	-
Operating Transfer In – Other	-	-	-	400,000	-	-
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
Total City Facilities Replacement/Rehabilitation	68,469	68,469	(40,000)	468,469	50,000	-
CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION						
Interest Income	89,000	89,000	105,000	89,000	35,000	-
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
Total City Infrastructure Replacement/Rehabilitation	89,000	89,000	105,000	89,000	35,000	-
TOTAL REVENUES - ALL FUNDS	\$ 132,456,717	\$ 138,660,746	\$ 142,780,346	\$ 153,308,039	\$ 156,325,975	\$ -

GENERAL FUND

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 49,178,582	\$ 51,673,801	\$ 48,229,065	\$ 51,560,100	\$ 51,576,183	\$ -
Licenses & Permits	5,180,184	5,332,947	5,732,436	5,603,088	5,603,088	-
Intergovernmental *	566,995	758,301	3,782,160	753,476	753,476	-
Charges for Services	10,459,907	9,348,831	9,143,660	10,361,301	10,361,301	-
Fines & Forfeitures	436,093	356,657	92,300	414,800	414,800	-
Use of Money & Property	6,832,329	1,796,871	1,482,703	1,422,133	1,422,133	-
Developer Fees	59,442	13,653	21,700	11,500	11,500	-
Miscellaneous Revenues	798,928	205,232	967,850	896,650	896,650	-
Other Financing Sources	10,110,315	11,889,126	9,289,498	6,405,500	6,705,500	-
TOTAL REVENUES	83,622,774	81,375,418	78,741,372	77,428,548	77,744,631	-
OPERATING EXPENDITURES						
Salaries & Wages	24,516,361	23,724,556	24,825,078	23,393,263	23,127,395	-
Health Benefits	3,048,938	3,319,076	3,592,863	3,469,995	3,451,018	-
Retirement Benefits	7,418,060	8,115,448	8,492,494	9,245,906	9,239,040	-
Other Personnel Expenses	1,357,783	1,397,817	1,611,947	1,564,422	1,556,331	-
Contractual Services	28,648,781	30,244,679	31,245,341	34,264,226	34,320,608	-
Supplies & Services	2,648,353	2,184,258	1,724,618	2,001,938	2,007,526	-
Repair & Maintenance	1,110,384	786,539	744,764	1,232,312	1,237,465	-
Utilities	2,245,921	1,450,838	1,544,123	1,535,081	1,535,081	-
Capital Expenditures (Non CIP)	287,060	221,190	133,758	791,000	791,000	-
Debt Service	145,335	166,249	1,995,984	150,787	150,787	-
Other Operating Expenses	3,709,612	3,618,650	2,779,403	2,889,771	2,889,771	-
Annual Replacement/Rehab Transfers	2,912,605	1,568,342	-	-	-	-
TOTAL OPERATING EXPENDITURES	78,049,193	76,797,644	78,690,372	80,538,700	80,306,022	-
CIP PROJECT EXPENDITURES	2,558,622	2,327,893	51,000	-	-	-
TOTAL EXPENDITURES	80,607,815	79,125,537	78,741,372	80,538,700	80,306,022	-
REVENUE OVER/(UNDER) EXPENDITURES ***	3,014,959	2,249,881	-	(3,110,152)	(2,561,391)	-
FUND BALANCE						
Beginning Balance - July 1	42,957,362	47,397,387	51,975,161	46,297,016	46,297,016	-
Audit/Equity Transfer Out Adjustments	(1,133,556)	-	(5,729,145)	-	-	-
Unanticipated One-Time Revenues	5,571,753	4,269,418	1,933,500	-	-	-
Revenue Over/(Under) Expenditures	1,828	308,356	(1,882,500)	(3,110,152)	(2,561,391)	-
Ending Balance - June 30	47,397,387	51,975,161	46,297,016	43,186,864	43,735,625	-
RESERVED FUND BALANCE						
Restricted Assets	11,813,067	8,199,977	8,199,977	8,199,977	8,199,977	-
Restricted for Capital Projects	4,343,083	3,922,527	6,434,819	2,352,650	2,352,650	-
Environmental Endowments	800,000	581,152	581,152	581,152	581,152	-
Restricted for Business Sustainability Loans	-	3,000,000	1,099,547	1,099,547	1,099,547	-
Catastrophic/Emergency Reserve	15,220,618	10,090,502	9,260,809	9,584,815	9,767,735	-
One-time Recurring Savings/Opportunity Reserve	9,132,371	13,090,502	10,360,356	10,684,362	10,867,282	-
Economic Contingency/Pension Stabilization Reserve	6,088,247	10,590,502	7,860,356	8,184,362	8,367,282	-
Pension Stabilization Reserves - Restricted Section 115 **	-	2,500,000	2,500,000	2,500,000	2,500,000	-
Total Restricted Reserves	47,397,387	51,975,161	46,297,016	43,186,864	43,735,625	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* FY 2020-21 Projected amount includes \$1.7M of CARES Act County Subgrant, \$1.2M of CARES Act State Department of Finance Grant, and \$100K of other Federal COVID Relief Funds.

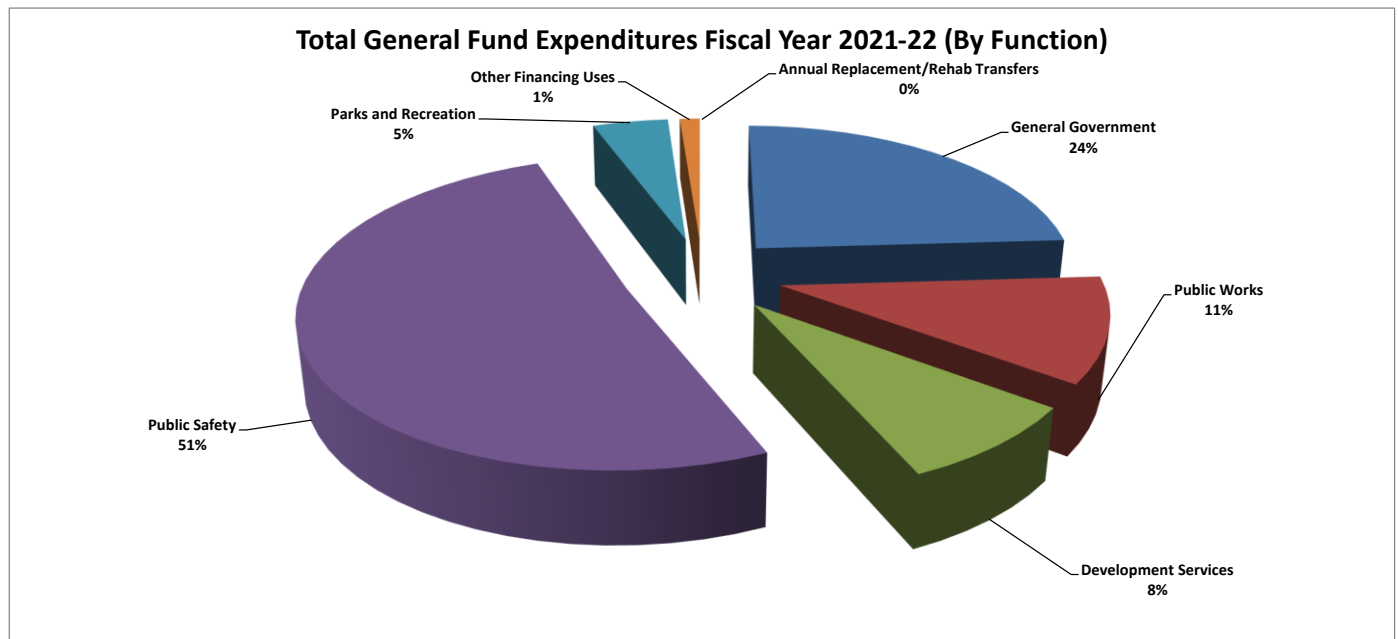
** Reserves put into the Section 115 Pension Trust are part of the Economic Contingency/ Pension Stabilization Reserve.

*** On June 23, 2020, The City Council approved the appropriation of up to \$2,695,521 from the Economic Contingency/Pension Stabilization Reserve to the General Fund Operating Budget.

GENERAL FUND

EXPENDITURE SUMMARY BY FUNCTION

FUNCTION	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
GENERAL GOVERNMENT	\$ 16,971,778	\$ 18,086,179	\$ 17,501,702	\$ 19,344,392	\$ 19,323,073	\$ -
PUBLIC WORKS	11,308,135	10,408,316	12,013,301	8,978,270	8,849,523	-
DEVELOPMENT SERVICES	3,896,807	3,498,564	3,785,107	6,768,252	6,685,639	-
PUBLIC SAFETY	39,641,802	39,504,624	41,906,056	40,893,148	40,893,148	-
PARKS AND RECREATION	2,987,218	2,762,343	2,528,703	3,599,137	3,599,137	-
OTHER FINANCING USES	843,000	905,502	955,502	955,502	955,502	-
ANNUAL REPLACEMENT/REHAB TRANSFERS	-	-	-	-	-	-
TOTAL GENERAL FUND	\$ 75,648,740	\$ 75,165,528	\$ 78,690,372	\$ 80,538,700	\$ 80,306,022	\$ -

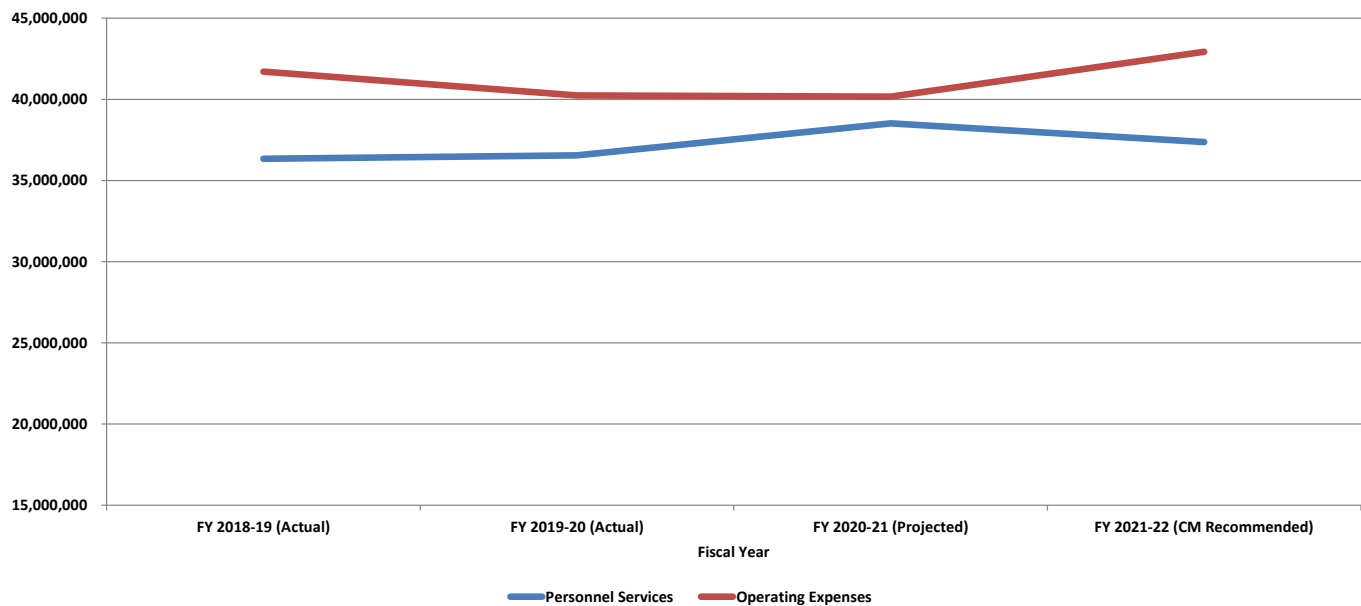


GENERAL FUND

EXPENDITURE SUMMARY BY TYPE

EXPENDITURE CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 24,516,361	\$ 23,724,556	\$ 24,825,078	\$ 23,393,263	\$ 23,127,395	\$ -
Health Benefits	3,048,938	3,319,076	3,592,863	3,469,995	3,451,018	-
Retirement Benefits	7,418,060	8,115,448	8,492,494	9,245,906	9,239,040	-
Other Personnel Expenses	1,357,783	1,397,817	1,611,947	1,564,422	1,556,331	-
Personnel Services Subtotal	36,341,142	36,556,897	38,522,381	37,673,586	37,373,784	-
Operating Expenses						
Contractual Services	28,648,781	30,244,679	31,245,341	34,264,226	34,320,608	-
Supplies & Services	2,648,353	2,184,258	1,724,618	2,001,938	2,007,526	-
Repair & Maintenance	1,110,384	786,539	744,764	1,232,312	1,237,465	-
Utilities	2,245,921	1,450,838	1,544,123	1,535,081	1,535,081	-
Capital Expenditures (Non CIP)	287,060	221,190	133,758	791,000	791,000	-
Debt Service	145,335	166,249	1,995,984	150,787	150,787	-
Other Operating Expenses	3,709,612	3,618,650	2,779,403	2,889,771	2,889,771	-
Annual Replacement/Rehab Transfers	2,912,605	1,568,342	-	-	-	-
Operating Expenses Subtotal	41,708,051	40,240,746	40,167,990	42,865,114	42,932,238	-
TOTAL OPERATING EXPENDITURES	\$ 78,049,193	\$ 76,797,644	\$ 78,690,372	\$ 80,538,700	\$ 80,306,022	\$ -

General Fund Operating Expenditures

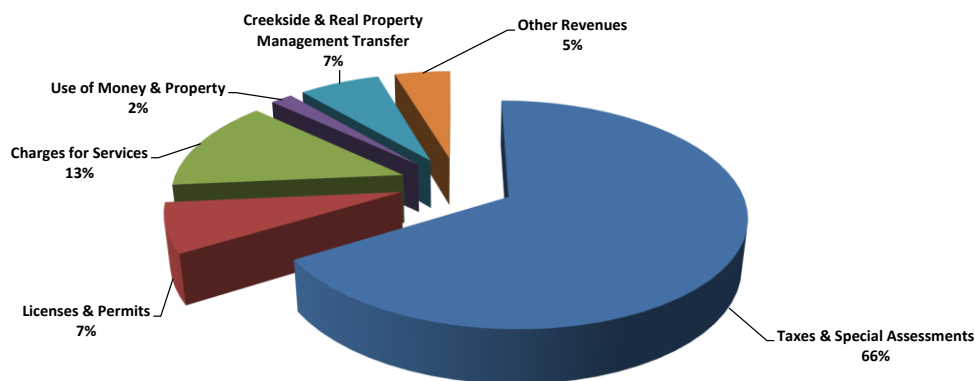


GENERAL FUND

REVENUE SUMMARY BY TYPE

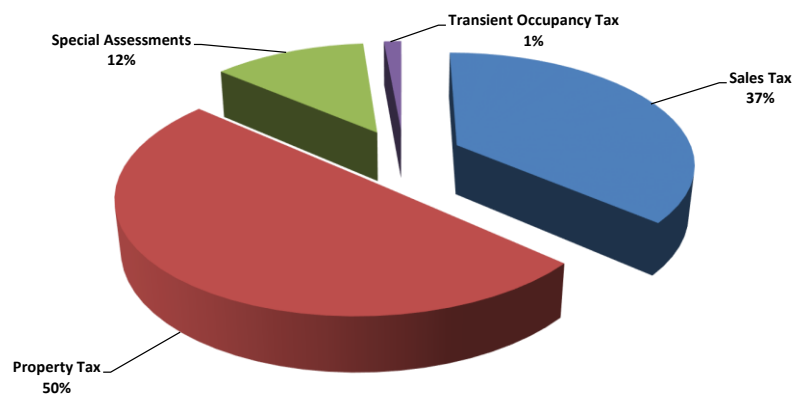
BUDGET CATEGORY	FISCAL YEAR 2020-21			FISCAL YEAR 2021-22 BUDGET		
	AS ADOPTED	AS AMENDED	PROJECTED 6/30/2021	DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
TAXES & SPECIAL ASSESSMENTS	\$ 48,939,826	\$ 48,229,065	\$ 48,229,065	\$ 51,560,100	\$ 51,576,183	\$ -
LICENSES & PERMITS	5,495,705	5,732,436	5,732,436	5,603,088	5,603,088	-
INTERGOVERNMENTAL	723,774	3,782,160	3,782,160	753,476	753,476	-
CHARGES FOR SERVICES	10,054,301	9,143,660	9,143,660	10,361,301	10,361,301	-
FINES & FORFEITURES	304,400	92,300	92,300	414,800	414,800	-
USE OF MONEY & PROPERTY	1,482,703	1,482,703	1,482,703	1,422,133	1,422,133	-
DEVELOPER FEES	21,700	21,700	21,700	11,500	11,500	-
MISCELLANEOUS REVENUES	180,650	967,850	967,850	896,650	896,650	-
OTHER FINANCING SOURCES	5,970,160	9,289,498	9,289,498	6,405,500	6,705,500	-
TOTAL GENERAL FUND	\$ 73,173,219	\$ 78,741,372	\$ 78,741,372	\$ 77,428,548	\$ 77,744,631	\$ -

Total General Fund Revenues for Fiscal Year 2021-22



Notes: While Creekside and Real Property Management Transfers are included in the "Other Financing Sources" category in the tables, in this figure, Creekside and Real Property Management has been separated out. "Other Revenues" include Developer Fees, Intergovernmental Revenues, Miscellaneous Revenue, Fines & Forfeitures, and Other Non-Creekside and Real Property Management Transfers.

Breakdown of Taxes & Special Assessment Revenues for Fiscal Year 2021-22



GENERAL GOVERNMENT FUNCTION

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 34,380,555	\$ 35,912,632	\$ 32,073,458	\$ 35,393,028	\$ 35,409,111	\$ -
Licenses & Permits	4,571,139	4,702,136	4,601,584	4,643,956	4,643,956	-
Intergovernmental	174,875	224,726	3,085,813	117,000	117,000	-
Charges for Services	1,337,825	917,130	778,431	781,450	781,450	-
Fines & Forfeitures	3,323	23,735	2,000	20,000	20,000	-
Use of Money & Property	6,832,329	1,796,871	1,183,171	1,422,133	1,422,133	-
Developer Fees	39,681	8,960	13,200	8,000	8,000	-
Miscellaneous Revenues	672,504	24,575	59,854	725,550	725,550	-
Other Financing Sources	10,100,931	11,889,126	8,738,498	6,405,500	6,705,500	-
TOTAL REVENUES	58,113,162	55,499,890	50,536,009	49,516,617	49,832,700	-
OPERATING EXPENDITURES						
Salaries & Wages	3,627,697	3,373,023	2,325,420	2,774,506	2,703,187	-
Health Benefits	515,009	484,378	475,953	511,545	511,545	-
Retirement Benefits	4,587,710	5,167,999	5,614,082	6,553,522	6,553,522	-
Other Personnel Expenses	282,035	287,863	401,931	344,198	344,198	-
Contractual Services	4,119,314	4,110,937	4,682,396	5,867,804	5,917,804	-
Supplies & Services	420,468	402,388	370,794	381,242	381,242	-
Repair & Maintenance	300,091	49,510	53,000	453,000	453,000	-
Utilities	240,482	247,363	214,200	222,500	222,500	-
Capital Expenditures (Non CIP)	151,046	182,008	83,750	763,300	763,300	-
Debt Service	66,647	87,562	1,917,297	72,100	72,100	-
Other Operating Expenses	3,202,811	2,943,422	2,318,381	2,356,177	2,356,177	-
Annual Replacement/Rehab Transfers	2,912,605	1,568,342	-	-	-	-
TOTAL OPERATING EXPENDITURES	20,425,915	18,904,796	18,457,204	20,299,894	20,278,575	-
REVENUE OVER/(UNDER) EXPENDITURES	\$ 37,687,247	\$ 36,595,094	\$ 32,078,805	\$ 29,216,723	\$ 29,554,125	\$ -



CITY COUNCIL

PURPOSE:

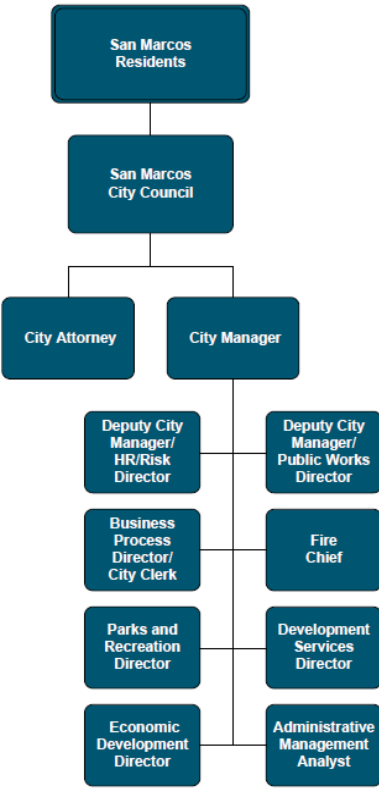
To develop strategic goals and priorities for the City through policy development and the legislative process while being mindful of the needs, interests and concerns of San Marcos residents in an open and responsive manner.

SUMMARY OF SERVICES:

This budget provides funding to support the activities of the City Council, including expenses for conferences and travel, association dues and subscriptions and intergovernmental support activities.

STRATEGIC THEMES:

- Quality of Life
- Economic Development
- Good Governance
- Planning for the Future
- Dynamic and Responsive Service Delivery



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 77,935	\$ 77,153	\$ 70,794	\$ 67,195	\$ 67,195	\$ -
Health Benefits	83,921	77,079	81,568	95,485	95,485	-
Retirement Benefits	6,666	5,620	5,762	4,915	4,915	-
Other Personnel Expenses	6,066	8,362	9,265	10,260	10,260	-
Personnel Services Subtotal	174,588	168,213	167,389	177,855	177,855	-
Operating Expenses						
Contractual Services	-	-	-	-	-	-
Supplies & Services	86,533	97,650	98,674	101,593	101,593	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	17,128	5,727	100	5,000	5,000	-
Operating Expenses Subtotal	103,660	103,376	98,774	106,593	106,593	-
TOTAL EXPENDITURES	278,249	271,589	266,163	284,448	284,448	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	1,500	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	1,500	-	-	-	-
NET GENERAL FUND COST	\$ 278,249	\$ 270,089	\$ 266,163	\$ 284,448	\$ 284,448	\$ -

Council Members

5.00

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 52,795	\$ 52,795	\$ -
511007	Auto Allowance		14,400	14,400	-
512001	Medicare		760	760	-
512004	Health Insurance		95,485	95,485	-
512010	PERS		4,915	4,915	-
512013	EBAP		9,500	9,500	-
532001	Memberships & Subscriptions		101,593	101,593	-
	League of California Cities	25,590			
	SANDAG	38,303			
	LAFCO	28,000			
	National League of Cities	8,500			
	League of California Cities San Diego	1,200			
581000	Travel & Training		2,500	2,500	-
	League annual conference:				
	Travel, lodging, per diem & registration				
581001	Intergovernmental Support Accounting		2,500	2,500	-
Totals			\$ 284,448	\$ 284,448	\$ -

ADMINISTRATION

PURPOSE:

To provide management systems, oversight and support necessary to ensure the ongoing efficiency and effectiveness of all City operations.

SUMMARY OF SERVICES:

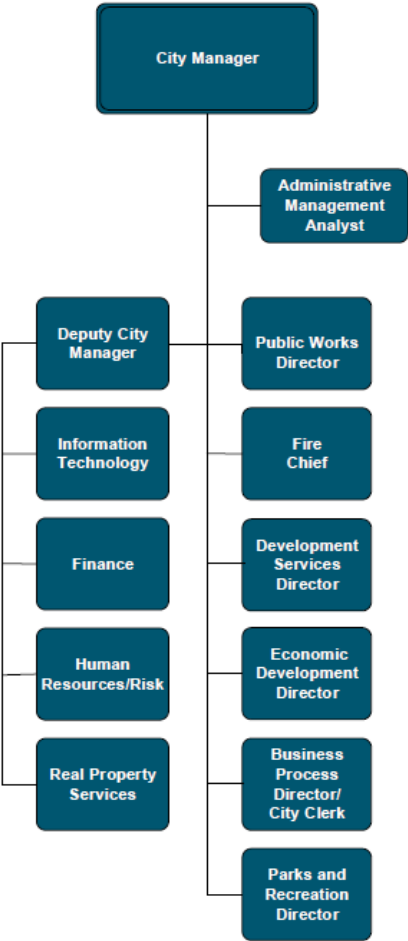
The Administration Department, under the direction of the City Manager and his immediate staff, is responsible for the general management of all City operations and personnel. This responsibility includes enforcing City ordinances, administering City contracts and agreements, advising the City Council of legislative and administrative concerns, overseeing intergovernmental relations, and providing overall fiscal management. The City Manager acts as City Treasurer and Executive Director of the Public Facilities Authority, Public Financing Authority, Industrial Development Authority, California Mobilehome Park Financing Authority, and the San Marcos Successor Agency to the former Redevelopment Agency. The Administration Department also encompasses the divisions of Communications and Marketing, Economic Development, Real Property Services, City Clerk, Finance and Information Systems, and Human Resources/Risk Management.

COMMUNICATIONS & MARKETING

Goal	Metric	June 2022 Goal
Strengthen relationships with journalists and producers to generate favorable news coverage for the City's programs and services	Percentage change in digital reach	Earn 25 positive news articles and television segments
Enhance the quality and consistency of internal and external City communications video outreach	Update the City's brand guidelines	Complete
Enhance public transparency and access to public information	Percentage increase of website users	Increase social media and website traffic by an aggregated 5%

ECONOMIC DEVELOPMENT

Goal	Metric	June 2022 Goal
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	60
Continue information exchange with commercial brokers to gather information on targeted needs	Participate in annual commercial/industrial broker event for the city/region	Completed
Establish, maintain and grow on-going relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	Completed
Assist businesses who are expanding with application process for state tax credit program	Number of San Marcos businesses who apply for Cal Competes Tax Credit	4



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 766,368	\$ 1,002,288	\$ 165,640	\$ 146,087	\$ 146,087	\$ -
Health Benefits	73,598	86,589	66,647	47,529	47,529	-
Retirement Benefits	4,261,338	4,909,009	5,347,973	6,313,496	6,313,496	-
Other Personnel Expenses	67,725	96,605	185,307	95,621	95,621	-
Personnel Services Subtotal	5,169,028	6,094,491	5,765,566	6,602,733	6,602,733	-
Operating Expenses						
Contractual Services	616,740	640,887	202,750	824,016	824,016	-
Supplies & Services	108,301	123,959	126,595	192,134	192,134	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	146,187	152,134	106,105	106,600	106,600	-
Operating Expenses Subtotal	871,228	916,980	435,450	1,122,750	1,122,750	-
TOTAL EXPENDITURES	6,040,256	7,011,471	6,201,016	7,725,483	7,725,483	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	1,085	430	310	310	310	-
Intergovernmental *	-	-	2,926,734	-	-	-
Charges for Services	59,755	72,264	52,900	62,800	62,800	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	60,840	72,694	2,979,944	63,110	63,110	-
NET GENERAL FUND COST	\$ 5,979,416	\$ 6,938,777	\$ 3,221,072	\$ 7,662,373	\$ 7,662,373	\$ -

Allocation of Full Time Positions:

Departmental - Administration

2.95

Public Facilities Fees

0.05

AUTHORIZED FULL TIME POSITIONS

3.00

* FY 2020-21 Projected amount includes \$1.7M of CARES Act County Subgrant, \$1.2M of CARES Act State Department of Finance Grant, and \$100K of other Federal COVID Relief Funds.

ADMINISTRATION - #101101

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 346,993	\$ 346,993	\$ -
511001	Overtime		1,000	1,000	-
511004	Vacation Payoff		9,179	9,179	-
511005	Sick Leave Payoff		8,720	8,720	-
511006	Stipends		855	855	-
511007	Auto Allowance		4,514	4,514	-
511099	Salary Savings - Citywide		(450,000)	(450,000)	-
512000	Social Security		21,514	21,514	-
512001	Medicare		5,031	5,031	-
512004	Health Insurance		29,956	29,956	-
512010	PERS		31,804	31,804	-
512013	EBAP		3,800	3,800	-
512017	Tuition Reimb Program		50,000	50,000	-
512019	PERS Replacement Benefit Contribution		330,000	330,000	-
512020	CalPERS UAL Payment		5,935,343	5,935,343	-
521002	Other Contract Services		20,000	20,000	-
521005	Animal Control Services		551,016	551,016	-
531000	Office Supplies		5,000	5,000	-
531002	Postage		100	100	-
532000	Printing & Duplicating		100	100	-
532001	Memberships & Subscriptions		1,680	1,680	-
532007	Household Hazardous Waste		99,500	99,500	-
581000	Travel & Training		1,000	1,000	-
	Citywide discretionary	875			
	Regional meetings	125			
581001	Intergovernmental Support Accounting		52,600	52,600	-
	Legislative advocacy				

ADMINISTRATION - #101101 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581002	Manager's Discretionary Permits the City Manager discretion when funds are funds are needed for a previously unbudgeted item		6,000	6,000	-
581031	Community Event Support		24,000	24,000	-
Totals			\$ 7,089,705	\$ 7,089,705	\$ -

COMMUNICATIONS & MARKETING - #101105

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511006	Stipends		\$ 900	\$ 900	\$ -
511100	Salary & Wages (Part-Time)		53,325	53,325	-
512001	Medicare		757	757	-
512012	PARS		992	992	-
521001	Consulting Services		175,000	175,000	-
	Translation services and teleprompter removal	4,000			
	Community engagement	14,750			
	Communication Support Services	135,250			
	Special Events, Social Media Advertising Costs	21,000			
521002	Other Contract Services		34,000	34,000	-
	Cable and broadcasting services				
521012	Contract Maintenance Services		6,000	6,000	-
531002	Postage		45,000	45,000	-
532000	Printing & Duplicating		15,000	15,000	-
532001	Memberships & Subscriptions		4,000	4,000	-
	Social media/graphics subscriptions				
581007	Public Relations/Newsletter		18,000	18,000	-
	City newsletter design and printing				
Totals			\$ 352,974	\$ 352,974	\$ -

ECONOMIC DEVELOPMENT - #101106

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 164,949	\$ 164,949	\$ -
511006	Stipends		900	900	-
511007	Auto Allowance		4,752	4,752	-
512000	Social Security		10,227	10,227	-
512001	Medicare		2,392	2,392	-
512004	Health Insurance		17,573	17,573	-
512010	PERS		15,357	15,357	-
512013	EBAP		1,900	1,900	-
521002	Other Contract Services Regional branding efforts (Innovate 78)		38,000	38,000	-
531016	Program Supplies Collateral development and production		10,000	10,000	-
532001	Memberships & Subscriptions		11,754	11,754	-
	SD Regional EDC membership	1,500			
	SD North EDC membership	1,500			
	International Economic Development Council	455			
	San Diego Business Journal	129			
	CA Association For Local Economic Development	750			
	Urban Land Institute Membership	220			
	Costar Real Estate software	7,200			
581000	Travel & Training Travel and expense for meetings and conventions (CALED, ULI, IEDC)		5,000	5,000	-
Totals			\$ 282,804	\$ 282,804	\$ -



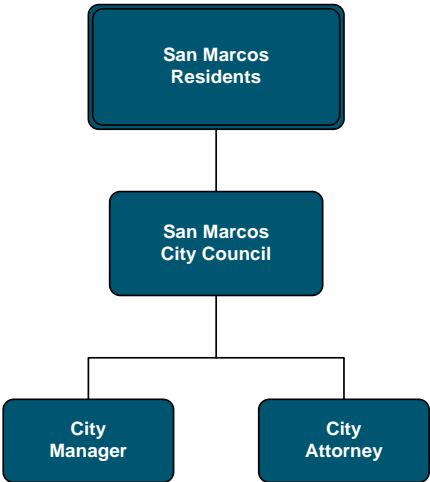
CITY ATTORNEY

PURPOSE:

To provide legal counsel to the San Marcos City Council and all City boards, commissions and departments to ensure City policy and service delivery is executed in a lawful manner.

SUMMARY OF SERVICES:

The City Attorney is appointed by the San Marcos City Council and provides legal counsel for the preparation of resolutions and ordinances; handles all litigation involving the City; provides legal opinions to guide policy-making decisions; approves all contracts; and enforces City laws and regulations.



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Personnel Services Subtotal	-	-	-	-	-	-
Operating Expenses						
Contractual Services	812,258	840,733	819,258	880,000	930,000	-
Supplies & Services	1,110	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
Operating Expenses Subtotal	813,368	840,733	819,258	880,000	930,000	-
TOTAL EXPENDITURES	813,368	840,733	819,258	880,000	930,000	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	8,680	78,747	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	8,680	78,747	-	-	-	-
NET GENERAL FUND COST	\$ 804,688	\$ 761,986	\$ 819,258	\$ 880,000	\$ 930,000	\$ -

CITY ATTORNEY - #101313

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET			
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
521000	City Attorney Services		\$ 850,000	\$ 900,000	\$	-
521002	Other Contract Services		10,000	10,000		-
521015	MH Rent Review/Litigation		20,000	20,000		-
Totals			\$ 880,000	\$ 930,000	\$	-

CITY CLERK

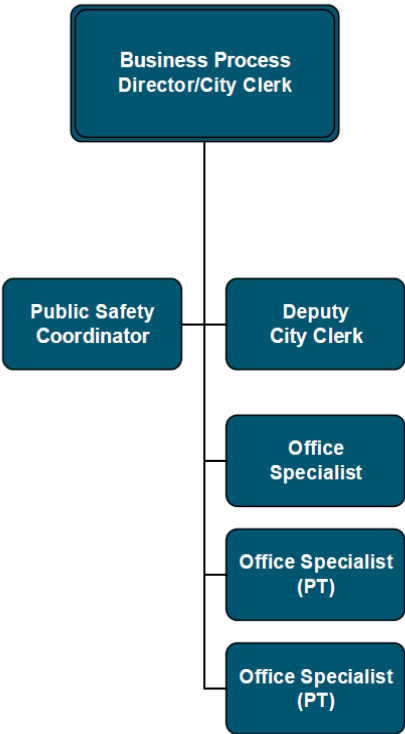
PURPOSE:

To accurately record the City of San Marcos' legislative history; to preserve all vital, historic, and permanent records of the City; to provide timely access to records and information; and to lawfully facilitate the democratic process in an impartial manner.

SUMMARY OF SERVICES:

This division maintains and coordinates with City divisions to manage all official City records including documents related to meetings of the City Council and other City boards and commissions. The division also oversees administrative matters for the City Council; recruitment of members on the City's boards and commissions as required by the MADDY Act; maintains and updates ordinances, resolutions and the municipal code; administers general and special municipal elections; acts as the filing official for the City, including forms as required by the Fair Political Practices Commission; and oversees a citywide records management program.

Goal	Metric	June 2022 Goal
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	Three inter-departmental meetings
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within the ten day statutory time frame	65%
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 50,000 scanned images
Provide public access to the City's Official records and legislative documents on-line	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add two additional document types to Laserfiche records depository
Increase crime prevention education and resources	Number of neighborhood watch meetings conducted	10
Increase crime prevention education and resources	Number of business security assessments conducted	7

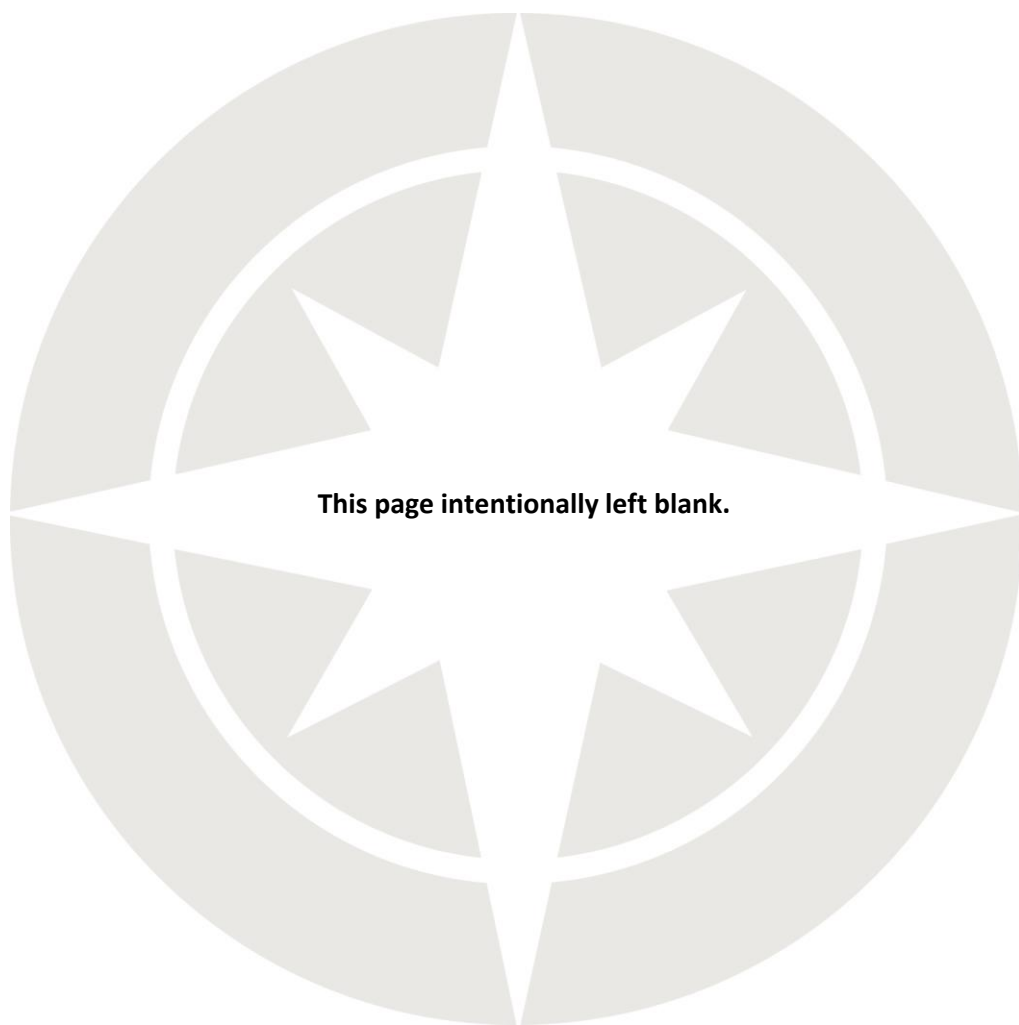


BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 339,743	\$ 357,358	\$ 342,315	\$ 426,155	\$ 426,155	\$ -
Health Benefits	32,782	35,545	30,523	56,812	56,812	-
Retirement Benefits	34,492	35,795	28,489	39,105	39,105	-
Other Personnel Expenses	24,166	23,719	24,439	46,056	46,056	-
Personnel Services Subtotal	431,184	452,417	425,766	568,128	568,128	-
Operating Expenses						
Contractual Services	41,973	31,990	42,000	86,000	86,000	-
Supplies & Services	99,418	103,660	85,505	22,300	22,300	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	28,242	2,035	22,315	2,500	2,500	-
Operating Expenses Subtotal	169,633	137,684	149,820	110,800	110,800	-
TOTAL EXPENDITURES	600,817	590,101	575,586	678,928	678,928	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	29,364	-	-	-	-
Charges for Services	10,056	45	4,350	3,250	3,250	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	58	24	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	10,114	29,433	4,350	3,250	3,250	-
NET GENERAL FUND COST	\$ 590,703	\$ 560,668	\$ 571,236	\$ 675,678	\$ 675,678	\$ -

Allocation of Full Time Positions:

Departmental - City Clerk	3.90
Redevelopment Property Tax Trust Fund	0.10
AUTHORIZED FULL TIME POSITIONS	4.00

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 372,023	\$ 372,023	\$ -
511001	Overtime		2,500	2,500	-
511004	Vacation Payoff		3,902	3,902	-
511005	Sick Leave Payoff		6,643	6,643	-
511006	Stipends		2,010	2,010	-
511007	Auto Allowance		4,277	4,277	-
511009	Bilingual Pay		4,800	4,800	-
511100	Salary & Wages (Part-Time)		30,000	30,000	-
512000	Social Security		32,949	32,949	-
512001	Medicare		5,697	5,697	-
512004	Health Insurance		56,812	56,812	-
512010	PERS		38,707	38,707	-
512012	PARS		398	398	-
512013	EBAP		7,410	7,410	-
521002	Other Contract Services		86,000	86,000	-
	Granicus/Legistar agenda management maint.	11,000			
	Convert municipal and zoning code to online publisher	5,000			
	Redistricting Consultant	50,000			
	Granicus video web streaming operation & maint.	20,000			
531000	Office Supplies		3,500	3,500	-
532001	Memberships & Subscriptions		800	800	-
	International Institute of Municipal Clerks	400			
	California City Clerks Association	320			
	San Diego County & City Clerk Association	40			
	San Diego Deputy City Clerk Association	40			
532002	Legal & Other Advertising		18,000	18,000	-
581000	Travel & Training		2,500	2,500	-
	Technical Track for Clerks	1,650			
	Travel & lodging for TTC training	600			
	Annual Conference - new law and election training	250			
Totals			\$ 678,928	\$ 678,928	\$ -



HUMAN RESOURCES/RISK MANAGEMENT

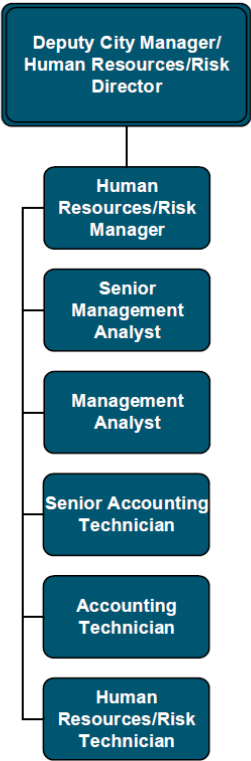
PURPOSE:

To provide services related to employee relations and development, recruitment, retention and compensation and to protect and keep safe the City's resources.

SUMMARY OF SERVICES:

This division provides City employees, departments and the public at-large with a full range of services including employee labor relations, classification and compensation, recruitment and selection, employee benefit programs, safety and risk management, policy development, and training. The division also protects the people, property, and resources of the City from identifiable and controllable risk of loss.

Goal	Metric	June 2022 Goal
Continue to refine and automate the online performance management system to provide a positive and user friendly experience for managers and employees	Conduct survey of supervisor satisfaction with new online performance management system	70% satisfaction rating on survey
Automate manual forms processes, improving efficiency in HR and Payroll daily processes	Successfully implementation and utilization of E-forms citywide for diverse processes	E-forms successfully launched citywide
ADA Transition Plan Update	Successfully implement ADA transition Plan citywide	ADA Transition Plan updated and electronically maintained
Revamp and streamline the onboarding process, where HR and hiring departments work together to create a successful path for new hires	Collaborate with hiring managers to create a successful path for new hires and increase employee retention	Successfully launch and implement new onboarding process with all new hires



HUMAN RESOURCES/RISK MANAGEMENT - #101616

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 537,018	\$ 566,523	\$ 661,057	\$ 670,912	\$ 670,912	\$ -
Health Benefits	80,507	103,928	113,961	132,976	132,976	-
Retirement Benefits	70,247	64,677	75,542	74,938	74,938	-
Other Personnel Expenses	42,029	49,135	53,744	66,677	66,677	-
Personnel Services Subtotal	729,801	784,263	904,304	945,503	945,503	-
Operating Expenses						
Contractual Services	1,429,591	1,198,233	1,929,832	2,298,188	2,298,188	-
Supplies & Services	89,330	52,462	44,395	44,395	44,395	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	7,466	3,434	5,000	3,500	3,500	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	803,368	1,046,225	989,578	996,250	996,250	-
Operating Expenses Subtotal	2,329,754	2,300,353	2,968,805	3,342,333	3,342,333	-
TOTAL EXPENDITURES	3,059,556	3,084,616	3,873,109	4,287,836	4,287,836	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	5,490	10,803	5,000	6,000	6,000	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	500	-	750	750	750	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	5,990	10,803	5,750	6,750	6,750	-
NET GENERAL FUND COST	\$ 3,053,565	\$ 3,073,813	\$ 3,867,359	\$ 4,281,086	\$ 4,281,086	\$ -

Allocation of Full Time Positions:

Departmental - Human Resources/Risk *

AUTHORIZED FULL TIME POSITIONS

6.50

6.50

* The Deputy City Manager/ HR/Risk Director's position has also been allocated to Real Property Services

HUMAN RESOURCES/RISK MANAGEMENT - #101616

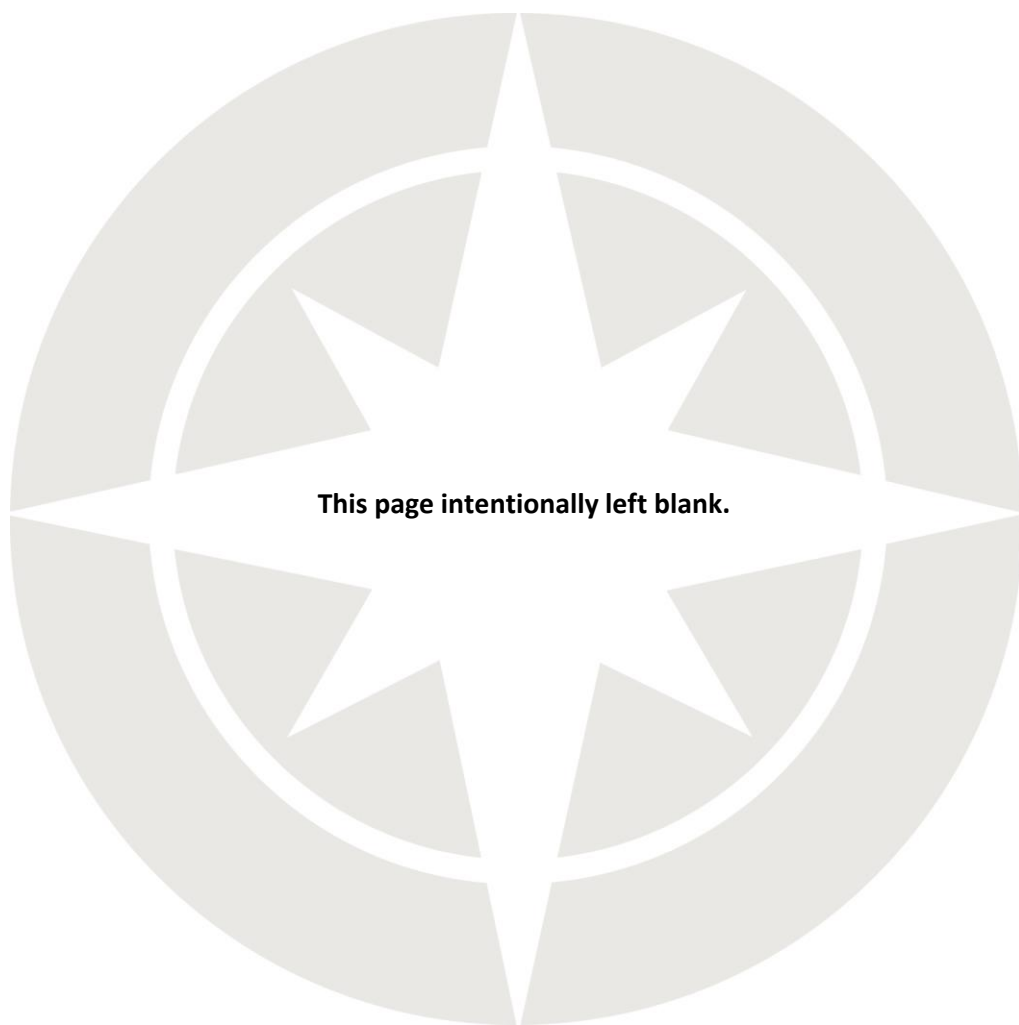
EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 627,654	\$ 627,654	\$ -
511001	Overtime		2,500	2,500	-
511004	Vacation Payoff		2,361	2,361	-
511005	Sick Leave Payoff		27,711	27,711	-
511006	Stipends		2,910	2,910	-
511007	Auto Allowance		2,376	2,376	-
511009	Bilingual Pay		5,400	5,400	-
512000	Social Security		45,226	45,226	-
512001	Medicare		9,101	9,101	-
512003	Unemployment Insurance		240,000	240,000	-
512004	Health Insurance		132,976	132,976	-
512006	Workers Compensation		600,000	600,000	-
	PASIS/workers compensation CSAC premium	300,000			
	Worker's compensation claims	300,000			
512008	Disability		107,762	107,762	-
512009	Disability-Fire		35,888	35,888	-
512010	PERS		74,338	74,338	-
512012	PARS		600	600	-
512013	EBAP		12,350	12,350	-
521002	Other Contract Services		190,700	190,700	-
	Access control contract	80,000			
	Employment law consultation	72,360			
	Organizational growth and development consultation	7,000			
	OSHA first aid kits and restocking - City Hall	200			
	PINS Advantage	2,640			
	Regional Fire Consortium	3,000			
	Safety consultant	20,000			
	San Diego County/City Consortium	1,700			
	SDS online management system	3,800			
521003	Insurance/Liability		2,107,488	2,107,488	-
	Property insurance	653,315			
	Crime insurance program	4,975			
	Pollution & remediation legal liability program	30,220			
	General liability (CJPIA)	1,418,978			
531000	Office Supplies		1,000	1,000	-
532000	Printing & Duplicating		400	400	-

HUMAN RESOURCES/RISK MANAGEMENT - #101616 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532001	Memberships & Subscriptions Memberships/publications for use in Human Resources management, labor relations, & risk management	500	500	-
532006	Job Advertising & Testing Bilingual testing DOT recertification Exam development Fire background investigation services Pre-employment physicals Recruitment Advertising Regulated random testing SCBA testing	42,495	42,495	-
		375		
		3,000		
		500		
		7,000		
		15,000		
		3,750		
		1,650		
		11,220		
561000	Capital Equipment Ergonomic chairs, roller mouse, furniture	3,500	3,500	-
581000	Travel & Training Annual CalPERS conference CJPIA Risk Forum Healthcare law update training Annual Munis Conference	7,000	7,000	-
		4,000		
		1,500		
		500		
		1,000		
581045	Employee Relations Employee recognition and awards program City Manager service awards event Employee recognition committee events	5,600	5,600	-
		500		
		1,500		
		3,600		
Totals		\$ 4,287,836	\$ 4,287,836	\$ -



FINANCE

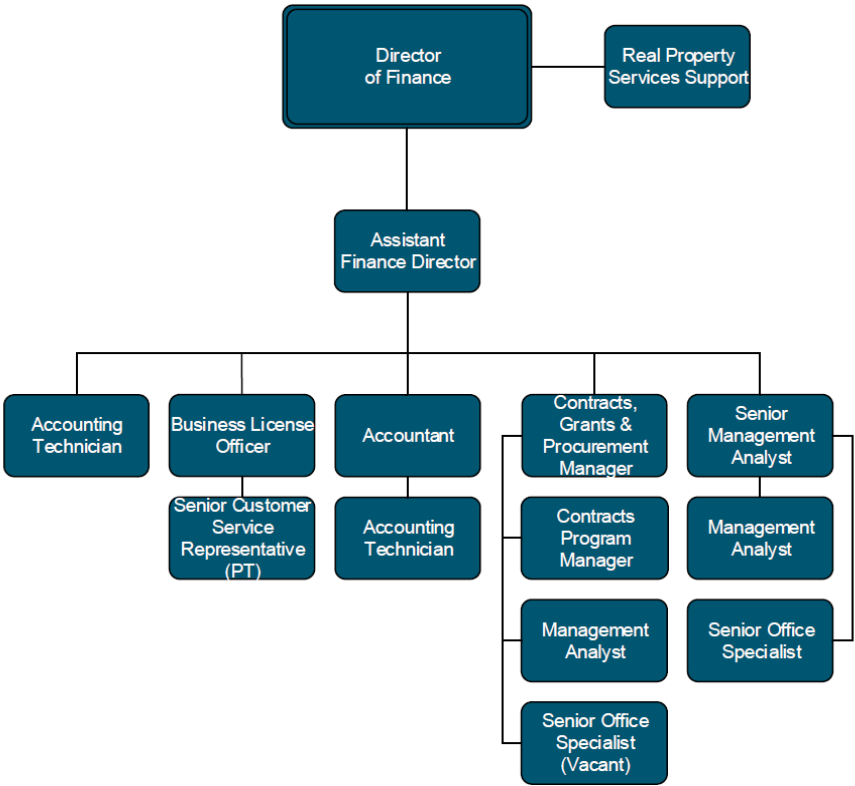
PURPOSE:

To provide fair and accurate financial management of City resources in support of all City programs, projects and services.

SUMMARY OF SERVICES:

The Finance Department administers financial operations for the City and the Successor Agency including financial reporting, analysis, reconciliation and audits for all City funds including grants and the City's Community Facilities Districts.

Goal	Metric	June 2022 Goal
Receive an unmodified audit opinion for the annual financial statement audit	Continue to receive an unmodified audit opinion	Receive an unmodified audit opinion
To ensure accountability of proper cash handling, conduct internal audits of petty cash and change funds throughout the year	Conduct annual internal audit and unannounced site visits at various locations handling cash	1 annual audit and 1 to 3 unannounced visits at each location
Improve workflows by enhancing and refreshing the knowledge of financial process and procedures at the department level through regular training	Number of trainings offered on the City's financial processes and procedures	2
Improve efficiency of recording and reconciling receipts to reduce multiple entries in various systems by accepting all payments in a central receipting system	Upgrade the City's cashing system to accept and automatically post payments for multiple software applications	Completed



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 1,126,569	\$ 791,961	\$ 578,564	\$ 932,331	\$ 861,012	\$ -
Health Benefits	156,554	133,448	136,566	135,285	135,285	-
Retirement Benefits	126,665	92,781	96,123	85,052	85,052	-
Other Personnel Expenses	83,821	67,476	82,521	82,770	82,770	-
Personnel Services Subtotal	1,493,608	1,085,667	893,773	1,235,438	1,164,119	-
Operating Expenses						
Contractual Services	274,522	471,678	652,083	544,600	544,600	-
Supplies & Services	18,426	11,013	8,600	13,795	13,795	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	6,524	3,729	300	500	500	-
Operating Expenses Subtotal	299,472	486,420	660,983	558,895	558,895	-
TOTAL EXPENDITURES	1,793,080	1,572,088	1,554,756	1,794,333	1,723,014	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	263,383	244,460	248,700	248,700	248,700	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	787,455	657,500	703,400	689,400	689,400	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	18	(1,342)	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,050,857	900,618	952,100	938,100	938,100	-
NET GENERAL FUND COST	\$ 742,224	\$ 671,469	\$ 602,656	\$ 856,233	\$ 784,914	\$ -
Allocation of Full Time Positions:						
Departmental - Finance						8.60
CFD 98-02						0.65
CDBG						1.45
Public Facilities Fees						0.10
Lighting & Landscaping						0.25
Successor Housing Agency						0.75
Transnet - Streets						0.40
Redevelopment Property Tax Trust Fund						0.80
AUTHORIZED FULL TIME POSITIONS						13.00

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 873,771	\$ 873,771	\$ -
511004	Vacation Payoff		17,974	17,974	-
511005	Sick Leave Payoff		11,140	11,140	-
511006	Stipends		270	270	-
511007	Auto Allowance		2,376	2,376	-
511009	Bilingual Pay		1,800	1,800	-
511099	Salary Savings - Citywide		-	(71,319)	-
511100	Salary & Wages (Part-Time)		25,000	25,000	-
512000	Social Security		54,093	54,093	-
512001	Medicare		12,907	12,907	-
512004	Health Insurance		135,285	135,285	-
512010	PERS		84,390	84,390	-
512012	PARS		662	662	-
512013	EBAP		15,770	15,770	-
521002	Other Contract Services		147,100	147,100	-
	Business license hearing expenses	1,200			
	Consulting Special Tax District Administration	78,800			
	Financial advisory services	5,000			
	Property tax services	24,900			
	Sales tax and audit services	25,000			
	State mandates (SB90)	10,200			
	Actuarial Services	2,000			
521007	Bond Service		17,500	17,500	-
	Fiscal agent fees for bonds				
521008	Bank Charges		54,500	54,500	-
	Credit Card merchant fees	34,500			
	Union Bank analysis fees	16,200			
	Union Bank Corporate Trust fees	3,800			
521009	Auditing & Accounting Services		325,500	325,500	-
	Auditing Services - annual City audit	49,300			
	Non-auditing Accounting Services	276,200			
531000	Office Supplies		7,000	7,000	-
532000	Printing & Duplicating		3,700	3,700	-

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532001	Memberships & Subscriptions		1,595	1,595	-
	WPFC membership	75			
	CAPPO membership	260			
	CMRTA membership	150			
	CPE/CPA compliance	250			
	CSMFO memberships	220			
	GFOA membership	640			
532011	Recording Fees		1,500	1,500	-
581000	Travel & Training		500	500	-
	CAPPO Annual conference				
Totals			\$ 1,794,333	\$ 1,723,014	\$ -



INFORMATION SYSTEMS

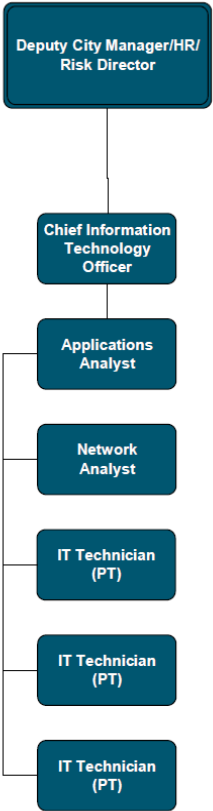
PURPOSE:

To provide Information Technology services and resources, in support of the City, City departments, City programs and projects.

SUMMARY OF SERVICES:

The Information Technology divisions is responsible for managing the City's network infrastructure, application systems, GIS systems, server/client hardware and software, and data security.

Goal	Metric	June 2022 Goal
Deploy next-generation FP2130 security gateway architecture	Install and configure dual/failover security gateway	Completed
Design/Deploy W10/O365 upgrades City-wide	Complete deployment of W10 systems to off-premise remote facilities	Completed
Migration of ESRI GIS to Software as a Service Platform	Coordinate with GIS Consultants and Vendor to migrate SM GIS platform to SAAS	50-75%
Security/Hardware assessment of Network Infrastructure	Coordinate and complete network assessment with consultant	Completed



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 542,448	\$ 522,218	\$ 413,198	\$ 374,482	\$ 374,482	\$ -
Health Benefits	39,738	34,363	36,248	28,121	28,121	-
Retirement Benefits	59,325	52,788	49,912	22,005	22,005	-
Other Personnel Expenses	39,169	39,090	39,053	29,877	29,877	-
Personnel Services Subtotal	680,680	648,459	538,411	454,485	454,485	-
Operating Expenses						
Contractual Services	672,410	891,004	1,009,274	1,200,000	1,200,000	-
Supplies & Services	6,922	7,960	7,025	7,025	7,025	-
Repair & Maintenance	3,264	3,670	3,000	3,000	3,000	-
Utilities	240,457	247,363	214,200	222,500	222,500	-
Capital Expenditures (Non CIP)	133,354	178,574	78,750	39,800	39,800	-
Debt Service	66,647	44,249	72,044	72,100	72,100	-
Other Operating Expenses	40,555	197,501	204,481	219,825	219,825	-
Operating Expenses Subtotal	1,163,610	1,570,320	1,588,774	1,764,250	1,764,250	-
TOTAL EXPENDITURES	1,844,291	2,218,780	2,127,185	2,218,735	2,218,735	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	45,000	140	500	500	500	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	45,000	140	500	500	500	-
NET GENERAL FUND COST	\$ 1,799,291	\$ 2,218,640	\$ 2,126,685	\$ 2,218,235	\$ 2,218,235	\$ -

Allocation of Full Time Positions:

Departmental - Information Systems	2.96
CFD 98-02	0.02
Lighting & Landscaping	0.02
AUTHORIZED FULL TIME POSITIONS	3.00

INFORMATION SYSTEMS - #101718

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 303,870	\$ 303,870	\$ -
511001	Overtime		2,000	2,000	-
511004	Vacation Payoff		3,137	3,137	-
511005	Sick Leave Payoff		23,653	23,653	-
511007	Auto Allowance		3,000	3,000	-
511100	Salary & Wages (Part-Time)		38,822	38,822	-
512000	Social Security		18,849	18,849	-
512001	Medicare		5,404	5,404	-
512004	Health Insurance		28,121	28,121	-
512010	PERS		20,815	20,815	-
512012	PARS		1,190	1,190	-
512013	EBAP		5,624	5,624	-
521001	Consulting Services GIS & network		232,000	232,000	-
521012	Contract Maintenance Services		968,000	968,000	-
	Enterprise applications	259,500			
	Department specific applications	178,500			
	Security systems	231,500			
	Hardware systems	132,500			
	Print/copy systems	60,500			
	Part-time IT contractors	105,500			
531001	Computer Supplies		6,500	6,500	-
532001	Memberships & Subscriptions		525	525	-
553000	Telephone		222,500	222,500	-
	Telephone, Internet, and Television charges	163,000			
	MEOC SAT/Cisco UC Connections	36,000			
	Fire Training Center Public Wifi Access	4,500			
	Mobile Device data service	9,000			
	Tablet Upgrades	5,000			
	Mobile Device requests	5,000			
542002	Office Equipment Repair		3,000	3,000	-
561000	Capital Equipment		39,800	39,800	-
	Ring video doorbell at all fire stations	2,000			
	iPad tablets	34,200			
	Fire stations 1 & 2 training room television replacements	3,600			

INFORMATION SYSTEMS - #101718 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571002	Principal-Other		64,500	64,500	-
	Ricoh production copier 7100 lease	27,250			
	Dell/CISCO infrastructure hardware lease	37,250			
572002	Interest-Other		7,600	7,600	-
	Ricoh production copier 7100 lease	3,850			
	Dell/CISCO infrastructure hardware lease	3,750			
581000	Travel & Training		4,950	4,950	-
	Professional Development/Travel Expenses	3,250			
	Esri Conference/Gis Training	1,700			
581024	Software		214,875	214,875	-
	Copy Center software	400			
	Adobe DC Pro Subscription Licenses	7,000			
	GoToMeeting software	18,750			
	GoToMeeting/OpenVoice renewal	22,500			
	Microsoft exchange/office enterprise	110,250			
	Park Ranger - mobile facility/incident reporting	5,250			
	Video screen capture software	1,500			
	Network security/administration - Securelink/Solarwinds	24,000			
	Malware/Faronics Deep Freeze/Service Desk	15,225			
	Department Specific Software	10,000			
Totals			\$ 2,218,735	\$ 2,218,735	\$ -



REAL PROPERTY SERVICES

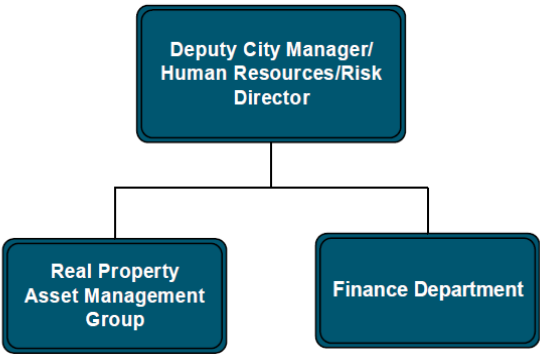
PURPOSE:

To effectively manage the City's real property interests.

SUMMARY OF SERVICES:

This division oversees the City's extensive real property and leasing interests, which provide significant non-tax revenue to the City's general fund. Duties include leasing and tenant improvements. The division also provides security services for City Hall.

Goal	Metric	June 2022 Goal
Maximize revenues received from use of City-owned real estate	Occupancy percent based on property type	Occupancy Rates: Office: 85% Retail: 85% Industrial: 100% Ground: 100%
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value/appraisal, insurance needs, condition of building)	Completed
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	3



REAL PROPERTY SERVICES - #102020

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 237,356	\$ 55,522	\$ 93,852	\$ 157,344	\$ 157,344	\$ -
Health Benefits	47,858	13,425	10,440	15,337	15,337	-
Retirement Benefits	28,932	7,329	10,282	14,011	14,011	-
Other Personnel Expenses	19,041	3,477	7,603	12,937	12,937	-
Personnel Services Subtotal	333,187	79,753	122,177	199,629	199,629	-
Operating Expenses						
Contractual Services	271,820	34,040	22,600	35,000	35,000	-
Supplies & Services	10,428	5,685	-	-	-	-
Repair & Maintenance	296,827	45,840	50,000	450,000	450,000	-
Utilities	25	-	-	-	-	-
Capital Expenditures (Non CIP)	10,226	-	-	720,000	720,000	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	107,629	24,830	40,000	70,000	70,000	-
Operating Expenses Subtotal	696,955	110,395	112,600	1,275,000	1,275,000	-
TOTAL EXPENDITURES	1,030,143	190,148	234,777	1,474,629	1,474,629	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	394,972	81,238	-	-	-	-
Fines & Forfeitures	(2,745)	-	1,400	-	-	-
Use of Money & Property	4,770,759	52,391	95,000	60,000	60,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	720,000	720,000	720,000	-
Other Financing Sources	-	-	500,000	450,000	450,000	-
TOTAL REVENUES	5,162,986	133,628	1,316,400	1,230,000	1,230,000	-
NET GENERAL FUND COST	\$ (4,132,843)	\$ 56,520	\$ (1,081,623)	\$ 244,629	\$ 244,629	\$ -

AUTHORIZED FULL TIME POSITIONS

Departmental - Real Property Services *

AUTHORIZED FULL TIME POSITIONS

0.50

0.50

* The Deputy City Manager/ HR/Risk Director's position has also been allocated to Human Resources/Risk Management

REAL PROPERTY SERVICES - #102020

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 150,487	\$ 150,487	\$ -
511005	Sick Leave Payoff		2,843	2,843	-
511006	Stipends		450	450	-
511007	Auto Allowance		3,564	3,564	-
512000	Social Security		9,330	9,330	-
512001	Medicare		2,182	2,182	-
512004	Health Insurance		15,337	15,337	-
512010	PERS		14,011	14,011	-
512013	EBAP		1,425	1,425	-
521001	Consulting Services Appraisal Services		20,000	20,000	-
521012	Contract Maintenance Services Landscaping		15,000	15,000	-
544003	Tenant Improvements		450,000	450,000	-
561000	Capital Equipment Electric Vehicle Charger Rebate Program		720,000	720,000	-
581010	Property Taxes & Special Assessments General properties		40,000	40,000	-
581022	Broker/Lease Expense		30,000	30,000	-
Totals			\$ 1,474,629	\$ 1,474,629	\$ -

PUBLIC WORKS

PURPOSE:

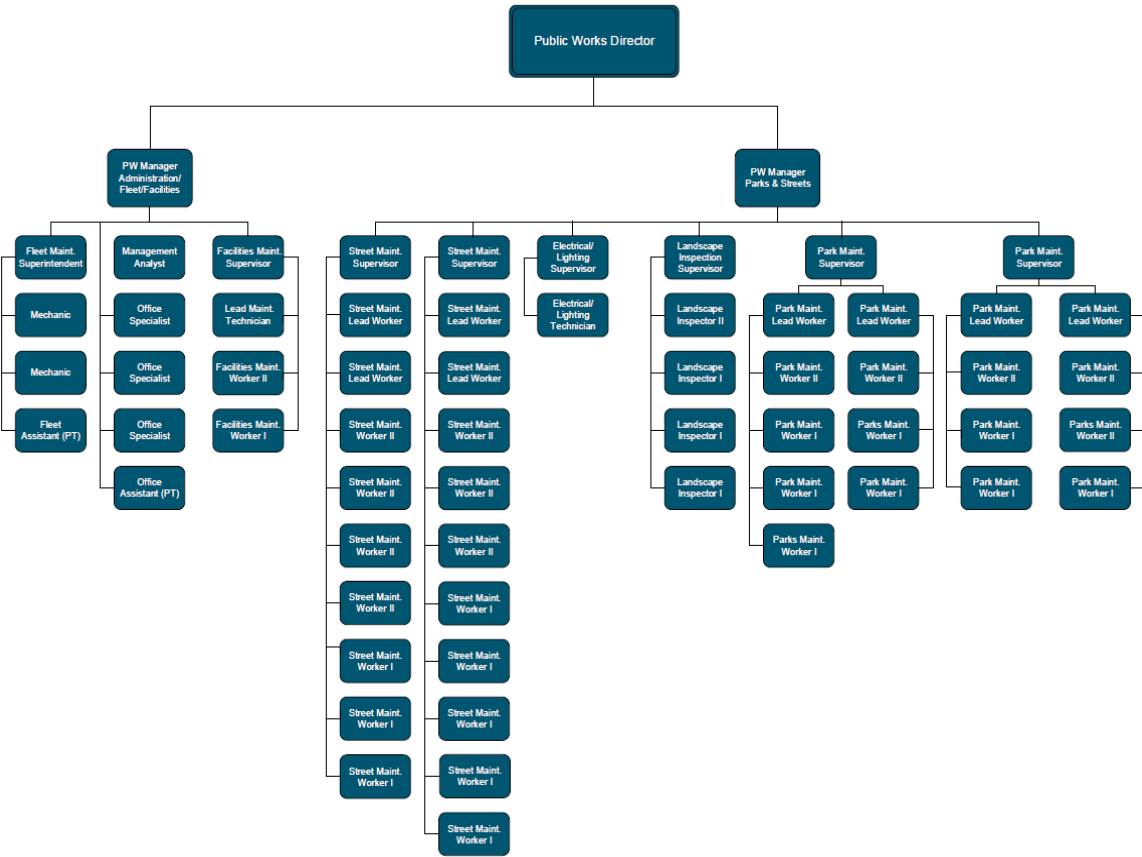
The Department of Public Works' purpose is to create, improve, and maintain a safe, convenient, and welcoming public infrastructure and environment by being good stewards of those public investments and providing a level of service that is friendly, responsive, knowledgeable and value oriented.

SUMMARY OF SERVICES:

The public works operations division includes administration, right-of-way maintenance, facilities maintenance, fleet maintenance, and parks and landscape maintenance and is responsible for the maintenance and repair of City streets, buildings, flood control, storm drains, street lights, traffic signals, public places, parks, special districts, vehicles and equipment.

The Department also oversees the drafting and execution of related contracts and agreements; coordination with outside agencies; preparation and administration of capital grant funding; management of City owned asset data; and provides inspection and acceptance services for development and public infrastructure improvements in San Marcos.

Goal	Metric	June 2022 Goal
Utilize an opportunity to complete a project to enhance city parks or facilities through a grant or other alternative funding source	Number of projects completed using alternative funding source	1
Develop an internal cross-training program for PW staff	Create cross training program manual	Completed manual
Develop and administer a public survey to help evaluate customer service and solicit feedback specific to PW	Create and conduct survey	Survey conducted
Create a cost analysis of implementing initial EV charging stations for future city vehicles	Cost analysis	Completed cost analysis
Seek opportunities to do additional safety trainings in an in person setting	Transition of online annual training to in person	1





PUBLIC WORKS - 1030XX

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 4,599,127	\$ 4,511,111	\$ 5,173,248	\$ 2,815,893	\$ 2,703,957	\$ -
Health Benefits	634,778	766,167	904,117	579,643	560,666	-
Retirement Benefits	500,110	525,011	517,398	252,383	245,517	-
Other Personnel Expenses	378,795	392,893	455,635	272,354	264,263	-
Personnel Services Subtotal	6,112,809	6,195,182	7,050,397	3,920,273	3,774,403	-
Operating Expenses						
Contractual Services	2,919,547	2,601,012	2,080,959	2,296,042	2,302,424	-
Supplies & Services	1,586,608	1,262,481	916,874	1,008,263	1,013,851	-
Repair & Maintenance	455,857	402,349	394,064	406,425	411,578	-
Utilities	1,969,873	1,155,779	1,269,748	1,248,340	1,248,340	-
Capital Expenditures (Non CIP)	105,649	23,341	-	-	-	-
Debt Service	78,687	78,687	78,687	78,687	78,687	-
Other Operating Expenses	256,495	443,253	222,573	20,240	20,240	-
Operating Expenses Subtotal	7,372,715	5,966,902	4,962,905	5,057,997	5,075,120	-
TOTAL EXPENDITURES	13,485,525	12,162,084	12,013,301	8,978,270	8,849,523	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	85,894	38,854	542,807	-	-	-
Intergovernmental	25,971	26,479	25,000	-	-	-
Charges for Services	867,216	880,967	246,225	594,910	594,910	-
Fines & Forfeitures	1,600	3,300	1,000	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	2,587	5,126	-	5,000	5,000	-
Other Financing Sources	7,884	-	-	-	-	-
TOTAL REVENUES	991,151	954,725	815,032	599,910	599,910	-
NET GENERAL FUND COST *	\$ 12,494,374	\$ 11,207,359	\$ 11,198,269	\$ 8,378,360	\$ 8,249,613	\$ -

Allocation of Full Time Positions:

Departmental - Public Works	32.32
CFD 98-02	12.98
Gas Tax Fund	15.31
Traffic Safety	0.05
Transnet - Streets	0.05
Lighting & Landscaping	1.29
AUTHORIZED FULL TIME POSITIONS	62.00

* During FY 2020-21, both the Engineering and Storm Water Program Management Divisions were reallocated from the Public Works Department to the Development Services Department. The Storm Water Program Management division was subsequently renamed Watershed Program Management.

PUBLIC WORKS/ADMINISTRATION - #103031

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 406,032	\$ 374,036	\$ -
511001	Overtime		5,000	5,000	-
511004	Vacation Payoff		6,669	6,669	-
511005	Sick Leave Payoff		7,917	7,917	-
511006	Stipends		1,450	1,450	-
511007	Auto Allowance		4,752	4,752	-
511009	Bilingual Pay		1,710	1,710	-
511100	Salary & Wages (Part-Time)		12,362	12,362	-
512000	Social Security		25,175	23,191	-
512001	Medicare		6,113	5,649	-
512004	Health Insurance		36,567	36,473	-
512010	PERS		31,380	31,380	-
512012	PARS		282	282	-
512013	EBAP		7,866	7,866	-
521001	Consulting Services Lucity consultant		5,000	5,000	-
532000	Printing & Duplicating		1,310	1,310	-
542005	Safety Equipment Building first aid kits		250	250	-
544006	RCS-800 MHz System		29,070	29,070	-
Totals			\$ 588,905	\$ 554,367	\$ -

PUBLIC WORKS/RIGHT-OF-WAY MAINTENANCE - #103032

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 577,785	\$ 618,886	\$ -
511001	Overtime		20,000	20,000	-
511005	Sick Leave Payoff		40,281	40,281	-
511006	Stipends		17,537	20,985	-
511009	Bilingual Pay		5,082	5,082	-
512000	Social Security		35,838	38,386	-
512001	Medicare		8,383	8,979	-
512004	Health Insurance		134,498	144,962	-
512010	PERS		55,779	59,606	-
512012	PARS		91	91	-
512013	EBAP		14,488	14,488	-
512015	RHS		1,480	1,480	-
521001	Consulting Services		25,000	25,000	-
521002	Other Contract Services		23,400	23,400	-
	NCTD permit fee	1,000			
	NCTD flagging fee	2,000			
	League Of California Cities contribution	400			
	Storm channel permit administrative fees & reporting	10,000			
	Storm channel maintenance permits	10,000			
521012	Contract Maintenance Services		393,003	393,003	-
	Biological survey services (Storm)	15,000			
	Concrete sidewalk inspection	12,500			
	Dead animal pick up and disposal	8,640			
	Electrical maintenance	15,000			
	Homeless encampment cleanup	10,000			
	Pest control	1,000			
	Sand grease separators (Storm)	9,400			
	Storm drain and inlet cleaning (Storm)	90,347			
	Street sweeping (Storm)	191,752			
	Tree trimming/removal	35,000			
	Underground service alert	4,364			
521023	Uniform Rental & Maintenance Services		9,536	9,536	-
	Streets and storm uniforms				
531009	Construction Materials		45,600	45,600	-
	Graffiti abatement (project #55021)	5,000			
	Herbicides (Storm)	20,500			
	Light pole signage	1,000			
	Materials for drainage system facilities (Storm)	7,000			
	Pedestrian lights, poles, and meter pedestals	9,100			
	Various construction materials	2,000			
	Way finding maintenance	1,000			

PUBLIC WORKS/RIGHT-OF-WAY MAINTENANCE - #103032 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531010	Small Tools		5,848	5,848	-
	Hand held power tools	2,300			
	Maintenance hand tools	3,148			
	Small tools (Storm)	400			
532007	Household Hazardous Waste		9,900	9,900	-
	Recycling services - other electrical waste	2,650			
	Dumping fees	7,250			
532010	Equipment Rental		1,000	1,000	-
542005	Safety Equipment		6,033	6,033	-
	Cones and barricades	2,100			
	Personal protective equipment	3,500			
	Vehicle first aid kits	433			
544000	Sign Maintenance		3,461	3,461	-
	New and replacement signs				
552000	Water		4,250	4,250	-
	WWD truck services				
581000	Travel & Training		4,716	4,716	-
	NCTD Training	4,320			
	Hearing conservation & testing program	396			
Totals			\$ 1,442,989	\$ 1,504,973	\$ -

PUBLIC WORKS/FLEET MAINTENANCE - #103033

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 259,682	\$ 259,682	\$ -
511001	Overtime		1,600	1,600	-
511004	Vacation Payoff		14,000	14,000	-
511005	Sick Leave Payoff		6,660	6,660	-
511006	Stipends		2,700	2,700	-
511100	Salary & Wages (Part-Time)		12,619	12,619	-
512000	Social Security		16,010	16,010	-
512001	Medicare		3,992	3,992	-
512004	Health Insurance		36,827	36,827	-
512010	PERS		32,773	32,773	-
512012	PARS		282	282	-
512013	EBAP		5,700	5,700	-
512015	RHS		2,293	2,293	-
521002	Other Contract Services		17,992	17,992	-
	DEH compliance consultant	6,000			
	APCD permit fees	800			
	DEH fuel monitor certification (annual)	750			
	Lift inspections	3,850			
	CARB Portable equip registration program	4,092			
	SB989 testing (triennial)	2,500			
521012	Contract Maintenance Services		185,000	185,000	-
	Crane inspection and certification	1,120			
	Diesel retrofit filter cleaning	855			
	Fire apparatus repairs	112,553			
	Hazardous material disposal	10,000			
	Mower maintenance	6,000			
	Repairs (hoist/lifts & fuel island)	3,000			
	Small equipment inventory vending	16,000			
	Small equipment maintenance	15,000			
	Fire extinguisher service	2,200			
	Towing services	1,000			
	Turf truckster maintenance	7,272			
	Heavy equipment repair	10,000			
521023	Uniform Rental & Maintenance Services		3,000	3,000	-
521024	Vehicle Rental & Maintenance Services		98,660	98,660	-

PUBLIC WORKS/FLEET MAINTENANCE - #103033 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
531005	Fuel & Lubricants		621,412	627,000	-
	City fuel (includes Fire Dept.)	204,000			
	Other agency fuel	400,000			
	Underground storage tank fees	6,209			
	Diesel fuel tax fees	5,375			
	APCD vapor recovery test	1,100			
	Oils & lubricants	10,316			
531010	Small Tools		1,200	1,200	-
531017	Expendable Materials		9,030	9,030	-
531020	Uniform Expense		1,130	1,130	-
	Boots and hats				
532007	Household Hazardous Waste		1,800	1,800	-
	Board of equalization on tax				
542000	Heavy Equipment Repair		18,000	18,000	-
542001	Small Equipment Repair		3,000	3,000	-
542005	Safety Equipment		800	800	-
	Personal protecting equipment (PPE)	650			
	Vehicle first aid kits	150			
542006	Radio Equipment Repair		800	800	-
	Battery replacements, cords, antennas and misc.				
542008	Heavy Equipment Repair & Maintenance-Fire		80,000	80,000	-
	Ambulance, engines and equipment				
543000	Automotive Repair		2,000	2,000	-
	Small automotive repair parts (non-fire)				
543001	Tires		8,000	8,000	-
543002	Automotive Repair-Fire		5,000	5,000	-
	Small automotive repair parts				
543003	Tires-Fire		32,000	32,000	-
581000	Travel & Training		5,066	5,066	-
	Misc staff training				
Totals			\$ 1,489,028	\$ 1,494,616	\$ -

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 977,129	\$ 977,129	\$ -
511001	Overtime		23,500	23,500	-
511004	Vacation Payoff		37,000	37,000	-
511005	Sick Leave Payoff		77,812	77,812	-
511006	Stipends		22,605	22,605	-
511009	Bilingual Pay		11,352	11,352	-
512000	Social Security		60,661	60,661	-
512001	Medicare		14,187	14,187	-
512004	Health Insurance		277,567	277,567	-
512010	PERS		93,572	93,572	-
512013	EBAP		26,427	26,427	-
512015	RHS		1,564	1,564	-
521001	Consulting Services		43,918	50,300	-
521012	Contract Maintenance Services		1,005,510	1,005,510	-
	Discovery Meadows	25,000			
	Restoration (Cost Recovery)	15,000			
	Water Removal from Bradley Park	13,872			
	Southlake Maintenance Agreement with WWD	18,008			
	Custodial Service: Bus Shelters	13,255			
	Custodial Service: COVID	38,394			
Z-D	Ball Fields: Lighting	10,978			
Z-D	Irrigation: Backflow Maintenance	11,147			
Z-D	Landscape Maintenance	228,844			
Z-D	Ball Fields: Laser Leveling	6,275			
Z-D	Electrical: Maintenance and Repairs	16,877			
Z-D	Irrigation & Plant Material Upgrades	20,667			
Z-D	Sportsfield & Arena Maintenance	6,216			
Z-D	Irrigation: Controller Replacement	11,509			
Z-D	Landscape: Restoration	1,990			
Z-D	Hardscape: Park Concrete Maintenance & Repairs	5,681			
Z-D	Playgrounds: Engineered Wood Fiber	8,108			
Z-D	Portable Toilet Service	6,515			
Z-D	Tree Trimming & Maintenance	38,717			
Z-D	Ball Fields: Field Maintenance	79,958			
Z-D	Custodial Service: Parks	249,964			
Z-D	Irrigation Well Maintenance	40,472			
Z-D	Landscape: Woodland Park Pond Maintenance	6,281			
Z-D	Playgrounds: Repair and Maintenance	4,463			
Z-D	Electrical: Meter Pedestal Replacement	11,250			
Z-D	Hardscape: Park Asphalt Maintenance	2,495			
Z-D	Splash Pads: Maintenance & Repairs	4,877			
Z-D	Paint & Coating Maintenance	2,625			
Z-D	Plumbing Maintenance & Repairs (Parks)	190			
Z-E	Hardscape: Trail Maintenance & Repairs	10,648			

PUBLIC WORKS/PARKS AND LANDSCAPE - #103035 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012	Contract Maintenance Services (Cont'd)				
	Z-E Landscape: Trail Maintenance	91,878			
	Z-E Hardscape: Trail Asphalt Maintenance	3,356			
521023	Uniform Rental & Maintenance Services		6,720	6,720	-
531004	Janitorial Services		1,500	1,500	-
531008	Fertilizers/Herbicides Fertilizers, herbicides and mulch		66,234	66,234	-
531009	Construction Materials Construction and BMP materials		18,616	18,616	-
531010	Small Tools Maintenance hand tools Hand held power tools	1,145 6,968	8,113	8,113	-
531020	Uniform Expense Boots, jackets, and hats		8,775	8,775	-
532010	Equipment Rental Roto-tillers, stump grinders, sod cutters, and replacement equipment		1,125	1,125	-
541000	Building Repair & Maintenance Citywide parks building repair and maintenance		32,085	37,238	-
542005	Safety Equipment Chock blocks Cones & barricades First aid kits Personal protective equipment Rain gear	60 1,500 200 8,000 700	10,460	10,460	-
544000	Sign Maintenance Z-E Citywide trails (maintenance)		1,500	1,500	-
544004	Tree & Landscape		18,700	18,700	-
544005	Irrigation Systems		49,313	49,313	-
551000	Electric & Gas		223,650	223,650	-
552000	Water		463,070	463,070	-
581000	Travel & Training Advisor Qualified Applicators License Certified arborist license Irrigation auditor NCTD training Pest control advisor Playground certification Qualified applicator certificate Hearing conservation & testing program	300 1,350 800 1,080 400 1,500 2,500 462	8,392	8,392	-
Totals			\$ 3,591,057	\$ 3,602,592	\$ -

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 404,654	\$ 289,795	\$ -
511001	Overtime		14,067	14,067	-
511004	Vacation Payoff		8,703	8,703	-
511005	Sick Leave Payoff		10,300	10,300	-
511006	Stipends		28,890	19,260	-
511099	Salary Savings - Citywide		(203,957)	(203,957)	-
512000	Social Security		25,149	18,028	-
512001	Medicare		5,884	4,218	-
512004	Health Insurance		94,184	64,837	-
512010	PERS		37,635	26,942	-
512012	PARS		589	589	-
512013	EBAP		11,144	11,144	-
521001	Consulting Services Labor compliance		24,000	24,000	-
521002	Other Contract Services Building security alarms monitoring and service		112,784	112,784	-
521012	Contract Maintenance Services		318,526	318,526	-
	Appliance repair & maintenance	2,500			
	Backflow/pressure reduction systems testing & repair	2,680			
	Building automation software support	12,000			
	Caretaker residence maintenance	5,000			
	Door and lock services	31,000			
	Electrical repairs and maintenance	27,000			
	Elevator maintenance and inspection services	6,480			
	External & internal paint maintenance	20,000			
	Fire inspections & fire system maintenance	58,334			
	Floor cleaning machine maintenance and repairs	1,150			
	Generator maintenance, repairs and APCD permitting	12,200			
	Grease trap maintenance	1,000			
	HVAC repairs and maintenance	50,000			
	Park plumbing repairs	4,182			
	Plant maintenance	2,000			
	Plumbing repairs	25,000			
	Pool maintenance	40,000			
	Roof maintenance	4,500			
	Sign repair and replacement	3,000			
	Waste removal and transport services	8,000			
	Window replacement	2,500			

PUBLIC WORKS/FACILITIES MAINTENANCE - #103036 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521016	Pest Control Services		15,733	15,733	-
521022	HVAC Chemical Treatment		2,270	2,270	-
521023	Uniform Rental & Maintenance Services		5,990	5,990	-
531004	Janitorial Services		150,000	150,000	-
531010	Small Tools		9,140	9,140	-
531018	Janitorial Supplies		45,000	45,000	-
531020	Uniform Expense		1,030	1,030	-
532010	Equipment Rental		500	500	-
541000	Building Repair & Maintenance		42,707	42,707	-
	Appliances, equipment and parts	13,000			
	Flooring materials	2,000			
	Materials for park facilities	11,707			
	Mechanical/hardware materials	10,000			
	Paint supplies	1,600			
	Roof and ceiling materials	2,000			
	Signage	2,400			
541002	Electrical Repair & Maintenance		17,460	17,460	-
541003	HVAC Repair & Maintenance		6,470	6,470	-
541005	Plumbing Repair & Maintenance		19,870	19,870	-
541006	Pool Repair & Maintenance		14,446	14,446	-
542005	Safety Equipment		5,000	5,000	-
	Facility safety equipment	500			
	Personal protective equipment	4,500			
551000	Electric & Gas		500,000	500,000	-
552000	Water		57,370	57,370	-
571002	Principal-Other CEC 1% loan for CH & PW		75,798	75,798	-
572002	Interest-Other CEC 1% loan for CH & PW		2,889	2,889	-
581000	Travel & Training		266	266	-
	Hearing conservation & testing program	66			
	Lockout tag out course	200			
581004	Regulatory Certifications Unified program facility permit (annual)		1,800	1,800	-
Totals			\$ 1,866,291	\$ 1,692,975	\$ -

DEVELOPMENT SERVICES

PURPOSE:

The Development Services Department is a one-stop-shop for private development projects.

SUMMARY OF SERVICES:

The department handles everything from project entitlement approvals to construction permits and serves to address violations of City ordinances related to land use and development.

The building division protects the life, property and welfare of the community by enforcing laws, codes and ordinances that regulate all building and parking activities in San Marcos. The division oversees plan checks, new construction and housing inspections in accordance with state law.

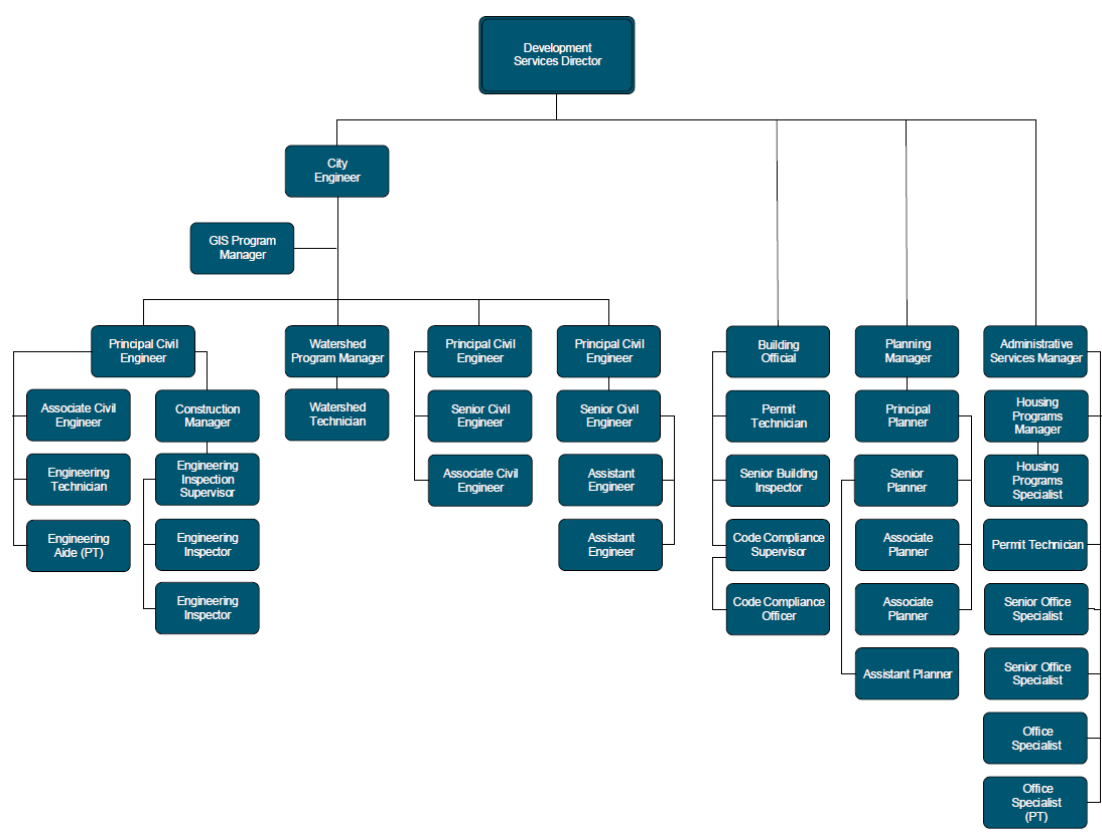
The planning division administers the City's General Plan and various zoning and environmental regulations by analyzing and recommending measures to protect existing resources and to ensure the orderly development of the community that will maintain a balance between the quality of life, the environment and economic stability of the City.

The land development engineering division ensures compliance with city codes and ordinances, as well as the Subdivision Map Act, National Pollutant Discharge Elimination System (NPDES) permit and Federal Emergency Management Agency (FEMA) floodplain requirements. The division reviews construction drawings, technical reports, maps and easements for all private development and provides technical guidance.

The housing division provides housing opportunities to all income groups. Housing programs include the development of new affordable housing units; the Down Payment Assistance Program and the Homeowner Rehabilitation Program and the monitoring, reporting and inspection regimens associated with them.

The engineering division administers and coordinates the capital improvement program, traffic engineering, watershed management, construction inspection and management.

Goal	Metric	June 2022 Goal
Assist homeowners with the repair of health and safety deficiencies	Development of rehab loan program	Completed
Monitor and inspect the City's affordable housing program	5 project inspections conducted	5
Conduct all building inspections requested by customers by 4pm on the next business day	Percent of inspections completed	100%
Facilitate continuous improvements in day-to-day business operations	Implementation of Electronic Plan Review	Completed
Facilitate continuous improvements in day-to-day business operations	Number of process improvements and/or ordinance updates	Conduct 2 business processing streamlining efforts or ordinance updates
Develop ordinances and programs to achieve City's Sustainability Goals	Implementation of Climate Action Plan	Complete and implement one Measure required per the City adopted Climate Action Plan
Facilitate continuous improvements in day-to-day business operations	Number of process improvements and/or ordinance updates	Conduct 2 business processing streamlining efforts or ordinance updates
Negotiate and implement annual right of way permit	Permit process completed with SDG&E	Completed
BMP verification responses from private commercial sites	Percentage of BMP verification responses	70%



DEVELOPMENT SERVICES - 1040XX

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 2,337,319	\$ 2,352,455	\$ 2,136,560	\$ 3,662,317	\$ 3,579,704	\$ -
Health Benefits	273,642	296,456	311,671	475,223	475,223	-
Retirement Benefits	251,216	263,025	229,164	407,389	407,389	-
Other Personnel Expenses	182,155	183,281	197,473	377,913	377,913	-
Personnel Services Subtotal	3,044,333	3,095,216	2,874,869	4,922,842	4,840,229	-
Operating Expenses						
Contractual Services	464,616	1,103,255	873,593	1,483,520	1,483,520	-
Supplies & Services	88,259	54,247	31,121	88,945	88,945	-
Repair & Maintenance	-	870	-	300	300	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	20,883	14,529	5,525	272,645	272,645	-
Operating Expenses Subtotal	573,758	1,172,902	910,239	1,845,410	1,845,410	-
TOTAL EXPENDITURES	3,618,091	4,268,118	3,785,107	6,768,252	6,685,639	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	511,831	580,056	575,424	947,132	947,132	-
Intergovernmental	-	-	-	26,000	26,000	-
Charges for Services	908,992	990,694	1,073,553	883,472	883,472	-
Fines & Forfeitures	430,290	327,944	59,900	389,800	389,800	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	325	430	500	500	500	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,851,438	1,899,124	1,709,377	2,246,904	2,246,904	-
NET GENERAL FUND COST *	\$ 1,766,653	\$ 2,368,994	\$ 2,075,730	\$ 4,521,348	\$ 4,438,735	\$ -

Allocation of Full Time Positions:

Departmental - Development Services	34.85
Successor Housing Agency	2.85
Traffic Safety	0.05
CFD 98-02	0.20
Transnet - Streets	0.05
AUTHORIZED FULL TIME POSITIONS	38.00

* During FY 2020-21, both the Engineering and Storm Water Program Management Divisions were reallocated from the Public Works Department to the Development Services Department. The Storm Water Program Management division was subsequently renamed Watershed Program Management.

DEVELOPMENT SERVICES/ADMINISTRATION - #104044

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET			
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
511000	Salary & Wages (Full-Time)		\$ 510,145	\$ 510,145	\$ -	-
511004	Vacation Payoff		3,464	3,464		-
511005	Sick Leave Payoff		7,783	7,783		-
511006	Stipends		2,400	2,400		-
511007	Auto Allowance		4,277	4,277		-
511100	Salary & Wages (Part-Time)		16,880	16,880		-
512000	Social Security		42,988	42,988		-
512001	Medicare		7,397	7,397		-
512004	Health Insurance		97,454	97,454		-
512010	PERS		50,219	50,219		-
512012	PARS		639	639		-
512013	EBAP		8,645	8,645		-
521001	Consulting Services Labor compliance services		500	500		-
531000	Office Supplies		8,500	8,500		-
532000	Printing & Duplicating Misc Printing Needs for Department		11,000	11,000		-
532001	Memberships & Subscriptions		500	500		-
532011	Recording Fees		2,000	2,000		-
581000	Travel & Training		250	250		-
Totals			\$ 775,041	\$ 775,041	\$ -	-

DEVELOPMENT SERVICES/WATERSHED PROGRAM MANAGEMENT - #104003

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 187,034	\$ 187,034	\$ -
512000	Social Security		11,596	11,596	-
512001	Medicare		2,712	2,712	-
512004	Health Insurance		28,623	28,623	-
512010	PERS		17,413	17,413	-
512013	EBAP		3,800	3,800	-
521001	Consulting Services		255,000	255,000	-
531010	Small Tools		1,550	1,550	-
531020	Uniform Expense		450	450	-
542005	Safety Equipment		300	300	-
581000	Travel & Training		7,420	7,420	-
581011	Recycling Expenditures		26,479	26,479	-
581028	NPDES Programs		226,107	226,107	-
Totals			\$ 768,484	\$ 768,484	\$ -

DEVELOPMENT SERVICES/PLANNING - #104041

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 636,560	\$ 636,560	\$ -
511004	Vacation Payoff		31,292	31,292	-
511005	Sick Leave Payoff		16,927	16,927	-
511006	Stipends		780	780	-
511099	Salary Savings - Citywide		-	(174,970)	-
512000	Social Security		39,371	39,371	-
512001	Medicare		9,209	9,209	-
512004	Health Insurance		70,766	70,766	-
512010	PERS		67,952	67,952	-
512013	EBAP		11,210	11,210	-
512015	RHS		2,010	2,010	-
521001	Consulting Services		155,000	155,000	-
	Case processing - plan review	60,000			
	Climate action plan update	5,000			
	Case processing - director permit renewals	30,000			
	Misc consulting services	30,000			
	Landscape Plan review and inspection services	30,000			
521017	Commissioner Services		3,000	3,000	-
521018	Environmental Mitigation		13,000	13,000	-
	89002 U-boot channel	11,000			
	89005 County Dip-Copper Creek wetland	2,000			
521019	Environmental Permit Filing Fee		5,000	5,000	-
	CEQA/Fish & Game				
532001	Memberships & Subscriptions		1,500	1,500	-
	Various memberships for planning staff				
581000	Travel & Training		4,500	4,500	-
	Misc. training (e.g., CEQA, American Planning Association, Etc.)	1,400			
	League of CA Cities Planning Commissioners Academy	3,100			
Totals			\$ 1,068,077	\$ 893,107	\$ -

DEVELOPMENT SERVICES/BUILDING - #104042

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 606,110	\$ 606,110	\$ -
511001	Overtime		725	725	-
511004	Vacation Payoff		54,000	54,000	-
511005	Sick Leave Payoff		11,137	11,137	-
511007	Auto Allowance		2,850	2,850	-
511009	Bilingual Pay		2,940	2,940	-
511099	Salary Savings - Citywide		(190,884)	(190,884)	-
512000	Social Security		37,377	37,377	-
512001	Medicare		8,741	8,741	-
512004	Health Insurance		80,209	80,209	-
512010	PERS		72,587	72,587	-
512012	PARS		1,411	1,411	-
512013	EBAP		15,010	15,010	-
512015	RHS		1,683	1,683	-
521002	Other Contract Services		805,000	805,000	-
	Parking services	305,000			
	Inspection services	300,000			
	Plan review services	200,000			
531020	Uniform Expense		675	675	-
	Boots for building inspectors and code compliance officers				
532001	Memberships & Subscriptions		1,305	1,305	-
	ICC (Chapter and employee memberships)	500			
	CALBO Ed Week	230			
	IAEI	125			
	IAPMO	275			
	CACEO	175			
532008	Parking Citation Surcharge		55,000	55,000	-
581000	Travel & Training		2,000	2,000	-
	ICC seminars	1,000			
	CACEO	1,000			
Totals			\$ 1,567,876	\$ 1,567,876	\$ -

DEVELOPMENT SERVICES/ENGINEERING - #104043

EXPENDITURE DETAIL

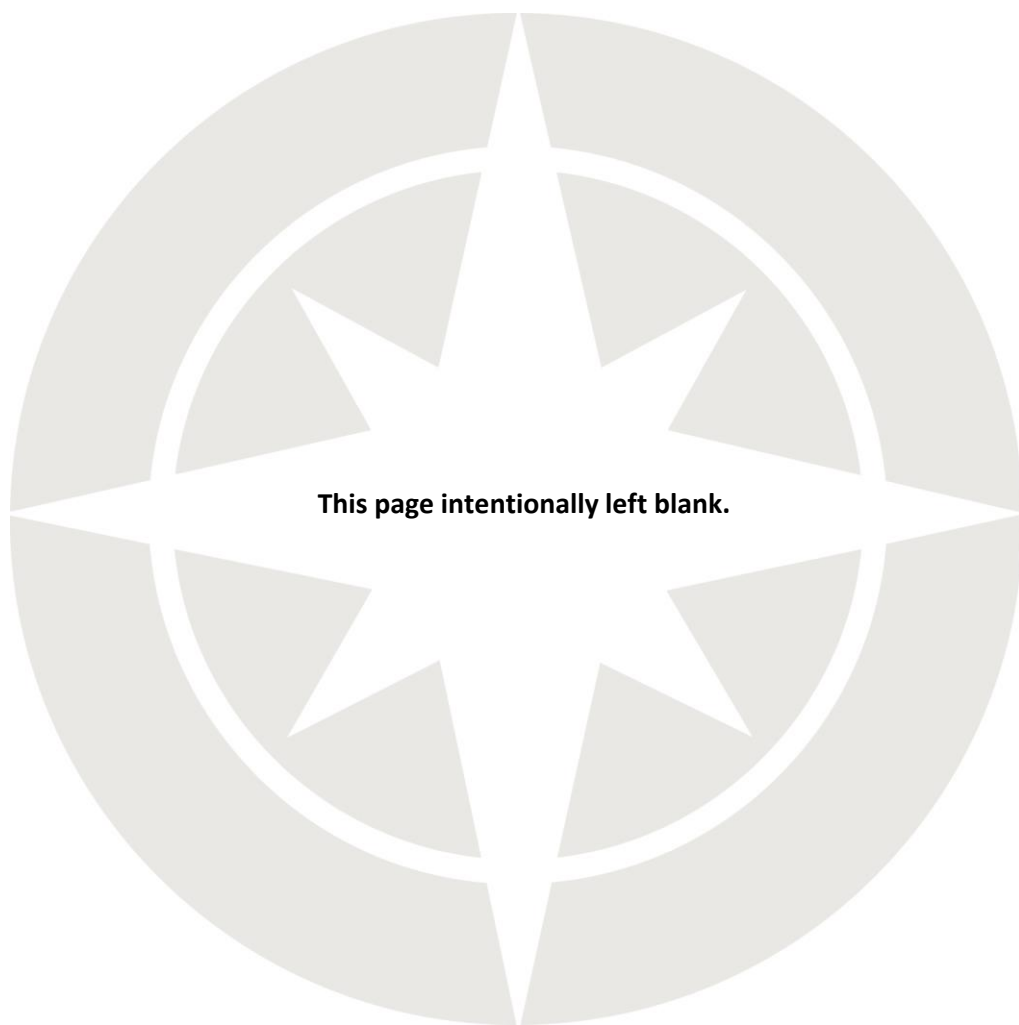
ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 1,781,676	\$ 1,781,676	\$ -
511001	Overtime		30,000	30,000	-
511004	Vacation Payoff		27,500	27,500	-
511005	Sick Leave Payoff		34,256	34,256	-
511006	Stipends		3,540	3,540	-
511007	Auto Allowance		7,752	7,752	-
511009	Bilingual Pay		2,880	2,880	-
511099	Salary Savings - Citywide		(152,357)	(60,000)	-
511100	Salary & Wages (Part-Time)		22,650	22,650	-
512000	Social Security		110,162	110,162	-
512001	Medicare		25,763	25,763	-
512004	Health Insurance		198,171	198,171	-
512010	PERS		197,168	197,168	-
512013	EBAP		28,120	28,120	-
512015	RHS		12,119	12,119	-
521001	Consulting Services Civil engineering consulting services		244,500	244,500	-
521017	Commissioner Services		2,520	2,520	-
532001	Memberships & Subscriptions		4,590	4,590	-
	License renewals	1,700			
	QSD/QSP certificate renewal	950			
	ASFPM Membership & CFM Exam	480			
	ITS Memberships	1,200			
	PMI Membership	260			
531010	Small Tools		850	850	-
531020	Uniform Expense		1,025	1,025	-
581000	Travel & Training Civil engineering/project management webinars		5,889	5,889	-
Totals			\$ 2,588,774	\$ 2,681,131	\$ -



PUBLIC SAFETY FUNCTION

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 14,798,027	\$ 15,761,169	\$ 16,115,263	\$ 16,167,072	\$ 16,167,072	\$ -
Licenses & Permits	11,321	11,901	12,000	12,000	12,000	-
Intergovernmental	366,149	492,097	646,028	567,988	567,988	-
Charges for Services	4,990,169	5,046,988	5,984,900	6,055,094	6,055,094	-
Fines & Forfeitures	880	1,679	10,000	5,000	5,000	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	19,761	4,693	8,500	3,500	3,500	-
Miscellaneous Revenues	35,316	35,634	100,700	34,500	34,500	-
Other Financing Sources	1,500	-	-	-	-	-
TOTAL REVENUES	20,223,122	21,354,160	22,877,391	22,845,154	22,845,154	-
OPERATING EXPENDITURES						
Salaries & Wages	11,781,529	11,490,701	13,274,465	11,864,364	11,864,364	-
Health Benefits	1,412,369	1,534,394	1,634,603	1,631,540	1,631,540	-
Retirement Benefits	1,888,070	1,979,297	1,936,757	1,856,084	1,856,084	-
Other Personnel Expenses	383,350	408,856	411,091	419,857	419,857	-
Contractual Services	20,656,364	22,083,195	23,608,394	24,191,040	24,191,040	-
Supplies & Services	330,857	311,415	399,939	291,478	291,478	-
Repair & Maintenance	340,542	329,202	297,700	352,087	352,087	-
Utilities	31,625	44,982	60,175	60,241	60,241	-
Capital Expenditures (Non CIP)	6,765	7,757	50,008	8,700	8,700	-
Other Operating Expenses	207,843	198,796	232,924	217,757	217,757	-
TOTAL OPERATING EXPENDITURES	37,039,313	38,388,596	41,906,056	40,893,148	40,893,148	-
REVENUE OVER/(UNDER) EXPENDITURES	\$ (16,816,192)	\$ (17,034,436)	\$ (19,028,664)	\$ (18,047,994)	\$ (18,047,994)	\$ -



FIRE

PURPOSE:

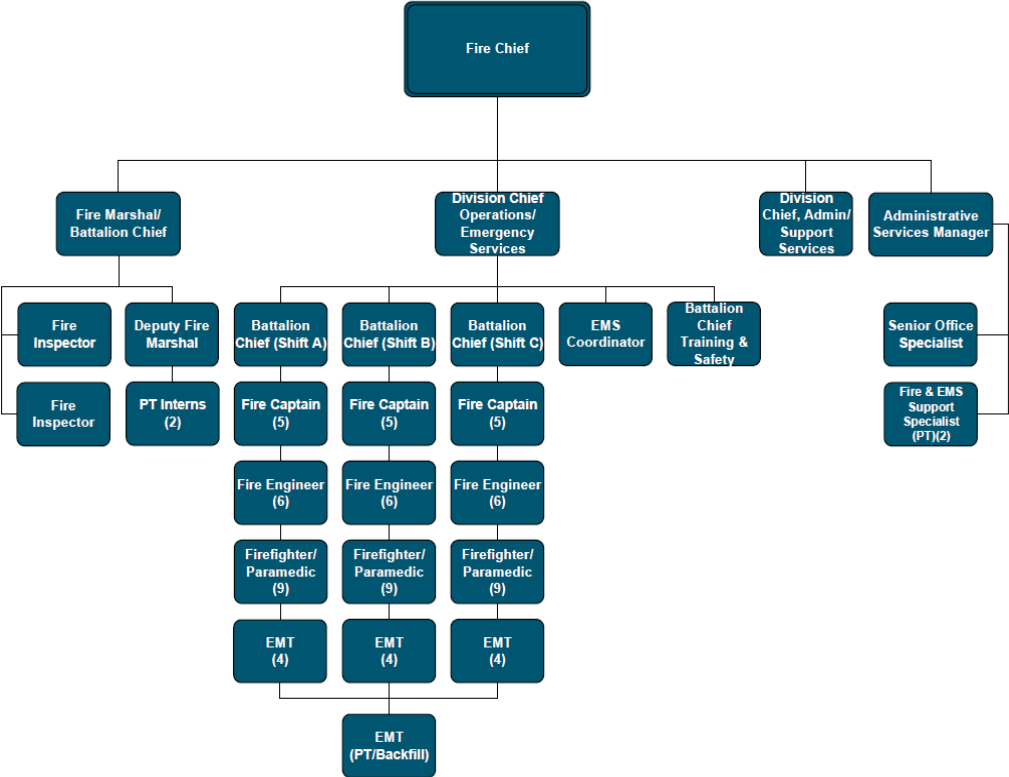
To provide quality safety and emergency service in a timely and efficient manner.

SUMMARY OF SERVICES:

The Fire Department provides fire suppression, rescue, emergency medical services, fire prevention and emergency preparedness services to more than 100,000 residents of the 33 square mile San Marcos Fire Protection District (SMFPD). The City of San Marcos comprises 24 square miles of the SMFPD. The Fire Chief exercises operational control over the department under the general direction of the City Manager.

The Fire Department fields four engine companies, five full-time paramedic ambulances, and one ladder truck company from four fire stations. Suppression personnel cross-staff three brush engines to address the wild land fire threat prevalent in outlying areas of the City/District. The department also operates a regional emergency services training facility.

Goal	Metric	June 2022 Goal
Maintain Staff Preparedness	Number of Annual Training Hours	17,280
Delivery of Service with First-In Unit within 7 minutes	Percent of Time	90%
Provide Adequate Safety Equipment and Protective Supplies to Employees and Customers	Percent Compliance with 10 Year NFPA Standard and Expiration Date of Supplies	100%
Evaluate Fire/EMS Deployment Models	Research and Analyze Alternative Deployment Models and Services	Completed
Facility Needs Assessment	Evaluate Fire Department Facility Needs and Improvements	Completed
Evaluate Transport Fees	Research, Analyze and Update Transport Fees	Completed
Vehicle and Equipment Assessment	Evaluate Vehicle and Equipment Needs and Improvements	Completed



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 11,717,481	\$ 11,421,940	\$ 13,291,923	\$ 11,864,364	\$ 11,864,364	\$ -
Health Benefits	1,405,125	1,526,874	1,626,672	1,631,540	1,631,540	-
Retirement Benefits	1,877,778	1,968,361	1,927,723	1,856,084	1,856,084	-
Other Personnel Expenses	377,429	402,712	404,979	419,857	419,857	-
Personnel Services Subtotal	15,377,813	15,319,887	17,251,296	15,771,845	15,771,845	-
Operating Expenses						
Contractual Services	1,241,201	1,251,605	1,615,035	1,516,988	1,516,988	-
Supplies & Services	330,857	311,415	399,939	291,478	291,478	-
Repair & Maintenance	276,873	264,564	241,783	299,077	299,077	-
Utilities	31,625	44,982	60,175	60,241	60,241	-
Capital Expenditures (Non CIP)	6,765	7,757	50,008	8,700	8,700	-
Other Operating Expenses	193,719	195,495	232,924	207,757	207,757	-
Operating Expenses Subtotal	2,081,040	2,075,819	2,599,865	2,384,241	2,384,241	-
TOTAL EXPENDITURES	17,458,853	17,395,706	19,851,161	18,156,086	18,156,086	-
REVENUES						
Taxes & Special Assessments	11,789,486	12,512,749	12,855,808	12,900,953	12,900,953	-
Licenses & Permits	3,375	2,925	3,000	3,000	3,000	-
Intergovernmental	219,927	256,327	450,028	366,988	366,988	-
Charges for Services	4,904,495	4,584,891	5,577,540	5,589,540	5,589,540	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	19,761	4,693	8,500	3,500	3,500	-
Miscellaneous Revenues	35,316	35,634	100,700	34,500	34,500	-
Other Financing Sources	1,500	-	-	-	-	-
TOTAL REVENUES	16,973,859	17,397,218	18,995,576	18,898,481	18,898,481	-
NET GENERAL FUND COST	\$ 484,994	\$ (1,513)	\$ 855,585	\$ (742,395)	\$ (742,395)	\$ -

Allocation of Full Time Positions:

Departmental - Fire	85.88
CFD 98-02	0.12
AUTHORIZED FULL TIME POSITIONS	86.00

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 1,192,864	\$ 1,192,864	\$ -
511001	Overtime		300,000	300,000	-
511002	Holiday Pay		21,676	21,676	-
511004	Vacation Payoff		45,000	45,000	-
511005	Sick Leave Payoff		7,032	7,032	-
511006	Stipends		6,030	6,030	-
511008	Uniform Allowance		5,045	5,045	-
511100	Salary & Wages (Part-Time)		8,312	8,312	-
512000	Social Security		6,282	6,282	-
512001	Medicare		17,554	17,554	-
512004	Health Insurance		205,316	205,316	-
512010	PERS		10,331	10,331	-
512011	PERS-Fire		234,925	234,925	-
512012	PARS		346	346	-
512013	EBAP		15,800	15,800	-
521002	Other Contract Services First watch and tableau		5,150	5,150	-
531000	Office Supplies		3,500	3,500	-
531001	Computer Supplies		1,500	1,500	-
531002	Postage		200	200	-
531017	Expendable Materials Misc admin materials for meetings, awards, and command vehicle needs		4,000	4,000	-
532000	Printing & Duplicating		2,000	2,000	-
532001	Memberships & Subscriptions		1,430	1,430	-
553000	Telephone		4,880	4,880	-
581000	Travel & Training Wellness program, Palomar College		38,000	38,000	-
581002	Manager's Discretionary		2,000	2,000	-
581003	Licenses & Certificates DMV licensing medical exam		300	300	-

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581035	Volunteer Services Uniforms, safety equipment, and other		3,500	3,500	-
Totals			\$ 2,142,973	\$ 2,142,973	\$ -

FIRE/EMERGENCY PREPAREDNESS - #105054

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511001	Overtime		\$ 4,500	\$ 4,500	\$ -
521002	Other Contract Services UDC membership		3,500	3,500	-
531000	Office Supplies		850	850	-
531001	Computer Supplies		770	770	-
531017	Expendable Materials EOC supplies, cert program needs, and cache		8,000	8,000	-
553000	Telephone EOC and MEOC satellite and cell service/maintenance		12,615	12,615	-
581000	Travel & Training EOC, CSTI and PIO training		2,000	2,000	-
Totals			\$ 32,235	\$ 32,235	\$ -

FIRE/EMERGENCY MEDICAL SERVICES - #105055

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 1,295,081	\$ 1,295,081	\$ -
511001	Overtime		200,000	200,000	-
511002	Holiday Pay		47,017	47,017	-
511004	Vacation Payoff		2,311	2,311	-
511005	Sick Leave Payoff		1,334	1,334	-
511006	Stipends		39,350	39,350	-
511008	Uniform Allowance		10,326	10,326	-
511009	Bilingual Pay		1,800	1,800	-
511100	Salary & Wages (Part-Time)		218,412	218,412	-
512000	Social Security		34,811	34,811	-
512001	Medicare		25,355	25,355	-
512004	Health Insurance		330,968	330,968	-
512010	PERS		77,488	77,488	-
512011	PERS-Fire		155,741	155,741	-
512012	PARS		4,949	4,949	-
512013	EBAP		42,980	42,980	-
512016	RHS-Fire		6,822	6,822	-
521002	Other Contract Services Various EMS billing, medical, equipment, and maintenance services		376,294	376,294	-
521010	Central Dispatch Services NCDJPA, MDC repairs, frame relay, & MDC wireless air cards		59,564	59,564	-
531011	Medical Supplies		200,595	200,595	-
	Billable	182,295			
66008	Non-billable	18,300			
531017	Expendable Materials Protocol books, keys, lock boxes, post office fee, EMS committee meetings, and other needs		1,900	1,900	-
531020	Uniform Expense		9,900	9,900	-
532000	Printing & Duplicating		500	500	-
532001	Memberships & Subscriptions EMS state and county agency memberships		435	435	-
542005	Safety Equipment		800	800	-
544006	RCS-800 MHz System		8,892	8,892	-

FIRE/EMERGENCY MEDICAL SERVICES - #105055 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
553000	Telephone Service, maintenance and replacement for ambulance & engine phones and tablets		10,066	10,066	-
561000	Capital Equipment AED batteries, electrodes and pads for city facilities		8,700	8,700	-
581000	Travel & Training CPR, EMS & Trauma conference & training, immunizations, and ACLS instructor training		17,000	17,000	-
581003	Licenses & Certificates EMT, paramedic, and nurse recertification, CPR cards		9,957	9,957	-
Totals			\$ 3,199,348	\$ 3,199,348	\$ -

FIRE/OPERATIONS - #105056

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 5,347,266	\$ 5,347,266	\$ -
511001	Overtime		2,000,000	2,000,000	-
511002	Holiday Pay		237,667	237,667	-
511004	Vacation Payoff		19,923	19,923	-
511005	Sick Leave Payoff		23,226	23,226	-
511006	Stipends		305,705	305,705	-
511008	Uniform Allowance		38,024	38,024	-
511009	Bilingual Pay		46,799	46,799	-
512001	Medicare		77,682	77,682	-
512004	Health Insurance		1,039,829	1,039,829	-
512011	PERS-Fire		1,319,744	1,319,744	-
512013	EBAP		109,620	109,620	-
512016	RHS-Fire		53,479	53,479	-
521002	Other Contract Services Aerial/Ladder/Hose testing, HIRT, TIP, behavioral health, and misc. hazardous materials cleanup		136,090	136,090	-
521006	Administrative Fees		5,300	5,300	-
521010	Central Dispatch Services Frame relay, MDC wireless, maintenance & repair, and other costs MDC replacement fund	910,697 -	910,697	910,697	-
531000	Office Supplies Misc office supplies for stations		2,500	2,500	-
531001	Computer Supplies		1,200	1,200	-
531004	Janitorial Services		7,000	7,000	-
531005	Fuel & Lubricants		4,000	4,000	-
531010	Small Tools		3,900	3,900	-
531017	Expendable Materials 66002 Fire suppression vehicles 66003 Fire communications	13,815 6,770	20,585	20,585	-
532009	Mapping		2,000	2,000	-
532020	Tactical Medic Response		2,900	2,900	-
541001	Fire Stations & Facilities		26,000	26,000	-

FIRE/OPERATIONS - #105056 (cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
542001	Small Equipment Repair		8,184	8,184	-
	General	4,791			
66010	Small engine repair	3,393			
542005	Safety Equipment		138,988	138,988	-
	General	62,000			
66012	Safety equipment repair	10,000			
66520	SHSP20	66,988			
542006	Radio Equipment Repair		12,000	12,000	-
542007	Fire Equipment		19,000	19,000	-
	General	9,000			
66011	Replacement hoses	10,000			
544006	RCS-800 MHz System		47,058	47,058	-
544007	Breathing Apparatus		13,565	13,565	-
553000	Telephone		19,540	19,540	-
581000	Travel & Training		51,500	51,500	-
	Target solutions, strike team costs, tablet command, cancer prevention supplies, hydration supplies				
Totals			\$ 12,050,971	\$ 12,050,971	\$ -

FIRE/PREVENTION - #105057

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 396,800	\$ 396,800	\$ -
511001	Overtime		10,000	10,000	-
511005	Sick Leave Payoff		17,554	17,554	-
511006	Stipends		855	855	-
511008	Uniform Allowance		2,473	2,473	-
511100	Salary & Wages (Part-Time)		11,982	11,982	-
512000	Social Security		16,137	16,137	-
512001	Medicare		5,963	5,963	-
512004	Health Insurance		55,427	55,427	-
512010	PERS		27,735	27,735	-
512011	PERS-Fire		24,567	24,567	-
512012	PARS		258	258	-
512013	EBAP		7,372	7,372	-
521002	Other Contract Services Streamline mobile inspection program licensing and youth fire setter program		17,893	17,893	-
521013	Contract Employment Services Plan checks		2,500	2,500	-
531017	Expendable Materials Public education/open house materials, knox boxes, locks and inspector services		8,063	8,063	-
532000	Printing & Duplicating		250	250	-
532001	Memberships & Subscriptions Fire prevention professional agency memberships and code books		3,500	3,500	-
544008	Hydrants		24,590	24,590	-
553000	Telephone Mobile inspection tablet/cell phone connectivity for engine companies/inspectors		13,140	13,140	-
581000	Travel & Training Fire inspector training and workshops		3,500	3,500	-
581012	Nuisance Abatement/Code Enforcement		80,000	80,000	-
Totals			\$ 730,559	\$ 730,559	\$ -



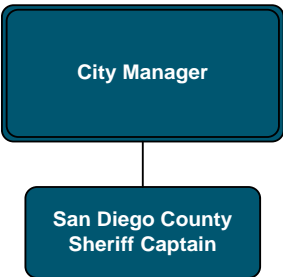
LAW ENFORCEMENT

PURPOSE:

To provide responsive, professional law enforcement services to all people in San Marcos. These services are contracted through the San Diego County Sheriff's Department.

SUMMARY OF SERVICES:

The City contracts for law enforcement services with the San Diego County Sheriff's Department. Law enforcement services include patrol, traffic, community oriented policing, gang and narcotics details, detectives, clerical and supervisory personnel. In addition to operational costs associated with personnel and equipment, the law enforcement budget also supports facility costs associated with the Sheriff's San Marcos Station location.



BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 64,048	\$ 68,761	\$ (17,458)	\$ -	\$ -	\$ -
Health Benefits	7,244	7,520	7,931	-	-	-
Retirement Benefits	10,292	10,937	9,034	-	-	-
Other Personnel Expenses	5,921	6,144	6,112	-	-	-
Personnel Services Subtotal	87,505	93,362	5,619	-	-	-
Operating Expenses						
Contractual Services	19,415,163	20,831,590	21,993,359	22,674,052	22,674,052	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	63,669	64,638	55,917	53,010	53,010	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	14,124	3,301	-	10,000	10,000	-
Operating Expenses Subtotal	19,492,955	20,899,529	22,049,276	22,737,062	22,737,062	-
TOTAL EXPENDITURES	19,580,461	20,992,891	22,054,895	22,737,062	22,737,062	-
REVENUES						
Taxes & Special Assessments	3,008,542	3,248,420	3,259,455	3,266,119	3,266,119	-
Licenses & Permits	7,946	8,976	9,000	9,000	9,000	-
Intergovernmental	146,222	235,770	196,000	201,000	201,000	-
Charges for Services	85,674	462,098	407,360	465,554	465,554	-
Fines & Forfeitures	880	1,679	10,000	5,000	5,000	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	3,249,263	3,956,942	3,881,815	3,946,673	3,946,673	-
NET GENERAL FUND COST	\$ 16,331,197	\$ 17,035,949	\$ 18,173,080	\$ 18,790,389	\$ 18,790,389	\$ -

Allocation of Full Time Positions:

Departmental - Law Enforcement

AUTHORIZED FULL TIME POSITIONS

-

-

LAW ENFORCEMENT - #105252

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521006	Administrative Fees		\$ 4,500	\$ 4,500	\$ -
521011	Law Enforcement Services		22,669,552	22,669,552	-
	Law enforcement services	22,660,210			
	Tobacco retail license inspections	9,342			
544006	RCS-800 MHz System		53,010	53,010	-
581014	Crime Awareness/Prevention		10,000	10,000	-
Totals			\$ 22,737,062	\$ 22,737,062	\$ -

PARKS AND RECREATION

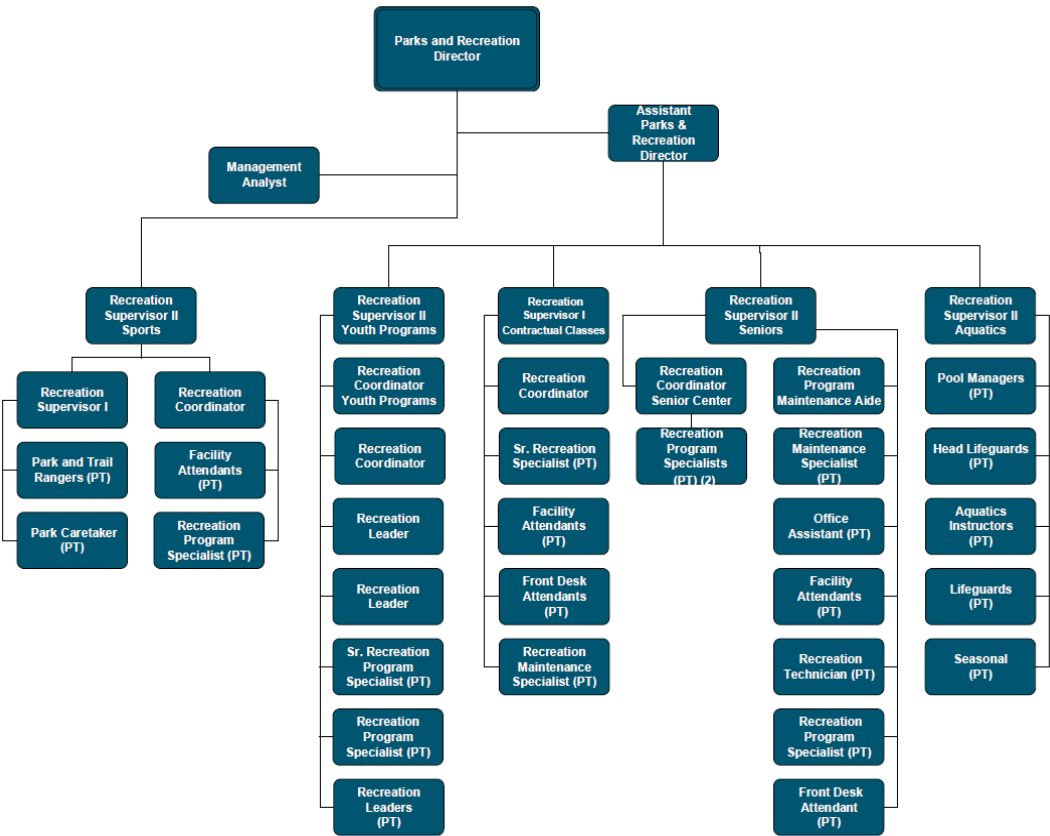
PURPOSE:

To provide recreational and community-benefiting programs and services at City parks and recreation facilities.

SUMMARY OF SERVICES:

This department is responsible for providing programs and services at City parks and recreation facilities. Specific elements of the department's work include pre-school and youth programming; holiday celebrations and special events; contractual classes; senior citizen and family services; sports, cultural and performing arts activities; aquatics, park and trails planning; liaison work with community groups; and trail and nature center activities. The department oversees 17 neighborhood/community parks, 12 mini-parks and more than 60 miles of trails.

Goal	Metric	June 2022 Goal
Completion of the Bradley Park mountain bike park	Complete construction and open new park feature	Complete
Continue Implementation of Department Strategic Plan	Use initiatives, strategies and goals derived from the recently developed department strategic plan to implement individual and group objectives for staff to work towards in short and long-term projects	Complete
Seek additional grant funding	Apply for additional grants for additional sources of revenue	Complete
Continue to cross train employees	Drive department efficiencies and broaden skillsets of employees	Complete
Completion of Main Hall lighting upgrade at the Community Center	Complete main hall lighting installation	Complete



PARKS AND RECREATION - #106161

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
EXPENDITURES						
Personnel Services						
Salaries & Wages	\$ 2,163,596	\$ 1,997,267	\$ 1,915,386	\$ 2,276,183	\$ 2,276,183	\$ -
Health Benefits	212,256	237,681	266,519	272,044	272,044	-
Retirement Benefits	189,657	180,115	195,093	176,528	176,528	-
Other Personnel Expenses	130,814	124,924	145,817	150,100	150,100	-
Personnel Services Subtotal	2,696,323	2,539,987	2,522,814	2,874,855	2,874,855	-
Operating Expenses						
Contractual Services	488,940	346,279	-	425,820	425,820	-
Supplies & Services	222,161	153,727	5,889	232,010	232,010	-
Repair & Maintenance	13,894	4,608	-	20,500	20,500	-
Utilities	3,941	2,714	-	4,000	4,000	-
Capital Expenditures (Non CIP)	23,600	8,085	-	19,000	19,000	-
Other Operating Expenses	21,579	18,650	-	22,952	22,952	-
Operating Expenses Subtotal	774,117	534,062	5,889	724,282	724,282	-
TOTAL EXPENDITURES	3,470,439	3,074,049	2,528,703	3,599,137	3,599,137	-
REVENUES						
Taxes & Special Assessments	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	15,000	57,398	42,488	42,488	-
Fines & Forfeitures	2,355,706	1,513,051	1,057,332	2,046,375	2,046,375	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	88,196	139,467	131,100	131,100	131,100	-
TOTAL REVENUES	2,443,902	1,667,518	1,245,830	2,219,963	2,219,963	-
NET GENERAL FUND COST	\$ 1,026,537	\$ 1,406,531	\$ 1,282,873	\$ 1,379,174	\$ 1,379,174	\$ -

Allocation of Full Time Positions:

Departmental - Parks and Recreation	15.04
Senior Nutrition	1.60
CFD 98-02	0.36
AUTHORIZED FULL TIME POSITIONS	17.00

PARKS AND RECREATION - #106161

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 1,186,521	\$ 1,186,521	\$ -
511001	Overtime Caretaker program		20,000	20,000	-
511004	Vacation Payoff		4,348	4,348	-
511005	Sick Leave Payoff		34,709	34,709	-
511006	Stipends		3,261	3,261	-
511007	Auto Allowance		4,704	4,704	-
511009	Bilingual Pay		4,860	4,860	-
511100	Salary & Wages (Part-Time)		1,017,780	1,017,780	-
512000	Social Security		89,173	89,173	-
512001	Medicare		26,374	26,374	-
512004	Health Insurance		272,044	272,044	-
512010	PERS		138,693	138,693	-
512012	PARS		37,835	37,835	-
512013	EBAP		28,575	28,575	-
512015	RHS		5,978	5,978	-
521002	Other Contract Services		415,920	415,920	-
	Translation services	1,000			
22511	Senior Center	31,500			
33009	Sports fees	8,775			
33010	City wide special events	6,375			
33013	Aquatics	11,700			
33016	Adventure Day Camp	20,020			
33023	Spring egg scramble & breakfast	2,600			
33024	Tree lighting & breakfast	3,500			
33033	Youth physical education	60,000			
33034	Youth instructors	60,000			
33035	Adult physical education	6,000			
33038	Dance/culture	45,000			
33047	Active Net fees	75,000			
33049	Gym classes	34,100			
33051	Summer concerts	11,500			
33053	Outdoor Adventures	750			
61007	Supplies and signage for 4th of July	38,100			
521003	Insurance/Liability		4,500	4,500	-

PARKS AND RECREATION - #106161 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521017	Commissioner Services		5,400	5,400	-
	33020 Youth Commission	2,160			
	33021 Community Services Commission	3,240			
531000	Office Supplies		14,300	14,300	-
531012	Aquatic Supplies		4,300	4,300	-
	First aid, safety supplies and swim diapers				
531013	Aquatic Chemicals		13,000	13,000	-
531014	Sport Supplies		38,000	38,000	-
	Seasonal items such as softballs, soccer balls, scorecards, league & tournament awards				
531015	Special Event Supplies		31,065	31,065	-
	Bike to Work Day	500			
	22511 Senior Center	3,500			
	33010 City wide special events	5,755			
	33020 Youth Commission	3,500			
	33023 Spring egg scramble & breakfast	3,800			
	33024 Tree lighting & breakfast	5,400			
	33051 Summer concerts	500			
	33052 Juried art fair	1,610			
	33053 Ranger program	1,000			
	33056 Nature Center	1,000			
	33057 Halloween events	2,000			
	61007 Supplies and signage for 4th of July	2,500			
531016	Program Supplies		59,250	59,250	-
	Supplies for contract classes	500			
	22511 Senior Center	3,300			
	33013 Aquatics	3,000			
	33014 Preschoolers RAA	21,000			
	33016 Adventure Day Camp	17,000			
	33053 Ranger program	13,000			
	33054 Community Garden	850			
	33056 Nature Center	600			
531020	Uniform Expense		14,000	14,000	-
	22511 Senior Center	750			
	22518 Community Center	600			
	33009 Sports	1,500			
	33013 Aquatics	2,500			
	33014 Preschoolers RAA	2,150			
	33016 Adventure Day Camp	2,500			
	33053 Outdoor Adventures	4,000			
532000	Printing & Duplicating		11,500	11,500	-
	Printer, toner and copy center charges				
532001	Memberships & Subscriptions		9,995	9,995	-
	General	3,100			
	22511 Senior Center	3,650			
	33010 City wide special events	3,160			
	33053 Outdoor Adventures	85			
532013	Promotional Services		11,100	11,100	-
	General	10,300			
	33013 Aquatics	800			

PARKS AND RECREATION - #106161 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
532017	Taxi Vouchers		25,500	25,500	-
541000	Building Repair & Maintenance		3,000	3,000	-
	22511 Senior Center	2,000			
	22518 Community Center	1,000			
542004	Sports Equipment Repair		17,500	17,500	-
551000	Electric & Gas		4,000	4,000	-
	33009 Sports				
561000	Capital Equipment		19,000	19,000	-
	General	17,000			
	33013 Aquatics	2,000			
571003	Coop Agreement Expense		2,000	2,000	-
	Palomar college joint use for facilities				
581000	Travel & Training		15,800	15,800	-
	General training	5,000			
	22511 Senior Center	600			
	22518 Community Center	200			
	33009 Sports	200			
	33013 Aquatics	2,300			
	33014 Preschoolers RAA	4,500			
	33053 Outdoor Adventures	3,000			
581040	Permit Fees		5,152	5,152	-
	33010 City wide special events	2,250			
	33013 Aquatics	2,202			
	33024 Tree lighting & breakfast	350			
	61007 Supplies and signage for 4th of July	350			
Totals			\$ 3,599,137	\$ 3,599,137	\$ -

GAS TAX FUND

PURPOSE:

This Fund accounts for the Highway Users Tax revenues received from the State of California under Sections 2105, 2106, 2107, & 2107.5 of the California Streets and Highways Code. These funds are used by the Public Works Street Maintenance Division and are earmarked for the maintenance, rehabilitation or improvement of public streets.

GAS TAX FUND - #200

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,977,512	2,254,940	2,476,828	2,476,901	2,476,901	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	51,738	74,983	25,000	34,000	34,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,029,250	2,329,923	2,501,828	2,510,901	2,510,901	-
OPERATING EXPENDITURES						
Salaries & Wages	934,762	931,977	709,585	1,117,050	1,191,056	-
Health Benefits	136,100	169,489	192,078	236,125	252,581	-
Retirement Benefits	109,408	114,601	102,481	102,925	108,938	-
Other Personnel Expenses	85,489	86,561	92,089	108,558	113,806	-
Contractual Services	159,247	109,102	350,000	338,000	338,000	-
Supplies & Services	193,538	166,501	165,000	165,000	165,000	-
Repair & Maintenance	40,703	43,350	50,050	50,050	50,050	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,659,245	1,621,581	1,661,283	2,117,708	2,219,431	-
CIP PROJECT EXPENDITURES	71,514	(1,325)	-	-	-	-
TOTAL EXPENDITURES	1,730,759	1,620,256	1,661,283	2,117,708	2,219,431	-
REVENUE OVER/(UNDER) EXPENDITURES	298,490	709,668	840,545	393,193	291,470	-
FUND BALANCE						
Beginning Balance - July 1	1,549,858	1,848,348	2,558,016	3,398,561	3,398,561	-
Revenue Over/(Under) Expenditures	298,490	709,668	840,545	393,193	291,470	-
Ending Balance - June 30	1,848,348	2,558,016	3,398,561	3,791,754	3,690,031	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	1,776,273	752,591	1,753,916	2,641,468	2,641,468	-
CIP New Appropriations	100,000	1,000,000	887,552	1,150,000	1,150,000	-
CIP Appropriation Adjustments	(1,052,168)	-	-	-	-	-
Capital Projects - Ending Balance	724,105	1,752,591	2,641,468	3,791,468	3,791,468	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,095,758	\$ 804,100	\$ 757,093	\$ 286	\$ (101,437)	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

GAS TAX FUND - #200

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 1,056,854	\$ 1,125,441	\$ -
511006	Stipends		38,035	43,454	-
511009	Bilingual Pay		7,260	7,260	-
511100	Salary & Wages (Part-Time)		14,901	14,901	-
512000	Social Security		65,581	69,834	-
512001	Medicare		15,338	16,333	-
512004	Health Insurance		236,125	252,581	-
512010	PERS		102,794	108,807	-
512012	PARS		131	131	-
512013	EBAP		23,940	23,940	-
512015	RHS		3,699	3,699	-
521012	Contract Maintenance Services		338,000	338,000	-
	Radar feedback sign vandalism repair & replacement	20,000			
	Install new streetlights	8,000			
	Concrete sidewalk repair program	180,000			
	Traffic control and roadway maintenance	25,000			
	Thermal plastic work	35,000			
	Guardrail repair & replacement	70,000			
531009	Construction Materials		165,000	165,000	-
	Materials for road & maintenance repair				
544000	Sign Maintenance		50,050	50,050	-
	Maintenance of traffic and roadway signs				
Totals			\$ 2,117,708	\$ 2,219,431	\$ -

TRAFFIC SAFETY FUND

PURPOSE:

This Fund is used to account for traffic safety expenditures. Financing is provided by the City assessed traffic signal fees and traffic fines collected by the State.

TRAFFIC SAFETY FUND - #201

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	163,208	140,919	59,000	125,000	125,000	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	44,991	32,601	(10,000)	6,000	6,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	208,198	173,520	49,000	131,000	131,000	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	8,000	-
Health Benefits	-	-	-	-	24	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	612	-
Contractual Services	47,089	56,862	235,636	185,000	185,000	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	47,089	56,862	235,636	185,000	193,636	-
CIP PROJECT EXPENDITURES	747,690	(267,648)	8,000	-	-	-
TOTAL EXPENDITURES	794,779	(210,786)	243,636	185,000	193,636	-
REVENUE OVER/(UNDER) EXPENDITURES	(586,580)	384,306	(194,636)	(54,000)	(62,636)	-
FUND BALANCE						
Beginning Balance - July 1	1,416,935	830,354	1,214,661	1,020,025	1,020,025	-
Revenue Over/(Under) Expenditures	(586,580)	384,306	(194,636)	(54,000)	(62,636)	-
Ending Balance - June 30	830,354	1,214,661	1,020,025	966,025	957,389	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	278,747	935,934	1,271,782	626,230	626,230	-
CIP New Appropriations	1,304,877	(31,800)	(637,552)	-	-	-
CIP Appropriation Adjustments	100,000	100,000	-	-	-	-
Capital Projects - Ending Balance	935,934	1,271,782	626,230	626,230	626,230	-
AVAILABLE FUND BALANCE - JUNE 30	\$ (105,579)	\$ (57,122)	\$ 393,794	\$ 339,794	\$ 331,158	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

TRAFFIC SAFETY FUND - #201

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ -	\$ 8,000	\$ -
512000	Social Security		-	496	-
512001	Medicare		-	116	-
512004	Health Insurance		-	24	-
521001	Consulting Services Traffic on-call engineer		100,000	100,000	-
521002	Other Contract Services		85,000	85,000	-
	ADA compliant pedestrian devices	35,000			
	Traffic services	50,000			
Totals			\$ 185,000	\$ 193,636	\$ -

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting and landscaping services to certain properties. The benefiting properties are assessed for a portion of the costs.

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 529,188	\$ 529,971	\$ 470,000	\$ 530,000	\$ 530,000	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	25,000	25,000	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	471	(2,528)	-	-	-	-
Developer Fees	13,940	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	668,178	828,241	660,000	660,000	660,000	-
TOTAL REVENUES	1,211,777	1,355,684	1,130,000	1,215,000	1,215,000	-
OPERATING EXPENDITURES						
Salaries & Wages	133,020	142,710	124,485	125,748	129,748	-
Health Benefits	13,951	17,152	16,654	19,463	19,475	-
Retirement Benefits	16,229	17,556	13,965	12,165	12,165	-
Other Personnel Expenses	12,012	12,974	12,134	12,666	12,972	-
Contractual Services	676,948	786,436	689,183	647,448	647,448	-
Supplies & Services	-	17	-	250	250	-
Repair & Maintenance	3,751	1,136	-	5,700	5,700	-
Utilities	330,365	324,385	447,079	371,558	371,558	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	25,502	25,502	25,503	24,588	24,588	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,211,778	1,327,870	1,329,003	1,219,586	1,223,904	-
CIP PROJECT EXPENDITURES	-	-	-	-	-	-
TOTAL EXPENDITURES	1,211,778	1,327,870	1,329,003	1,219,586	1,223,904	-
REVENUE OVER/(UNDER) EXPENDITURES	-	27,814	(199,003)	(4,586)	(8,904)	-
FUND BALANCE						
Beginning Balance - July 1	-	-	27,814	(171,189)	(171,189)	-
Revenue Over/(Under) Expenditures	-	27,814	(199,003)	(4,586)	(8,904)	-
Ending Balance - June 30	-	27,814	(171,189)	(175,775)	(180,093)	-
RESERVED FUND BALANCE						
Lighting and Landscaping	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ 27,814	\$ (171,189)	\$ (175,775)	\$ (180,093)	\$ -

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 123,145	\$ 127,145	\$ -
511006	Stipends		1,523	1,523	-
511009	Bilingual Pay		1,080	1,080	-
512000	Social Security		7,632	7,880	-
512001	Medicare		1,783	1,841	-
512004	Health Insurance		19,463	19,475	-
512010	PERS		12,165	12,165	-
512013	EBAP		2,869	2,869	-
512015	RHS		382	382	-
521001	Consulting Services		60,441	60,441	-
	LMD-A Discovery Hills	27,419			
	LMD-B The Laurels	10,767			
	LMD-C Santa Fe Hills	13,837			
	LMD-D Twin Oaks Valley Ranch I	955			
	LMD-E Summer Hill	1,697			
	LMD-F Mixed median & parkway areas	5,766			
521006	Administrative Fees		1,200	1,200	-
	LMD-A Discovery Hills				
521012	Contract Maintenance Services		585,807	585,807	-
	LMD-A Discovery Hills				
	Landscape maintenance	203,269			
	Tree trimming	15,000			
	Custodial service	3,398			
	DG trail restoration	3,000			
	LMD-B The Laurels				
	Landscape maintenance	69,625			
	Tree trimming	12,000			
	Custodial service	1,505			
	Slope restoration and fuel management	13,000			
	LMD-C Santa Fe Hills				
	Landscape maintenance	101,939			
	Tree trimming	12,000			
	Custodial service	3,272			
	LMD-D Twin Oaks Valley Ranch I				
	Landscape maintenance	17,232			
	Tree trimming	4,000			
	LMD-E Summer Hill				
	Landscape maintenance	19,968			
	Tree trimming	4,000			
	Custodial service	1,762			
	LMD-F Mixed median & parkway areas				
	Landscape maintenance	67,837			
	Tree trimming	8,000			
	Landscape restoration	25,000			
531009	Construction Materials		250	250	-
	Sand bags, DG & straw wattles				

LIGHTING & LANDSCAPING MAINTENANCE DISTRICT FUND - #202 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
544004	Tree & Landscape		5,700	5,700	-
551000	Electric & Gas		29,560	29,560	-
551001	Electric-Street Lighting		46,238	46,238	-
552000	Water		295,760	295,760	-
571002	Principal-Other Streetlight LED conversion loan		22,340	22,340	-
572002	Interest-Other Streetlight LED conversion loan		2,248	2,248	-
Totals			\$ 1,219,586	\$ 1,223,904	\$ -

CITY AFFORDABLE HOUSING FUND

PURPOSE:

This Fund is used to account for inclusionary housing fees received from developers to provide affordable housing under City Ordinance, Chapter 20.129.

CITY AFFORDABLE HOUSING FUND - #203

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	192,853	422,837	79,805	81,000	81,000	-
Developer Fees	2,227,671	1,990,200	1,348,500	2,585,400	2,585,400	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	142,500	4,965,426	142,500	142,500	142,500	-
TOTAL REVENUES	2,563,025	7,378,463	1,570,805	2,808,900	2,808,900	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	6,535	2,000	2,500	2,500	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	128,803	125,000	1,745,000	6,535,000	6,535,000	-
TOTAL OPERATING EXPENDITURES	128,803	131,535	1,747,000	6,537,500	6,537,500	-
CIP PROJECT EXPENDITURES	-	-	-	-	-	-
TOTAL EXPENDITURES	128,803	131,535	1,747,000	6,537,500	6,537,500	-
REVENUE OVER/(UNDER) EXPENDITURES	2,434,222	7,246,928	(176,195)	(3,728,600)	(3,728,600)	-
FUND BALANCE						
Beginning Balance - July 1	7,829,419	10,263,641	17,510,569	17,334,374	17,334,374	-
Revenue Over/(Under) Expenditures	2,434,222	7,246,928	(176,195)	(3,728,600)	(3,728,600)	-
Ending Balance - June 30	10,263,641	17,510,569	17,334,374	13,605,774	13,605,774	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	-	-	30,000	30,000	-
CIP New Appropriations	-	-	30,000	-	-	-
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	-	-	30,000	30,000	30,000	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 10,263,641	\$ 17,510,569	\$ 17,304,374	\$ 13,575,774	\$ 13,575,774	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves.
See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY AFFORDABLE HOUSING FUND - #203

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001	Consulting Services Affordable Housing in-lieu fee study		\$ 2,500	\$ 2,500	\$ -
581017	Developer Loan Mariposa II (Phase I) Mariposa II (Phase II) Villa Serena II	4,300,000 390,000 1,600,000	6,290,000	6,290,000	-
581019	Housing Rehab Loans		120,000	120,000	-
581037	Housing Support		125,000	125,000	-
Totals			\$ 6,537,500	\$ 6,537,500	\$ -

CFD 98-02 LIGHTING AND LANDSCAPING FUND

PURPOSE:

This Fund is used to account for the costs of providing street lighting, traffic signals, and landscape services including parks, medians, parkways and trails, to certain properties. Properties within CFD 98-02 are assessed for a portion of the annual costs and legally required operating and capital replacement reserves.

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 7,184,612	\$ 7,639,192	\$ 6,480,000	\$ 6,610,000	\$ 6,610,000	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	1,942	2,891	2,500	2,500	2,500	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	412,928	457,823	100,000	238,000	238,000	-
Developer Fees	13,940	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	7,613,422	8,099,905	6,582,500	6,850,500	6,850,500	-
OPERATING EXPENDITURES						
Salaries & Wages	1,173,180	1,151,015	1,016,347	1,080,615	1,122,546	-
Health Benefits	166,435	193,450	211,408	221,635	224,168	-
Retirement Benefits	136,432	137,206	113,565	101,807	102,660	-
Other Personnel Expenses	103,362	102,918	101,131	107,452	110,601	-
Contractual Services	2,063,511	2,484,442	2,286,952	2,604,063	2,606,160	-
Supplies & Services	56,900	56,764	90,073	47,720	47,720	-
Repair & Maintenance	207,049	207,225	401,755	349,349	349,349	-
Utilities	1,432,357	1,446,985	1,861,867	463,696	463,696	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	71,465	71,465	61,256	71,465	71,465	-
Other Operating Expenses	278,606	1,833,776	-	-	-	-
TOTAL OPERATING EXPENDITURES	5,689,298	7,685,248	6,144,355	5,047,802	5,098,365	-
CIP PROJECT EXPENDITURES	22,687	45,188	40,000	-	-	-
TOTAL EXPENDITURES	5,711,985	7,730,436	6,184,355	5,047,802	5,098,365	-
REVENUE OVER/(UNDER) EXPENDITURES	1,901,437	369,469	398,145	1,802,698	1,752,135	-
FUND BALANCE						
Beginning Balance - July 1	12,814,083	14,715,520	15,084,989	15,483,134	15,483,134	-
Revenue Over/(Under) Expenditures	1,901,437	369,469	398,145	1,802,698	1,752,135	-
Ending Balance - June 30	14,715,520	15,084,989	15,483,134	17,285,832	17,235,269	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	117,272	182,086	20,648	5,648	5,648	-
CIP New Appropriations	87,500	-	25,000	-	-	-
CIP Appropriation Adjustments	-	(116,250)	-	-	-	-
Capital Projects - Ending Balance	182,086	20,648	5,648	5,648	5,648	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 14,533,433	\$ 15,064,340	\$ 15,477,486	\$ 17,280,184	\$ 17,229,621	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET			
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
511000	Salary & Wages (Full-Time)		\$ 1,025,458	\$ 1,066,626	\$ -	-
511006	Stipends		20,254	21,017		-
511007	Auto Allowance		48	48		-
511008	Uniform Allowance		80	80		-
511009	Bilingual Pay		10,056	10,056		-
511100	Salary & Wages (Part-Time)		24,719	24,719		-
512000	Social Security		63,174	65,726		-
512001	Medicare		15,596	16,193		-
512004	Health Insurance		221,635	224,168		-
512010	PERS		99,883	100,736		-
512011	PERS-Fire		1,292	1,292		-
512012	PARS		632	632		-
512013	EBAP		26,165	26,165		-
512015	RHS		2,517	2,517		-
521001	Consulting Services		157,851	159,948		-
	Z-B Traffic signals	1,446				
	Z-C Median/parkway landscaping (maintenance)	25,446				
	Z-D Citywide parks (maintenance)	20,100				
	Z-E Citywide trails (maintenance)	5,102				
	F-1 Rose Ranch (maintenance)	464				
	F-2 Bel Esprit (maintenance)	407				
	F-3 Rancho Vera Cruz (maintenance)	2,781				
	F-4 Santa Fe Hills (maintenance)	11,743				
	F-6 Twin Oaks Valley Ranch (maintenance)	6,062				
	F-8 Tesoro (maintenance)	2,622				
	F-9 San Elijo Hills (maintenance)	2,198				
	F-10 Buena Vida (maintenance)	1,114				
	F-11 Rancho Dorado (trail restoration)	5,341				
	F-12 Twin Oaks Estates (maintenance)	791				
	F-13 Keystone (maintenance)	636				
	F-14 Cedar Hills (maintenance)	1,796				
	F-15 Park Lane (maintenance)	1,140				
	F-16 Willow Creek (maintenance)	103				
	F-17 Chapman Trail (maintenance)	424				
	F-19 Stone Canyon (maintenance)	190				
	F-20 KRC Rock (maintenance)	134				
	F-21 Richland Estates (maintenance)	2,387				
	F-22 Olive Hills (maintenance)	4,005				
	F-23 University Commons (maintenance)	13,083				
	F-24 Rancho Coronado (maintenance)	1,472				
	F-25 Glen Park (maintenance)	898				
	F-26 Loma Alta (maintenance)	2,827				

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521001 Consulting Services (Cont'd)				
F-27 Pinehurst (maintenance)	1,591			
F-28 Rosemont Estates (maintenance)	1,406			
F-29 Walnut Hills (maintenance)	4,745			
F-30 Chesapeake (maintenance)	690			
F-32 Vallecitos Ridge (maintenance)	815			
F-33 Rosemont Village (maintenance)	902			
F-34 Joy Court (maintenance)	1,622			
F-35 Carriage Walk (maintenance)	955			
F-36 Crescent Court (maintenance)	1,114			
F-38 Venzano (maintenance)	1,426			
F-39 Rancho Santalina (maintenance)	5,312			
F-40 Starling at Rock Springs (maintenance)	157			
F-41 Grand Plaza (maintenance)	656			
F-42 Twin Oaks Town Center Retail (maintenance)	159			
F-44 Windy Point (maintenance)	782			
F-45 Arbor Ranch (maintenance)	5,141			
F-46 Nordahl Medical Center (maintenance)	157			
F-47 Autumn Terrace (maintenance)	822			
F-48 Sierra Madre Academy (maintenance)	343			
F-49 CVS Las Posas (maintenance)	578			
F-51 Campus Pointe (maintenance)	228			
F-52 Westlake Village (maintenance)	5,700			
F-53 Armorlite (maintenance)	3,315			
F-55 Rancho Coronado (maintenance)	6,620			
521002 Other Contract Services		85,600	85,600	-
Z-A Streetlights recycling services	500			
Z-B Traffic signal recycling services	5,000			
Z-B Traffic signal video detection maintenance	29,000			
Z-B Traffic signal monitor replacement	50,600			
Z-B Linda Vista/Poinsettia & La Mirada traffic signal	500			
521006 Administrative Fees		28,700	28,700	-
Consulting special tax district administration				
521012 Contract Maintenance Services		2,324,407	2,324,407	-
<u>Special Improvement Areas</u>				
Z-A Street lights (maintenance)	22,677			
Z-A Street lights (streetlight knockdown repair)	50,000			
Z-B Traffic signals	317,750			
Z-C Median/parkway landscaping (maintenance)	299,363			
Z-C Median/parkway landscaping (tree trimming)	30,000			
Z-D Park asphalt maintenance	832			
Z-D Backflow maintenance	7,962			
Z-D Landscape maintenance	76,281			
Z-D Ball fields: lighting	3,659			
Z-D Electrical: maintenance and repairs	5,626			
Z-D Hardscape: park concrete maintenance & repairs	1,894			
Z-D Pool repair & maintenance materials	6,085			
Z-D Tree trimming & maintenance	12,906			
Z-D Irrigation: controller replacement	8,969			
Z-D Landscape: restoration	663			
Z-D Ball fields: field maintenance	39,382			
Z-D Playgrounds: engineered wood fiber	2,703			
Z-D Portable toilet service	2,172			

ACCOUNT NUMBER/NAME	FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
		DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012	Contract Maintenance Services (Cont'd)			
	Z-D Splash pads: maintenance & repairs			1,626
	Z-D Custodial service: COVID			12,798
	Z-D Electrical: meter pedestal replacement			3,750
	Z-D Irrigation & plant materials upgrades			7,750
	Z-D Well maintenance			13,491
	Z-D Landscape: Woodland Park pond maintenance			2,533
	Z-D Playgrounds: maintenance & repairs			1,488
	Z-D Ball fields: laser leveling			2,773
	Z-D Custodial service: parks			83,321
	Z-D Park plumbing repairs			1,394
	Z-D Sportsfield & arena maintenance			2,072
	Z-D Plumbing: maintenance & repairs			48
	Z-D Paint & coating maintenance			875
	Z-E Trails (maintenance & repairs)			3,549
	Z-E Trails (asphalt maintenance)			61,252
	Z-E Trails (maintenance)			1,119
	F-1 Rose Ranch (maintenance)			4,368
	F-2 Bel Esprit (maintenance)			3,432
	F-3 Rancho Vera Cruz (maintenance)			32,723
	F-4 Santa Fe Hills (maintenance)			142,700
	F-5 Ashbrook (maintenance)			1,051
	F-6 Twin Oaks Valley Ranch (maintenance)			71,313
	F-7 Home Depot/Commerce Square (maintenance)			1,051
	F-8 Tesoro (maintenance)			44,760
	F-9 San Elijo Hills (maintenance)			28,752
	F-9 San Elijo Hills (custodial services)			11,934
	F-10 Buena Vida (maintenance)			13,104
	F-11 Rancho Dorado (trail restoration)			66,896
	F-12 Twin Oaks Estates (maintenance)			9,310
	F-13 Keystone (maintenance)			7,488
	F-14 Cedar Hills (maintenance)			40,437
	F-15 Park Lane (maintenance)			13,416
	F-16 Willow Creek (maintenance)			2,140
	F-17 Chapman Trail (maintenance)			4,992
	F-19 Stone Canyon (maintenance)			2,740
	F-20 KRC Rock (maintenance)			1,092
	F-21 Richland Estates (maintenance)			28,080
	F-22 Olive Hills (maintenance)			51,604
	F-23 University Commons (maintenance)			153,913
	F-24 Rancho Coronado (maintenance)			17,316
	F-25 Glen Park (maintenance)			9,154
	F-26 Loma Alta (maintenance)			33,264
	F-27 Pinehurst (maintenance)			18,720
	F-28 Rosemont Estates (maintenance)			19,950
	F-29 Walnut Hills (maintenance)			57,713
	F-29 Walnut Hills (slurry park parking lots)			400
	F-30 Chesapeake (maintenance)			8,112
	F-31 Grand Estates (maintenance)			105
	F-32 Vallecitos Ridge (maintenance)			9,594
	F-33 Rosemont Village (maintenance)			10,608
	F-34 Joy Court (maintenance)			19,087
	F-35 Carriage Walk (maintenance)			11,232
	F-36 Crescent Court (maintenance)			13,900
	F-38 Venzano (maintenance)			14,110
	F-39 Rancho Santalina (maintenance)			62,496
	F-40 Starling at Rock Springs (maintenance)			1,848
	F-41 Grand Plaza (maintenance)			7,722
	F-42 Twin Oaks Town Center Retail (maintenance)			4,210
	F-44 Windy Point (maintenance)			7,520

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521012	Contract Maintenance Services (Cont'd)				
	F-45 Arbor Ranch (maintenance)	53,070			
	F-46 Nordahl Medical Center (maintenance)	1,848			
	F-47 Autumn Terrace (maintenance)	9,672			
	F-48 Sierra Madre Academy (maintenance)	4,032			
	F-49 CVS Las Posas (maintenance)	6,804			
	F-51 Campus Pointe (maintenance)	2,688			
	F-52 Westlake Village (maintenance)	7,220			
	F-53 Armorlite (maintenance)	40,510			
	F-55 Rancho Tesoro (maintenance)	45,443			
521016	Pest Control Services		7,505	7,505	-
	Z-D Citywide parks				
531004	Janitorial Services		14,170	14,170	-
	Z-D Citywide parks				
531008	Fertilizers/Herbicides		22,079	22,079	-
	Z-D Citywide parks				
531009	Construction Materials		6,205	6,205	-
	Construction and BMP materials				
531010	Small Tools		4,891	4,891	-
	Z-B Traffic signals (traffic signal tools)	4,000			
	Z-D Citywide parks (maintenance & hand tools)	391			
	Z-D Citywide parks (inspection tools)	500			
532010	Equipment Rental		375	375	-
	Z-D Citywide parks (general equipment)				
541000	Building Repair & Maintenance		48,842	48,842	-
	Z-D Citywide park fence repair	3,325			
	Z-D Citywide drinking fountain replacement	1,780			
	Z-D Citywide fiber play resurfacing materials	21,000			
	Z-D Citywide playground replacement materials	2,689			
	Z-D Citywide park site furniture	4,439			
	Z-D Citywide materials for parks facilities	15,609			
541002	Electrical Repair & Maintenance		600	600	-
541005	Plumbing Repair & Maintenance		3,010	3,010	-
541006	Pool Repair & Maintenance		6,085	6,085	-
544000	Sign Maintenance		1,365	1,365	-
	Z-D Citywide parks (new and replacement signs)				
544001	Traffic Signal Maintenance		246,525	246,525	-
	Z-B Traffic signals (materials and supplies)	31,525			
	Z-B Traffic signals (batteries)	20,000			
	Z-B Traffic signals (knockdown cabinet replacements)	80,000			
	Z-B Traffic signals (labeling materials)	3,000			
	Z-B Traffic signals (utility power supply replacements)	112,000			
544002	Street Lighting		20,000	20,000	-
	Z-A Street lighting (maintenance materials)				

CFD 98-02 LIGHTING AND LANDSCAPING FUND - #205 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
544004	Tree & Landscape Z-D Citywide parks (tree and shrub materials)		11,461	11,461	-
544005	Irrigation Systems Z-D Citywide parks		11,461	11,461	-
551000	Electric & Gas		122,410	122,410	-
551001	Electric-Street Lighting Z-A Street lighting		134,806	134,806	-
551002	Electric-Traffic Signals Z-B Traffic signals		103,240	103,240	-
552000	Water Includes CFD parks, trails, medians, street lights, traffic signals and F zones		103,240	103,240	-
571002	Principal-Other Streetlight LED conversion loan		65,166	65,166	-
572002	Interest-Other Streetlight LED conversion loan		6,299	6,299	-
Totals			\$ 5,047,802	\$ 5,098,365	\$ -



SENIOR NUTRITION GRANT FUND

PURPOSE:

This Fund is used to account for Federal grant revenues received through the County of San Diego for the operation of the Senior Nutrition meals program.

SENIOR NUTRITION GRANT FUND - #206

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	79,989	91,455	65,000	86,000	86,000	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	(2,463)	(1,036)	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	29,142	19,472	6,000	30,700	30,700	-
Other Financing Sources	185,000	183,000	183,000	181,000	181,000	-
TOTAL REVENUES	291,669	292,891	254,000	297,700	297,700	-
OPERATING EXPENDITURES						
Salaries & Wages	117,976	125,683	122,765	139,179	139,179	-
Health Benefits	20,272	25,861	28,463	28,890	28,890	-
Retirement Benefits	11,554	13,664	12,946	13,747	13,747	-
Other Personnel Expenses	8,550	9,734	10,530	12,461	12,461	-
Contractual Services	62,775	22,150	-	64,150	64,150	-
Supplies & Services	64,300	83,321	5,050	87,460	87,460	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	702	753	-	800	800	-
TOTAL OPERATING EXPENDITURES	286,129	281,167	179,754	346,687	346,687	-
REVENUE OVER/(UNDER) EXPENDITURES	5,540	11,724	74,246	(48,987)	(48,987)	-
FUND BALANCE						
Beginning Balance - July 1	19	5,559	17,283	91,529	91,529	-
Revenue Over/(Under) Expenditures	5,540	11,724	74,246	(48,987)	(48,987)	-
Ending Balance - June 30	5,559	17,283	91,529	42,542	42,542	-
RESERVED FUND BALANCE						
Senior Nutrition Grant Program	-	-	-	-	-	-
AVAILABLE BALANCE - JUNE 30	\$ 5,559	\$ 17,283	\$ 91,529	\$ 42,542	\$ 42,542	\$ -

SENIOR NUTRITION GRANT FUND - #206

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 111,729	\$ 111,729	\$ -
511006	Stipends		450	450	-
511100	Salary & Wages (Part-Time)		27,000	27,000	-
512000	Social Security		6,927	6,927	-
512001	Medicare		1,882	1,882	-
512004	Health Insurance		28,890	28,890	-
512010	PERS		13,067	13,067	-
512013	EBAP		3,040	3,040	-
512012	PARS		680	680	-
512015	RHS		612	612	-
521002	Other Contract Services		64,150	64,150	-
	Entertainment	1,650			
55059	Senior transportation	62,500			
531015	Special Event Supplies		1,500	1,500	-
531016	Program Supplies		6,960	6,960	-
	General	3,160			
55060	Nutrition program: raw food	3,800			
532012	Nutrition Meals		79,000	79,000	-
581040	Permit Fees		800	800	-
	Annual permit of environmental health				
Totals			\$ 346,687	\$ 346,687	\$ -

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

PURPOSE:

This Fund is used to account for transactions relating to the Community Development Block Grant Program provided by the Federal Government. Funds are mostly utilized for capital improvement projects, fair housing services, and non-profit coordination benefiting low and moderate income areas within the City.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - #207

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	441,521	746,744	1,538,466	1,976,645	1,976,645	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	441,521	746,744	1,538,466	1,976,645	1,976,645	-
OPERATING EXPENDITURES						
Salaries & Wages	84,540	108,208	99,929	150,962	150,962	-
Health Benefits	12,932	13,640	19,407	8,314	8,314	-
Retirement Benefits	10,177	10,455	10,989	4,768	4,768	-
Other Personnel Expenses	6,900	8,583	9,264	14,281	14,281	-
Contractual Services	44,973	51,513	83,642	120,851	120,851	-
Supplies & Services	2,778	2,501	2,500	2,000	2,000	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	176	605	120,000	933,015	933,015	-
TOTAL OPERATING EXPENDITURES	162,477	195,504	345,731	1,234,191	1,234,191	-
CIP PROJECT EXPENDITURES	384,581	74,285	90,000	-	-	-
TOTAL EXPENDITURES	547,058	269,789	435,731	1,234,191	1,234,191	-
REVENUE OVER/(UNDER) EXPENDITURES	(105,537)	476,955	1,102,735	742,454	742,454	-
FUND BALANCE						
Beginning Balance - July 1	91,496	(14,041)	462,914	1,565,649	1,565,649	-
Revenue Over/(Under) Expenditures	(105,537)	476,955	1,102,735	742,454	742,454	-
Ending Balance - June 30	(14,041)	462,914	1,565,649	2,308,103	2,308,103	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	193,443	317,591	958,306	2,100,856	2,100,856	-
CIP New Appropriations	508,729	715,000	1,310,377	528,911	528,911	-
CIP Appropriation Adjustments	-	-	(77,827)	-	-	-
Capital Projects - Ending Balance	317,591	958,306	2,100,856	2,629,767	2,629,767	-
AVAILABLE FUND BALANCE - JUNE 30	\$ (331,632)	\$ (495,392)	\$ (535,207)	\$ (321,664)	\$ (321,664)	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - #207

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 150,664	\$ 150,664	\$ -
511006	Stipends		60	60	-
511007	Auto Allowance		238	238	-
512000	Social Security		9,342	9,342	-
512001	Medicare		2,184	2,184	-
512004	Health Insurance		8,314	8,314	-
512010	PERS		4,768	4,768	-
512013	EBAP		2,755	2,755	-
521001	Consulting Services		120,851	120,851	-
	Fair housing	26,850			
	Translation services	1,500			
	Non-profit coordination	56,792			
	Other public services	35,709			
532002	Legal & Other Advertising		2,000	2,000	-
581000	Travel & Training		1,400	1,400	-
581001	Intergovernmental Support Accounting		931,615	931,615	-
	Rental assistance program				
Totals			\$ 1,234,191	\$ 1,234,191	\$ -

CENTER DR MAINTENANCE DISTRICT FUND

PURPOSE:

This Fund is used to account for the costs of providing street maintenance services to certain properties. The benefiting properties are assessed for a portion of the costs.

CENTER DR MAINTENANCE DISTRICT FUND - #211

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 15,196	\$ 33,337	\$ 21,000	\$ 21,000	\$ 21,000	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	3,324	3,376	680	2,000	2,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	18,520	36,714	21,680	23,000	23,000	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	4,940	4,478	-	28,350	28,350	-
Supplies & Services	-	-	-	500	500	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	1,028	1,023	890	1,070	1,070	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	34,344	15,932	-	-	-	-
TOTAL OPERATING EXPENDITURES	40,312	21,432	890	29,920	29,920	-
CIP PROJECT EXPENDITURES	-	-	-	-	-	-
TOTAL EXPENDITURES	40,312	21,432	890	29,920	29,920	-
REVENUE OVER/(UNDER) EXPENDITURES	(21,792)	15,281	20,790	(6,920)	(6,920)	-
FUND BALANCE						
Beginning Balance - July 1	111,434	89,642	104,924	125,714	125,714	-
Revenue Over/(Under) Expenditures	(21,792)	15,281	20,790	(6,920)	(6,920)	-
Ending Balance - June 30	89,642	104,924	125,714	118,794	118,794	-
RESERVED FUND BALANCE						
Street Maintenance	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 89,642	\$ 104,924	\$ 125,714	\$ 118,794	\$ 118,794	\$ -

CENTER DR MAINTENANCE DISTRICT FUND - #211

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521006	Administrative Fees Consulting special tax district administration		\$ 6,400	\$ 6,400	\$ -
521012	Contract Maintenance Services		21,950	21,950	-
	VTC-A Signal maintenance: Nordahl/Ave Ric	7,000			
	VTC-B Signal maintenance: Ave Ric/Pub Term	5,000			
	VTC-C Signal maintenance: Nordahl/Center Dr	2,750			
	VTC-D Signal maintenance: Nordahl/Montiel	1,900			
	VTC-E Signal maintenance: Center Drive/Ave. Ricardo	5,300			
531009	Construction Materials Lighting equipment & materials		500	500	-
551002	Electric-Traffic Signals		1,070	1,070	-
	VTC-C Nordahl/Center Dr	290			
	VTC-D Nordahl/Montiel	80			
	VTC-E Center Drive/Ave. Ricardo	700			
Totals			\$ 29,920	\$ 29,920	\$ -

CALHOME GRANT FUND

PURPOSE:

This Grant Fund is used to account for transactions related to the CalHOME Grant provided by the State of California. The grant is used to help fund the San Marcos Mortgage Assistance Program.

CALHOME GRANT FUND - #214

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	1,609	21,308	1,200	11,000	11,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	791	105,540	182,000	150,000	150,000	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,400	126,848	183,200	161,000	161,000	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	114,840	112,000	150,000	150,000	-
TOTAL OPERATING EXPENDITURES	-	114,840	112,000	150,000	150,000	-
REVENUE OVER/(UNDER) EXPENDITURES	2,400	12,009	71,200	11,000	11,000	-
FUND BALANCE						
Beginning Balance - July 1, restated	2,681	5,081	17,090	88,290	88,290	-
Revenue Over/(Under) Expenditures	2,400	12,009	71,200	11,000	11,000	-
Ending Balance - June 30	5,081	17,090	88,290	99,290	99,290	-
RESERVED FUND BALANCE						
Affordable Housing Loan Program	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 5,081	\$ 17,090	\$ 88,290	\$ 99,290	\$ 99,290	\$ -

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581016	Affordable Housing Loan DAP loans for Cal Home Grant		\$ 150,000	\$ 150,000	\$ -
Totals			\$ 150,000	\$ 150,000	\$ -

CFD 2011-01 CONGESTION MANAGEMENT FUND

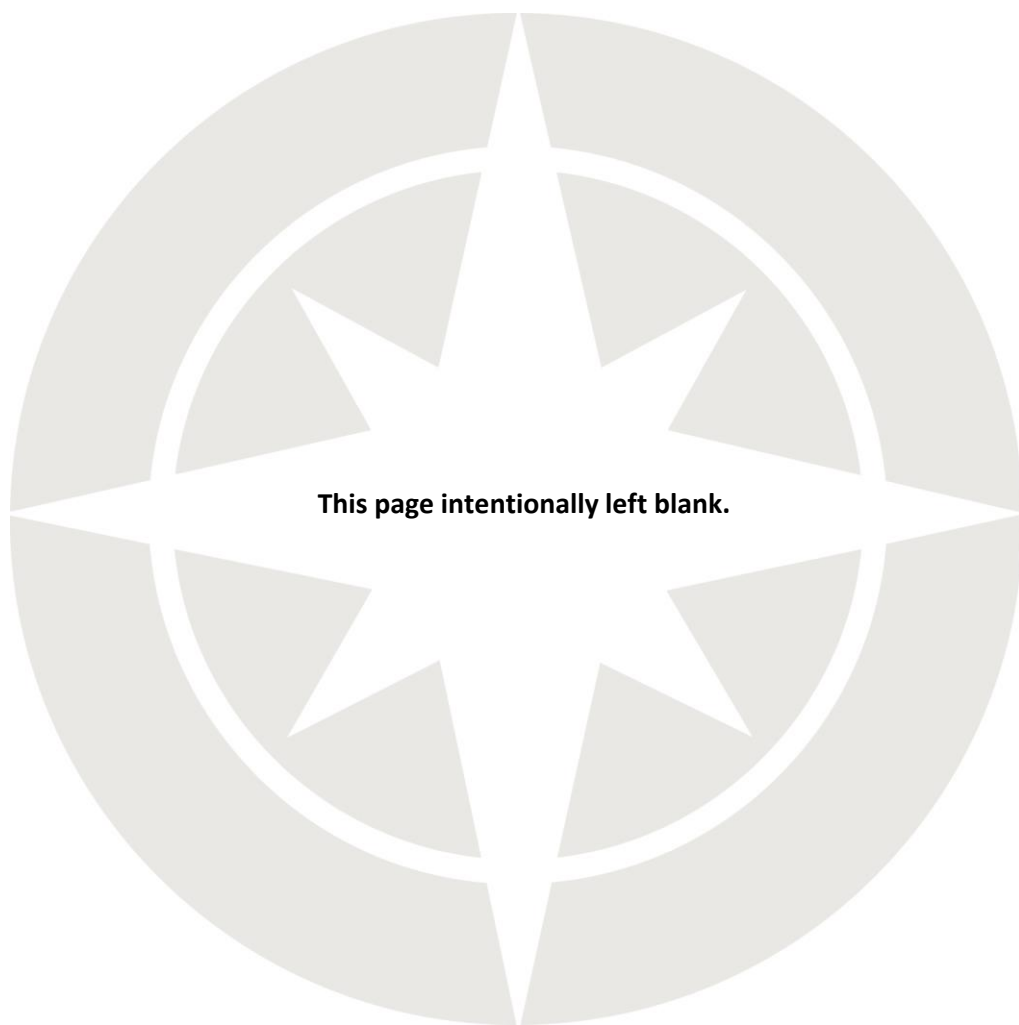
PURPOSE:

This Fund is used to account for the future costs of providing intra City public transportation services, facilities, and equipment. Properties within CFD 2011-01 are assessed for a portion of the costs.

CFD 2011-01 CONGESTION MANAGEMENT FUND - #215

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 513,912	\$ 537,175	\$ 523,000	\$ 533,000	\$ 533,000	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	39,808	62,807	12,000	12,000	12,000	-
Developer Fees	20,478	7,756	152,000	10,000	10,000	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	574,198	607,737	687,000	555,000	555,000	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	20,000	2,382	-	2,000	2,000	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	20,000	2,382	-	2,000	2,000	-
CIP PROJECT EXPENDITURES	-	-	-	-	-	-
TOTAL EXPENDITURES	20,000	2,382	-	2,000	2,000	-
REVENUE OVER/(UNDER) EXPENDITURES	554,198	605,356	687,000	553,000	553,000	-
FUND BALANCE						
Beginning Balance - July 1	1,114,838	1,669,036	2,274,391	2,961,391	2,961,391	-
Revenue Over/(Under) Expenditures	554,198	605,356	687,000	553,000	553,000	-
Ending Balance - June 30	1,669,036	2,274,391	2,961,391	3,514,391	3,514,391	-
RESERVED FUND BALANCE						
Congestion Management	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,669,036	\$ 2,274,391	\$ 2,961,391	\$ 3,514,391	\$ 3,514,391	\$ -



PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND

PURPOSE:

The Public, Educational and Governmental (PEG) Fund accounts for revenue received from local cable operators in San Marcos. PEG payments are calculated as 1 percent of gross receipts received by cable operators and may be used for capital equipment purchases that support airing public meetings on the City's PEG channel.

PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND - #216

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	150,323	49,190	88,392	130,000	130,000	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	50,213	50,513	6,557	30,000	30,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	200,536	99,703	94,949	160,000	160,000	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	1,106	-	100,000	100,000	100,000	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	12,097	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	1,106	12,097	100,000	100,000	100,000	-
CIP PROJECT EXPENDITURES	-	539,595	60,000	-	-	-
TOTAL EXPENDITURES	1,106	551,691	160,000	100,000	100,000	-
REVENUE OVER/(UNDER) EXPENDITURES	199,430	(451,988)	(65,051)	60,000	60,000	-
FUND BALANCE						
Beginning Balance - July 1	1,594,800	1,794,229	1,342,241	1,277,190	1,277,190	-
Revenue Over/(Under) Expenditures	199,430	(451,988)	(65,051)	60,000	60,000	-
Ending Balance - June 30	1,794,229	1,342,241	1,277,190	1,337,190	1,337,190	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	-	500,000	710,405	750,405	750,405	-
CIP New Appropriations	500,000	500,000	100,000	-	-	-
CIP Appropriation Adjustments	-	250,000	-	-	-	-
Capital Projects - Ending Balance	500,000	710,405	750,405	750,405	750,405	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,294,229	\$ 631,836	\$ 526,785	\$ 586,785	\$ 586,785	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002	Other Contract Services		\$ 100,000	\$ 100,000	\$ -
Totals			\$ 100,000	\$ 100,000	\$ -

ART IN PUBLIC PLACES FUND

PURPOSE:

Established as a provision in the Heart of the City specific plan, a public art in-lieu fee was created to assist in promoting art and cultural initiatives that enrich the artistic and educational climate of San Marcos. Beginning in FY 2009-10 and each year thereafter, the City of San Marcos will make available funding to eligible organizations for the purposes of implementing artistic and cultural events and/or activities that generally benefit the San Marcos community. The San Marcos City Council designated the San Marcos Community Foundation to implement the art and cultural grant program.

ART IN PUBLIC PLACES FUND - #217

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	30,178	30,732	6,710	13,000	13,000	-
Developer Fees	41,895	(32,587)	17,000	20,000	20,000	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	72,073	(1,855)	23,710	33,000	33,000	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	3,410	27,322	124,819	185,000	185,000	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	3,410	27,322	124,819	185,000	185,000	-
REVENUE OVER/(UNDER) EXPENDITURES	68,663	(29,178)	(101,109)	(152,000)	(152,000)	-
FUND BALANCE						
Beginning Balance - July 1	962,511	1,031,174	1,001,996	900,887	900,887	-
Revenue Over/(Under) Expenditures	68,663	(29,178)	(101,109)	(152,000)	(152,000)	-
Ending Balance - June 30	1,031,174	1,001,996	900,887	748,887	748,887	-
RESERVED FUND BALANCE						
Heart of the City Art Program	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 1,031,174	\$ 1,001,996	\$ 900,887	\$ 748,887	\$ 748,887	\$ -

ART IN PUBLIC PLACES FUND - #217

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
581009	Art in Public Places North City Public Art Plan		\$ 185,000	\$ 185,000	\$ -
Totals			\$ 185,000	\$ 185,000	\$ -

ROAD MAINTENANCE AND REHABILITATION ACCOUNT (RMRA) FUND

PURPOSE:

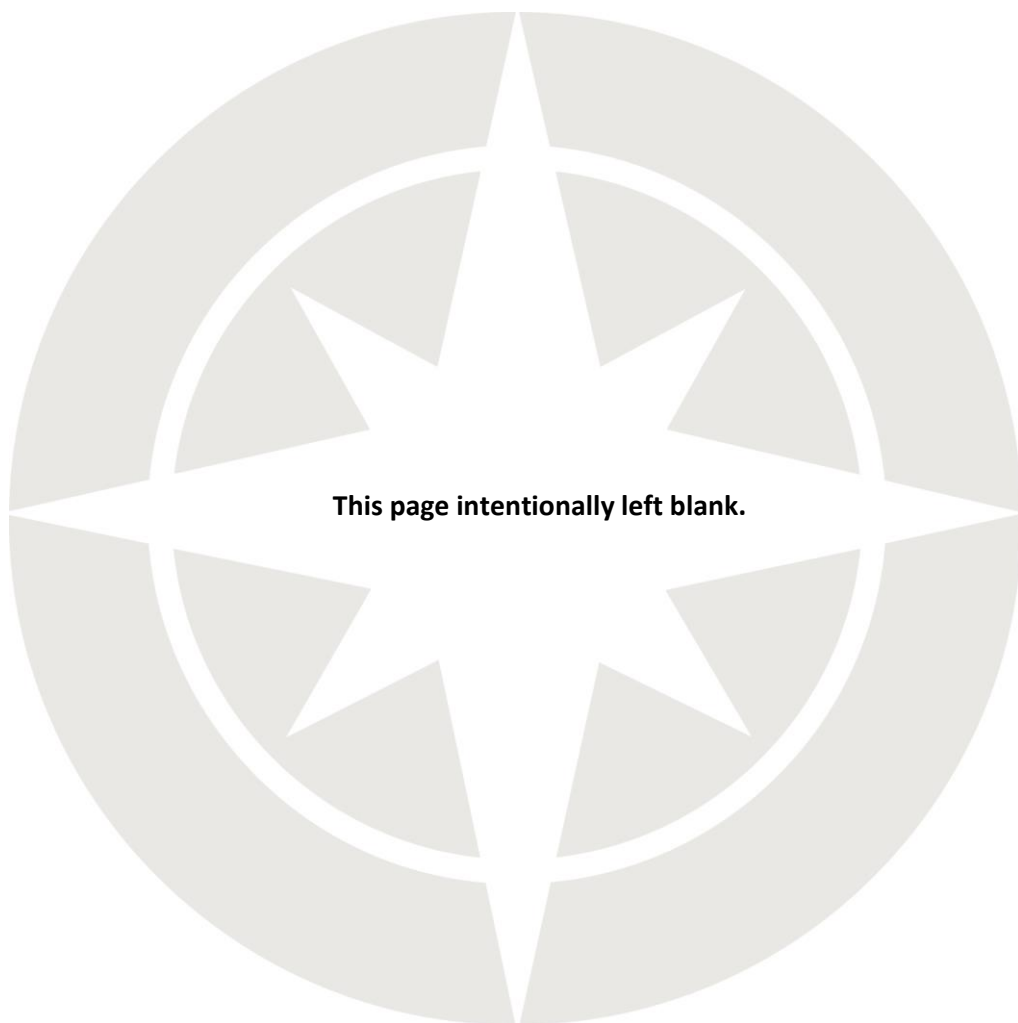
This Fund accounts for the Road Maintenance and Rehabilitation Account (RMRA) revenues received from the State of California under Section 2032 of the California Streets and Highways Code. These funds are earmarked for specific capital improvement program projects involving the rehabilitation or improvement of public streets.

RMRA FUND #219

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,756,212	1,703,739	1,320,354	1,922,592	1,922,592	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	32,079	87,371	22,047	25,000	25,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	1,788,292	1,791,109	1,342,401	1,947,592	1,947,592	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-
CIP PROJECT EXPENDITURES	51,343	750,166	1,050,000	-	-	-
TOTAL EXPENDITURES	51,343	750,166	1,050,000	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	1,736,949	1,040,943	292,401	1,947,592	1,947,592	-
FUND BALANCE						
Beginning Balance - July 1	550,157	2,287,105	3,328,049	3,620,450	3,620,450	-
Revenue Over/(Under) Expenditures	1,736,949	1,040,943	292,401	1,947,592	1,947,592	-
Ending Balance - June 30	2,287,105	3,328,049	3,620,450	5,568,042	5,568,042	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	527,125	1,992,448	2,192,282	3,900,162	3,900,162	-
CIP New Appropriations	1,516,666	700,000	3,657,880	-	-	-
CIP Appropriation Adjustments	-	250,000	(900,000)	-	-	-
Capital Projects - Ending Balance	1,992,448	2,192,282	3,900,162	3,900,162	3,900,162	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 294,657	\$ 1,135,767	\$ (279,712)	\$ 1,667,880	\$ 1,667,880	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.



SAN MARCOS SUCCESSOR HOUSING AGENCY FUND

PURPOSE:

This Fund is used to account for the low and moderate income housing assets of the former San Marcos Redevelopment Agency which was dissolved as of February 1, 2012 under State Legislature Assembly Bill 1X 26.

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ 265,243	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	212,296	205,226	571,423	210,000	210,000	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	1,812,603	1,873,504	722,275	1,935,000	1,935,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	1,000	1,350	2,000	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,025,900	2,345,324	1,295,698	2,145,000	2,145,000	-
OPERATING EXPENDITURES						
Salaries & Wages	317,647	361,835	186,355	349,444	349,444	-
Health Benefits	22,407	27,029	27,217	23,744	23,744	-
Retirement Benefits	40,677	45,437	33,953	36,788	36,788	-
Other Personnel Expenses	26,436	29,445	27,539	33,701	33,701	-
Contractual Services	182,860	198,932	225,000	301,000	301,000	-
Supplies & Services	730	608	350	450	450	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	683,221	4,970,807	5,467,250	218,500	218,500	-
TOTAL OPERATING EXPENDITURES	1,273,979	5,634,092	5,967,664	963,627	963,627	-
REVENUE OVER/(UNDER) EXPENDITURES	751,921	(3,288,769)	(4,671,966)	1,181,373	1,181,373	-
FUND BALANCE						
Beginning Balance - July 1	30,281,145	31,033,066	27,744,298	23,072,332	23,072,332	-
Revenue Over/(Under) Expenditures	751,921	(3,288,769)	(4,671,966)	1,181,373	1,181,373	-
Ending Balance - June 30	31,033,066	27,744,298	23,072,332	24,253,705	24,253,705	-
RESERVED FUND BALANCE						
Restricted for Affordable Housing	-	-	-	-	-	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 31,033,066	\$ 27,744,298	\$ 23,072,332	\$ 24,253,705	\$ 24,253,705	\$ -

SAN MARCOS SUCCESSOR HOUSING AGENCY FUND - #250

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 347,799	\$ 347,799	\$ -
511006	Stipends		840	840	-
511007	Auto Allowance		625	625	-
511009	Bilingual Pay		180	180	-
512000	Social Security		21,463	21,463	-
512001	Medicare		5,398	5,398	-
512004	Health Insurance		23,744	23,744	-
512010	PERS		35,854	35,854	-
512012	PARS		934	934	-
512013	EBAP		6,840	6,840	-
521000	City Attorney Services		40,000	40,000	-
521001	Consulting Services		186,000	186,000	-
	Affordable housing services information	126,000			
	Housing support services	50,000			
	Miscellaneous	10,000			
521015	MH Rent Review/Litigation		75,000	75,000	-
531000	Office Supplies		200	200	-
	Oversight meeting				
531002	Postage		250	250	-
581000	Travel & Training		1,500	1,500	-
581017	Developer Loan		200,000	200,000	-
	Richmar Station	100,000			
	Mariposa II	100,000			
581030	Misc. Expenditures		17,000	17,000	-
	MHP HOA dues	13,000			
	MHP trash	1,000			
	MHP landscape maintenance	3,000			
Totals			\$ 963,627	\$ 963,627	\$ -



LEASE REVENUE DEBT SERVICE FUND

PURPOSE:

This Fund is used to accumulate lease revenue from the Safety Center and pay principal and interest on the 2017 Lease Revenue Refunding Bonds issued to finance the Safety Center.

LEASE REVENUE BONDS - #301

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	538,242	570,864	516,594	551,000	551,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	538,242	570,864	516,594	551,000	551,000	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	399,988	382,522	385,057	-	392,395	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	399,988	382,522	385,057	-	392,395	-
REVENUE OVER/(UNDER) EXPENDITURES	138,255	188,342	131,537	551,000	158,605	-
FUND BALANCE						
Beginning Balance - July 1, restated	(59,809)	78,445	266,788	398,325	398,325	-
Revenue Over/(Under) Expenditures	138,255	188,342	131,537	551,000	158,605	-
Ending Balance - June 30	78,445	266,788	398,325	949,325	556,930	-
RESERVED FUND BALANCE						
Reserve for Debt Service	78,445	266,788	398,325	949,325	556,930	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

- * During FY 2017-18, the City refinanced the 2006 Lease Revenue Refunding Bonds with proceeds from the issuance of the 2017 Lease Revenue Refunding Bonds. Due to the timing of the transactions, excess cash on hand was transferred to the Trustee. The negative fund balance is not representative of a cash shortfall for debt service requirements.

LEASE REVENUE BONDS - #301

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
571000	Principal-Bonds 2017 Lease Revenue Refunding Bonds		\$ -	\$ 335,000	\$ -
572000	Interest-Bonds 2017 Lease Revenue Refunding Bonds		-	57,395	-
Totals			\$ -	\$ 392,395	\$ -

PUBLIC FACILITIES FEES FUND

PURPOSE:

This fund is used to account for fees received under the City's Public Facilities Financing Plan and the related capital improvements. The plan identifies facilities necessary to accommodate growth and ensure funding is available to pay for developer's share of public facilities.

PUBLIC FACILITIES FEES FUND - #402

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	307,123	947,777	206,103	547,000	547,000	-
Developer Fees	2,161,459	4,658,638	5,069,464	14,708,714	14,708,714	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	2,468,582	5,606,415	5,275,567	15,255,714	15,255,714	-
OPERATING EXPENDITURES						
Salaries & Wages	-	256	28,355	32,571	32,571	-
Health Benefits	-	24	2,457	2,698	2,698	-
Retirement Benefits	-	31	3,041	2,962	2,962	-
Other Personnel Expenses	-	17	2,366	2,720	2,720	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	74,650	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	74,978	36,219	40,951	40,951	-
CIP PROJECT EXPENDITURES	53,756	2,699,702	2,504,294	-	-	-
TOTAL EXPENDITURES	53,756	2,774,681	2,540,513	40,951	40,951	-
REVENUE OVER/(UNDER) EXPENDITURES	2,414,826	2,831,734	2,735,054	15,214,763	15,214,763	-
FUND BALANCE						
Beginning Balance - July 1, restated	33,181,009	35,595,835	38,427,570	41,162,624	41,162,624	-
Revenue Over/(Under) Expenditures	2,414,826	2,831,734	2,735,054	15,214,763	15,214,763	-
Ending Balance - June 30	35,595,835	38,427,570	41,162,624	56,377,387	56,377,387	-
RESERVED FUND BALANCE *						
Flood Control	1,406,181	1,758,268	1,969,165	12,202,997	12,202,997	-
Circulation Element Streets	6,463,354	6,669,831	8,796,544	10,781,762	10,781,762	-
SR 78 Interchange Improvements	31,947,921	31,812,979	31,419,071	32,583,577	32,583,577	-
Parks/Trails	(5,696,321)	(3,477,839)	(2,631,186)	(908,186)	(908,186)	-
GIS	68,208	92,829	65,617	74,225	74,225	-
NPDES	1,148,989	1,256,799	1,245,969	1,317,741	1,317,741	-
Habitat Conservation	257,503	314,703	297,443	325,270	325,270	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

PUBLIC FACILITIES FEES FUND- #402

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 31,813	\$ 31,813	\$ -
511006	Stipends		45	45	-
511007	Auto Allowance		713	713	-
512000	Social Security		1,973	1,973	-
512001	Medicare		462	462	-
512004	Health Insurance		2,698	2,698	-
512010	PERS		2,962	2,962	-
512013	EBAP		285	285	-
Totals			\$ 40,951	\$ 40,951	\$ -

TRANSNET - STREETS FUND

PURPOSE:

This fund is used to account for receipts and expenditures of money associated with the widening of State Highway 78 and other local public capital improvements.

TRANSNET - STREETS FUND - #404

BUDGET SUMMARY

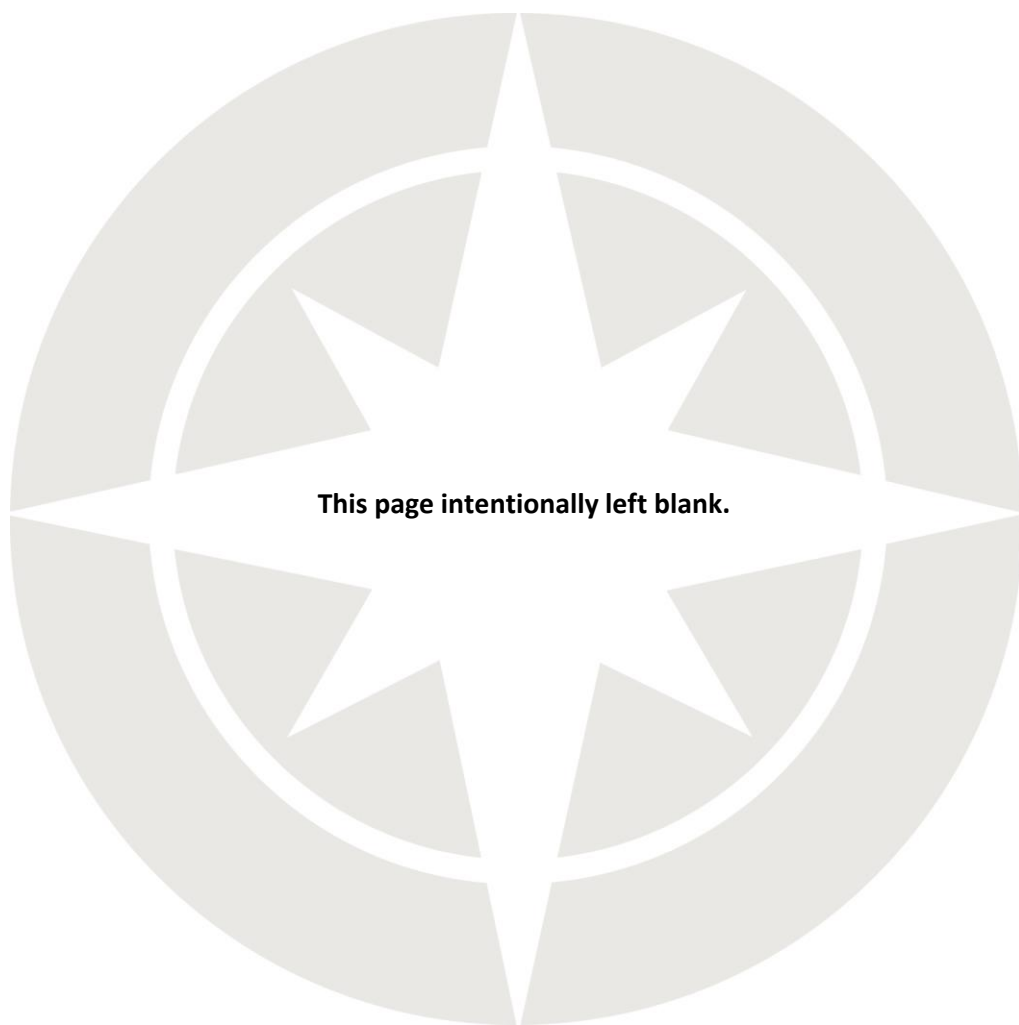
BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	345,101	4,781,474	1,485,000	1,485,000	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	439	386	100	100	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	345,540	4,781,860	1,485,100	1,485,100	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	31,470	39,470	-
Health Benefits	-	-	-	426	450	-
Retirement Benefits	-	-	-	696	696	-
Other Personnel Expenses	-	-	-	3,169	3,781	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	35,761	44,397	-
CIP PROJECT EXPENDITURES	354,501	1,494,307	2,575,000	-	-	-
TOTAL EXPENDITURES	354,501	1,494,307	2,575,000	35,761	44,397	-
REVENUE OVER/(UNDER) EXPENDITURES	(354,501)	(1,148,767)	2,206,860	1,449,339	1,440,703	-
FUND BALANCE						
Beginning Balance - July 1, restated	149,623	(204,878)	(1,353,645)	853,215	853,215	-
Revenue Over/(Under) Expenditures	(354,501)	(1,148,767)	2,206,860	1,449,339	1,440,703	-
Ending Balance - June 30	(204,878)	(1,353,645)	853,215	2,302,554	2,293,918	-
RESERVED FUND BALANCE						
Committed - Capital Projects *	(204,878)	(1,353,645)	853,215	2,302,554	2,293,918	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* Does not reflect cash on hand at SANDAG programmed in the RTIP. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

TRANSNET - STREETS FUND - #404

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 31,470	\$ 39,470	\$ -
512000	Social Security		1,952	2,448	-
512001	Medicare		457	573	-
512004	Health Insurance		426	450	-
512010	PERS		696	696	-
512013	EBAP		760	760	-
Totals			\$ 35,761	\$ 44,397	\$ -



REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM

PURPOSE:

This fund is used to account for receipts and expenditures to construct improvements on the Regional Arterial System, such as new or widened arterials, traffic signal coordination and other traffic improvements that contribute to the Regional Transportation Congestion Improvement Program (RTCIP), as required by the TransNet Extension Ordinance.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FUND - #408

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	136,509	173,760	40,941	84,000	84,000	-
Developer Fees	466,033	890,385	325,000	756,389	756,389	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	602,543	1,064,145	365,941	840,389	840,389	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-
CIP PROJECT EXPENDITURES	-	15,031	-	-	-	-
TOTAL EXPENDITURES	-	15,031	-	-	-	-
REVENUE OVER/(UNDER) EXPENDITURES	602,543	1,049,114	365,941	840,389	840,389	-
FUND BALANCE						
Beginning Balance - July 1, restated	4,192,043	4,794,585	5,843,699	6,209,640	6,209,640	-
Revenue Over/(Under) Expenditures	602,543	1,049,114	365,941	840,389	840,389	-
Ending Balance - June 30	4,794,585	5,843,699	6,209,640	7,050,029	7,050,029	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	1,782,300	1,782,300	6,941,297	6,941,297	6,941,297	-
CIP New Appropriations	-	5,174,028	-	-	-	-
CIP Appropriation Adjustments	-	-	-	-	-	-
Capital Projects - Ending Balance	1,782,300	6,941,297	6,941,297	6,941,297	6,941,297	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 3,012,285	\$ (1,097,598)	\$ (731,657)	\$ 108,732	\$ 108,732	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves. See Capital Improvement Program Budget for project details regarding the use of monies from this fund.



TRUST/AGENCY DEPOSITS

PURPOSE:

This fund is used to account receipts and expenditures associated with various agency deposits, including but not limited to funds earmarked for special uses such as developer deposits, event deposits and Senior Center Legacy Club donations.

TRUST/AGENCY DEPOSITS - #501

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	-	-	-	-	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	-	-	-	-	-	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	31,883	-	50,000	50,000	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	29,000	70,000	-	-	-	-
TOTAL OPERATING EXPENDITURES	29,000	101,883	-	50,000	50,000	-
CIP PROJECT EXPENDITURES	-	-	-	-	-	-
TOTAL EXPENDITURES	29,000	101,883	-	50,000	50,000	-
REVENUE OVER/(UNDER) EXPENDITURES	(29,000)	(101,883)	-	(50,000)	(50,000)	-
FUND BALANCE						
Beginning Balance - July 1, restated	2,789,894	2,737,970	2,636,087	2,636,087	2,636,087	-
Revenue Over/(Under) Expenditures	(29,000)	(101,883)	-	(50,000)	(50,000)	-
Ending Balance - June 30	2,760,894	2,636,087	2,636,087	2,586,087	2,586,087	-
RESERVED FUND BALANCE *						
Reserve for Trust/Agency Deposits	2,760,894	2,636,087	2,636,087	2,586,087	2,586,087	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TRUST/AGENCY DEPOSITS - #501

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET			
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED	
521002	Other Contract Services		\$ 50,000	\$ 50,000	\$	-
Totals			\$ 50,000	\$ 50,000	\$	-

REDEVELOPMENT PROPERTY TAX TRUST FUND

PURPOSE:

This fund is used to account for the administrative costs to administer the enforceable obligations of the Former Redevelopment Agency which is reported annually, as the Recognized Obligation Payments Schedule (ROPS), to the State of California Department of Finance for approval.

REDEVELOPMENT PROPERTY TAX TRUST FUND - #560

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ 27,800,131	\$ 27,813,577	26,239,211	\$ 25,160,146	\$ 25,121,016	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	930,000	730,000	12,656	205,479	205,479	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues **	132,070	130,000	140,153	142,956	3,156,408	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	28,862,201	28,673,577	26,392,020	25,508,581	28,482,903	-
OPERATING EXPENDITURES						
Salaries & Wages	270,472	135,132	138,321	124,190	124,190	-
Health Benefits	34,542	16,209	19,035	15,000	15,000	-
Retirement Benefits	35,000	14,851	15,106	13,000	13,000	-
Other Personnel Expenses	24,616	3,800	13,814	12,300	12,300	-
Contractual Services	62,821	109,256	128,976	146,855	146,855	-
Supplies & Services	-	513	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	28,094,365	27,334,164	27,132,620	24,868,800	27,882,253	-
Other Operating Expenses	78,000	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	28,599,816	27,613,925	27,447,872	25,180,145	28,193,598	-
CIP PROJECT EXPENDITURES	2,932,750	3,533,631	3,608,725	-	-	-
TOTAL EXPENDITURES	31,532,566	31,147,556	31,056,597	25,180,145	28,193,598	-
REVENUE OVER/(UNDER) EXPENDITURES	(2,670,365)	(2,473,979)	(4,664,577)	328,436	289,305	-
FUND BALANCE						
Beginning Balance - July 1, restated	58,599,758	55,929,394	53,455,415	48,790,838	48,790,838	-
Revenue Over/(Under) Expenditures	(2,670,365)	(2,473,979)	(4,664,577)	328,436	289,305	-
Ending Balance - June 30	55,929,394	53,455,415	48,790,838	49,119,275	49,080,143	-
RESERVED FUND BALANCE *						
Enforceable Obligations	19,004,104	19,298,773	18,242,921	18,451,357	18,412,226	-
Capital Projects - Beginning Balance	39,858,040	36,925,290	34,156,642	30,547,917	30,547,917	-
CIP New Appropriations	-	1,340,000	-	120,000	120,000	-
CIP Appropriation Adjustments	-	(575,017)	-	-	-	-
Capital Projects - Ending Balance	36,925,290	34,156,642	30,547,917	30,667,917	30,667,917	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

* See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

** Increase in miscellaneous revenue related to ROPS 2018 pass through tax revenue refunding bond issuance for SMUSD

REDEVELOPMENT PROPERTY TAX TRUST FUND - #560

EXPENDITURE DETAIL

CII

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
511000	Salary & Wages (Full-Time)		\$ 117,900	\$ 117,900	\$ -
511002	Holiday Pay		5,000	5,000	-
511006	Stipends		90	90	-
511007	Auto Allowance		1,200	1,200	-
512000	Social Security		7,400	7,400	-
512001	Medicare		1,800	1,800	-
512004	Health Insurance		15,000	15,000	-
512010	PERS		13,000	13,000	-
512013	EBAP		2,100	2,100	-
512015	RHS		1,000	1,000	-
521000	City Attorney Services		35,000	35,000	-
521001	Consulting Services		69,000	69,000	-
521002	Other Contract Services		11,000	11,000	-
521007	Bond Service		31,855	31,855	-
571000	Principal-Bonds		14,664,848	15,890,048	-
571002	Principal-Other		2,500,000	2,500,000	-
571005	Amortization of Def Charges		20,000	20,000	-
572000	Interest-Bonds		7,457,952	9,246,205	-
572002	Interest-Other		226,000	226,000	-
Totals			\$ 25,180,145	\$ 28,193,598	\$ -

CREEKSIDE MARKETPLACE ENTERPRISE FUND

PURPOSE:

This fund is used to account for the revenues and expenses, including capital cost, associated with the leasing of the Creekside Marketplace.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	792,638	600,973	650,041	712,200	712,200	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	4,833,558	4,218,137	3,594,601	4,246,100	4,246,100	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	15,183	17,778	12,045	30,000	30,000	-
Other Financing Sources	-	-	-	-	-	-
TOTAL REVENUES	5,641,378	4,836,888	4,256,687	4,988,300	4,988,300	-
OPERATING EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	275,290	299,094	316,414	284,700	284,700	-
Supplies & Services	150,703	153,617	169,513	172,750	172,750	-
Repair & Maintenance	300,268	567,635	839,907	410,900	410,900	-
Utilities	91,872	146,965	138,876	138,800	138,800	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	4,501,406	3,671,915	3,399,936	3,400,000	3,500,000	-
TOTAL OPERATING EXPENDITURES	5,319,539	4,839,226	4,864,646	4,407,150	4,507,150	-
CIP PROJECT EXPENDITURES	-	-	-	-	-	-
TOTAL EXPENDITURES	5,319,539	4,839,226	4,864,646	4,407,150	4,507,150	-
REVENUE OVER/(UNDER) EXPENDITURES	321,840	(2,339)	(607,959)	581,150	481,150	-
FUND BALANCE						
Beginning Balance - July 1, restated*	94,972,154	95,293,993	95,291,655	94,683,695	94,683,695	-
Revenue Over/(Under) Expenditures	321,840	(2,339)	(607,959)	581,150	481,150	-
Ending Balance - June 30	95,293,993	95,291,655	94,683,695	95,264,845	95,164,845	-
RESERVED FUND BALANCE - JUNE 30						
Restricted Reserves	95,293,993	95,291,655	94,683,695	95,264,845	95,164,845	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	-

* Beginning balance has been restated to comply with Government Accounting Standards Board Statement No. 72.

CREEKSIDE MARKETPLACE ENTERPRISE FUND - #601

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000	City Attorney Services		\$ 6,000	\$ 6,000	\$ -
521002	Other Contract Services		24,000	24,000	-
521003	Insurance/Liability		117,100	117,100	-
521014	Property Management Services		137,600	137,600	-
531004	Janitorial Services		172,750	172,750	-
541000	Building Repair & Maintenance		244,400	244,400	-
544004	Tree & Landscape		166,500	166,500	-
551000	Electric & Gas		43,600	43,600	-
552000	Water		95,200	95,200	-
582000	Operating Transfers Out Transfer out to General Fund		3,400,000	3,500,000	-
Totals			\$ 4,407,150	\$ 4,507,150	\$ -

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and purchase of City capital equipment.

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	26,855	65,456	16,000	31,000	31,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	78,202	-	-	-	-	-
Other Financing Sources	57,788	-	-	-	-	-
Annual Replacement/Rehab Transfers	582,521	1,568,342	-	-	-	-
TOTAL REVENUES	745,365	1,633,798	16,000	31,000	31,000	-
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	648,117	655,786	659,743	796,385	796,385	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	1,385,769	1,263,167	300,000	1,109,270	1,109,270	-
Debt Service	373,053	481,712	613,390	616,591	616,591	-
Other Operating Expenses	142,500	177,163	142,500	142,500	142,500	-
TOTAL OPERATING EXPENDITURES	2,549,439	2,577,828	1,715,633	2,664,746	2,664,746	-
REVENUE OVER/(UNDER) EXPENDITURES	(1,804,074)	(944,030)	(1,699,633)	(2,633,746)	(2,633,746)	-
FUND BALANCE						
Beginning Balance - July 1	1,869,966	1,199,448	607,461	2,261,789	2,261,789	-
Equity Balance Transfer Adjustments	1,133,556	352,043	3,353,961	-	400,000	-
Revenue Over/(Under) Expenditures	(1,804,074)	(944,030)	(1,699,633)	(2,633,746)	(2,633,746)	-
Ending Balance - June 30	1,199,448	607,461	2,261,789	(371,957)	28,043	-
RESERVED FUND BALANCE						
Vehicle & Equipment Replacement	1,199,448	607,461	2,261,789	(371,957)	28,043	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

VEHICLE & EQUIPMENT ACQUISITION/REPLACEMENT FUND - #602

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521024	Vehicle Rental & Maintenance Services Public Works: Light duty vehicle lease		\$ 796,385	\$ 796,385	\$ -
561000	Capital Equipment		1,109,270	1,109,270	-
	Fire:				
	EMS-Ambulance Rechassis	220,000			
	Command Vehicle	140,000			
	EMS Cardiac Monitors	650,000			
	Type III Engine Equipment	99,270			
	Total Fire	1,109,270			
571002	Principal-Other		552,780	552,780	-
	Fire:				
	Tiller & Engine	283,707			
	Type III Engine	62,877			
	Type I Engines (2)	206,197			
	Total Fire	552,780			
572002	Interest-Other		63,811	63,811	-
	Fire:				
	Tiller & Engine	13,399			
	Type III Engine	10,467			
	Type I Engines (2)	39,946			
	Total Fire	63,811			
582000	Operating Transfers Out		142,500	142,500	-
	Fire:				
	800 MHz radios and equipment loan repayment				
Totals			\$ 2,664,746	\$ 2,664,746	\$ -

CITY FACILITIES REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City facilities.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	146,306	121,687	(40,000)	68,469	50,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	29,000	-	-	-	-	-
Annual Replacement/Rehab Transfers	1,165,042	-	-	-	-	-
TOTAL REVENUES	1,340,348	121,687	(40,000)	68,469	50,000	-
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	498,259	68,260	264,171	495,000	245,000	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	204,254	271,144	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	51,340	75,000	185,000	185,000	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	498,259	323,853	610,315	680,000	430,000	-
CIP PROJECT EXPENDITURES	1,156,321	3,519	1,000,000	-	-	-
TOTAL EXPENDITURES	1,654,580	327,372	1,610,315	680,000	430,000	-
REVENUE OVER/(UNDER) EXPENDITURES	(314,231)	(205,685)	(1,650,315)	(611,531)	(380,000)	-
FUND BALANCE						
Beginning Balance - July 1	4,355,892	4,041,660	3,835,975	4,093,581	4,093,581	-
Equity Balance Transfer Adjustments	-	-	1,907,921	400,000	-	-
Revenue Over/(Under) Expenditures	(314,231)	(205,685)	(1,650,315)	(611,531)	(380,000)	-
Ending Balance - June 30	4,041,660	3,835,975	4,093,581	3,882,050	3,713,581	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	2,866,431	1,775,110	1,506,591	906,591	906,591	-
CIP New Appropriations	365,000	400,000	1,375,000	650,000	650,000	-
CIP Appropriation Adjustments	(300,000)	(665,000)	(975,000)	-	-	-
Capital Projects - Ending Balance	1,775,110	1,506,591	906,591	1,556,591	1,556,591	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 2,266,550	\$ 2,329,384	\$ 3,186,990	\$ 2,325,459	\$ 2,156,990	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves.
See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY FACILITIES REPLACEMENT/REHABILITATION FUND - #603

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521002	Other Contract Services		\$ -	\$ 150,000	\$ -
521012	Contract Maintenance Services Fire Station 1 Cabinet replacements		495,000	95,000	-
561000	Capital Equipment		185,000	185,000	-
	Biometric wall safes in fire stations	100,000			
	Ergonomic requests and replacements	10,000			
	PW: new/replacement furniture	75,000			
Totals			\$ 680,000	\$ 430,000	\$ -

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND

PURPOSE:

This Fund is used to accumulate reserves for the replacement and/or rehabilitation of City infrastructure.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	182,842	165,762	105,000	89,000	35,000	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	1,165,042	-	-	-	-	-
TOTAL REVENUES	1,347,884	165,762	105,000	89,000	35,000	-
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	133,144	52,361	557,825	309,000	709,000	-
Supplies & Services	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Capital Expenditures (Non CIP)	-	-	-	-	-	-
Other Operating Expenses	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	133,144	52,361	557,825	309,000	709,000	-
CIP PROJECT EXPENDITURES	483,946	-	25,000	-	-	-
TOTAL EXPENDITURES	617,090	52,361	582,825	309,000	709,000	-
REVENUE OVER/(UNDER) EXPENDITURES	730,794	113,401	(477,825)	(220,000)	(674,000)	-
FUND BALANCE						
Beginning Balance - July 1	5,087,763	5,818,557	5,579,915	4,610,011	4,610,011	-
Equity Balance Transfer Adjustments	-	(352,043)	(492,079)	(400,000)	(400,000)	-
Revenue Over/(Under) Expenditures	730,794	113,401	(477,825)	(220,000)	(674,000)	-
Ending Balance - June 30	5,818,557	5,579,915	4,610,011	3,990,011	3,536,011	-
RESERVED FUND BALANCE *						
Capital Projects - Beginning Balance	1,336,050	2,455,853	2,112,103	2,147,103	2,147,103	-
CIP New Appropriations	1,753,750	150,000	60,000	400,000	400,000	-
CIP Appropriation Adjustments	(150,000)	(493,750)	-	(650,000)	(650,000)	-
Capital Projects - Ending Balance	2,455,853	2,112,103	2,147,103	1,897,103	1,897,103	-
AVAILABLE FUND BALANCE - JUNE 30	\$ 3,362,704	\$ 3,467,812	\$ 2,462,908	\$ 2,092,908	\$ 1,638,908	\$ -

* Beginning in FY 2017-18, fund balance reflects both the committed appropriations for capital projects and operational reserves.
See Capital Improvement Program Budget for project details regarding the use of monies from this fund.

CITY INFRASTRUCTURE REPLACEMENT/REHABILITATION FUND - #604

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521010	Central Dispatch Services		\$ 102,000	\$ 102,000	\$ -
521012	Contract Maintenance Services		207,000	607,000	-
	Sunset park splash pad repairs	100,000			
	Park shade sail replacements (annual)	60,000			
	Hollandia skate park repairs	47,000			
	Playground replacements	400,000			
Totals			\$ 309,000	\$ 709,000	\$ -

REAL PROPERTY MANAGEMENT FUND - #605

PURPOSE:

This fund is used to account for the revenues and expenses, including capital cost, associated with the leasing of non-Creekside Marketplace City-Owned Property.

REAL PROPERTY MANAGEMENT FUND - #605

BUDGET SUMMARY

BUDGET CATEGORY	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 PROJECTED	FY 2021-22 BUDGET		
				DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
REVENUES						
Taxes & Special Assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	-	293,758	481,247	436,750	436,750	-
Fines & Forfeitures	-	-	-	-	-	-
Use of Money & Property	-	4,314,895	4,562,250	5,391,600	5,591,600	-
Developer Fees	-	-	-	-	-	-
Miscellaneous Revenues	-	3,328	50,571	18,350	18,350	-
Other Financing Sources	-	-	-	-	-	-
Annual Replacement/Rehab Transfers	-	-	-	-	-	-
TOTAL REVENUES	-	4,611,981	5,094,068	5,846,700	6,046,700	-
EXPENDITURES						
Salaries & Wages	-	-	-	-	-	-
Health Benefits	-	-	-	-	-	-
Retirement Benefits	-	-	-	-	-	-
Other Personnel Expenses	-	-	-	-	-	-
Contractual Services	-	964,463	1,009,849	1,018,350	1,018,350	-
Supplies & Services	-	320,622	391,441	596,100	425,100	-
Repair & Maintenance	-	435,797	886,015	1,680,950	1,680,950	-
Utilities	-	781,742	822,900	976,200	976,200	-
Capital Expenditures (Non CIP)	-	1,223	-	-	-	-
Debt Service	-	-	-	-	-	-
Other Operating Expenses	-	2,309,012	1,806,695	1,750,400	1,950,400	-
TOTAL OPERATING EXPENDITURES	-	4,812,858	4,916,901	6,022,000	6,051,000	-
REVENUE OVER/(UNDER) EXPENDITURES	-	(200,877)	177,166	(175,300)	(4,300)	-
FUND BALANCE						
Beginning Balance - July 1	-	-	(200,877)	(23,711)	(23,711)	-
Equity Balance Transfer Adjustments	-	-	-	-	-	-
Revenue Over/(Under) Expenditures	-	(200,877)	177,166	(175,300)	(4,300)	-
Ending Balance - June 30	-	(200,877)	(23,711)	(199,011)	(28,011)	-
RESERVED FUND BALANCE						
Restricted Reserves	-	(200,877)	(23,711)	(199,011)	(28,011)	-
AVAILABLE FUND BALANCE - JUNE 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

REAL PROPERTY MANAGEMENT FUND - #605

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
521000	City Attorney Services		\$ 29,000	\$ 29,000	\$ -
	Sites				
	650591 Cell Sites	2,000			
	650592 Ground Leases	6,000			
	650593 Industrial Leases	2,000			
	650594 Civic Center	19,000			
521002	Other Contract Services		137,000	137,000	-
	Sites				
	650592 Ground Leases	42,000			
	650593 Industrial Leases	15,000			
	650594 Civic Center	80,000			
521003	Insurance/Liability		288,750	288,750	-
	Sites				
	650592 Ground Leases	48,500			
	650593 Industrial Leases	62,900			
	650594 Civic Center	177,350			
521004	Security Guard Services		118,400	118,400	-
	Sites				
	650594 Civic Center				
521012	Contract Maintenance Services		37,800	37,800	-
	Sites				
	650594 Civic Center				
521014	Property Management Services		407,400	407,400	-
	Sites				
	650591 Cell Sites	9,250			
	650592 Ground Leases	90,650			
	650593 Industrial Leases	38,500			
	650594 Civic Center	269,000			
531004	Janitorial Services		596,100	425,100	-
	Sites				
	650593 Industrial Leases	24,600			
	650594 Civic Center	400,500			
541000	Building Repair & Maintenance		1,525,550	1,525,550	-
	Sites				
	650592 Ground Leases	44,650			
	650593 Industrial Leases	119,900			
	650594 Civic Center	1,361,000			
544003	Tenant Improvements		1,600	1,600	-
	Sites				
	650592 Ground Leases				
544004	Tree & Landscape		153,800	153,800	-
	Sites				
	650592 Ground Leases	800			
	650593 Industrial Leases	52,800			
	650594 Civic Center	100,200			
551000	Electric & Gas		918,500	918,500	-
	Sites				
	650593 Industrial Leases	174,500			
	650594 Civic Center	744,000			

REAL PROPERTY MANAGEMENT FUND - #605 (Cont'd)

EXPENDITURE DETAIL

ACCOUNT NUMBER/NAME		FY 2021-22 BUDGET DETAIL	FY 2021-22 BUDGET		
			DEPARTMENT REQUESTED	CITY MANAGER RECOMMENDED	CITY COUNCIL APPROVED
552000	Water Sites		57,700	57,700	-
650593	Industrial Leases	7,300			
650594	Civic Center	50,400			
581010	Property Taxes & Special Assessments Sites		43,500	43,500	-
650592	Ground Leases	9,900			
650593	Industrial Leases	2,000			
650594	Civic Center	31,600			
581022	Broker/Lease Expense Sites		6,900	6,900	-
650594	Civic Center				
582000	Operating Transfers Out		1,700,000	1,900,000	-
Totals			\$ 6,022,000	\$ 6,051,000	\$ -



PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2020-21

	Fund Balances 7/1/2020	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2021
GENERAL FUND *	\$ 51,975,161	\$ (5,729,145)	\$ 78,741,372	\$ (78,690,372)	\$ 51,000	\$ 46,297,016
SPECIAL REVENUE FUNDS						
Gas Tax *	2,558,016	-	2,501,828	(1,661,283)	840,545	3,398,561
Traffic Safety *	1,214,661	-	49,000	(235,636)	(186,636)	1,028,025
Lighting & Landscaping Maintenance District	27,814	-	1,130,000	(1,329,003)	(199,003)	(171,189)
City Affordable Housing *	17,510,569	-	1,570,805	(1,747,000)	(176,195)	17,334,374
CFD 98-02 Lighting & Landscaping *	15,084,989	-	6,582,500	(6,144,355)	438,145	15,523,134
Senior Nutrition Grant	17,283	-	254,000	(179,754)	74,246	91,529
CDBG *	462,914	-	1,538,466	(345,731)	1,192,735	1,655,649
Center Dr Maintenance District	104,924	-	21,680	(890)	20,790	125,714
CALHOME Grant	17,090	-	183,200	(112,000)	71,200	88,290
CFD 2011-01 Congestion Management	2,274,391	-	687,000	-	687,000	2,961,391
PEG *	1,342,241	-	94,949	(100,000)	(5,051)	1,337,190
Art in Public Places	1,001,996	-	23,710	(124,819)	(101,109)	900,887
RMRA *	3,328,049	-	1,342,401	-	1,342,401	4,670,450
San Marcos Successor Housing Agency	27,744,298	-	1,295,698	(5,967,664)	(4,671,966)	23,072,332
DEBT SERVICE FUND						
Lease Revenue Bonds	266,788	-	516,594	(385,057)	131,537	398,325
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	38,427,570	-	5,275,567	(36,219)	5,239,348	43,666,918
Transnet - Streets *	(1,353,645)	-	4,781,860	-	4,781,860	3,428,215
RTCIP *	5,843,699	-	365,941	-	365,941	6,209,640
FIDUCIARY FUND						
Trust/Agency Deposits	2,636,087	-	-	-	-	2,636,087
Redevelopment Property Tax Trust Fund *	53,455,415	-	26,392,020	(27,447,872)	(1,055,852)	52,399,563
ENTERPRISE FUND						
Creekside Marketplace	95,291,655	-	4,256,687	(4,864,646)	(607,959)	94,683,695
Real Property Management	(200,877)	-	5,094,068	(4,916,901)	177,166	(23,711)
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	607,461	3,353,961	16,000	(1,715,633)	(1,699,633)	2,261,789
City Facilities Replacement/Rehabilitation *	3,835,975	1,907,921	(40,000)	(610,315)	(650,315)	5,093,581
City Infrastructure Replacement/Rehabilitation *	5,579,915	(492,079)	105,000	(557,825)	(452,825)	4,635,011
TOTALS - ALL FUNDS	\$ 329,054,435	\$ (959,342)	\$ 142,780,346	\$ (137,172,975)	\$ 5,607,371	\$ 333,702,464

* See Capital Improvement Program - Summary by Funding Source for FY 2021-22 appropriations committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.




PROJECTED FUND BALANCE SUMMARY - FISCAL YEAR 2021-22

	Projected Fund Balances 7/1/2021	Equity Transfers	Revenues & Other Funding Sources	Expenditures & Other Funding Uses	Revenues (Over/Under) Expenditures	Projected Fund Balances 6/30/2022
GENERAL FUND *	\$ 46,297,016	\$ -	\$ 77,744,631	\$ (80,306,022)	\$ (2,561,391)	\$ 43,735,626
SPECIAL REVENUE FUNDS						
Gas Tax *	3,398,561	-	2,510,901	(2,219,431)	291,470	3,690,031
Traffic Safety *	1,028,025	-	131,000	(193,636)	(62,636)	965,389
Lighting & Landscaping Maintenance District	(171,189)	-	1,215,000	(1,223,904)	(8,904)	(180,093)
City Affordable Housing *	17,334,374	-	2,808,900	(6,537,500)	(3,728,600)	13,605,774
CFD 98-02 Lighting & Landscaping *	15,523,134	-	6,850,500	(5,098,365)	1,752,135	17,275,269
Senior Nutrition Grant	91,529	-	297,700	(346,687)	(48,987)	42,542
CDBG *	1,655,649	-	1,976,645	(1,234,191)	742,454	2,398,103
Center Dr Maintenance District	125,714	-	23,000	(29,920)	(6,920)	118,794
CALHOME Grant	88,290	-	161,000	(150,000)	11,000	99,290
CFD 2011-01 Congestion Management	2,961,391	-	555,000	(2,000)	553,000	3,514,391
PEG *	1,337,190	-	160,000	(100,000)	60,000	1,397,190
Art in Public Places	900,887	-	33,000	(185,000)	(152,000)	748,887
RMRA *	4,670,450	-	1,947,592	-	1,947,592	6,618,042
San Marcos Successor Housing Agency	23,072,332	-	2,145,000	(963,627)	1,181,373	24,253,705
DEBT SERVICE FUND						
Lease Revenue Bonds	398,325	-	551,000	(392,395)	158,605	556,930
CAPITAL IMPROVEMENT PROJECT FUNDS						
Public Facilities Fees *	43,666,918	-	15,255,714	(40,951)	15,214,763	58,881,681
Transnet - Streets *	3,428,215	-	1,485,100	(44,397)	1,440,703	4,868,918
RTCIP *	6,209,640	-	840,389	-	840,389	7,050,029
FIDUCIARY FUND						
Trust/Agency Deposits	2,636,087	-	-	(50,000)	(50,000)	2,586,087
Redevelopment Property Tax Trust Fund *	52,399,563	-	28,482,903	(28,193,598)	289,305	52,688,868
ENTERPRISE FUND						
Creekside Marketplace	94,683,695	-	4,988,300	(4,507,150)	481,150	95,164,845
Real Property Management	(23,711)	-	6,046,700	(6,051,000)	(4,300)	(28,011)
INTERNAL SERVICE FUNDS						
Vehicle & Equipment Acquisition/Replacement	2,261,789	400,000	31,000	(2,664,746)	(2,633,746)	28,043
City Facilities Replacement/Rehabilitation *	5,093,581	-	50,000	(430,000)	(380,000)	4,713,581
City Infrastructure Replacement/Rehabilitation *	4,635,011	(400,000)	35,000	(709,000)	(674,000)	3,561,011
TOTALS - ALL FUNDS	\$ 333,702,464	\$ -	\$ 156,325,975	\$ (141,673,520)	\$ 14,652,455	\$ 348,354,919

* See Capital Improvement Program - Summary by Funding Source for FY 2021-22 appropriations committed from these funds. Appropriations committed for capital projects are reflected on the individual fund pages in the fund balance reserves.




FY 2020-21 Balanced Scorecard Report

Administration - City Manager

Goal	Metric	Goal	Actual	Status
Increase crime prevention education and resources	Number of neighborhood watch meetings conducted	15	0 - Meetings delayed due to COVID.	
Increase crime prevention education and resources	Number of business security assessments conducted	10	0 - In-person assessments delayed due to COVID.	
Assist homeowners with the repair of health and safety deficiencies	Number of home rehab loans issued	2	0 - Program revision underway, moved to DS-Housing.	





FY 2020-21 Balanced Scorecard Report

Communications and Marketing

Goal	Metric	Goal	Actual	Status
Increase city e-notification and social media reach	Percentage change in digital reach	Media Relations: Strengthen relationships with journalists and producers to generate favorable news coverage for the City's programs and services. METRIC: Earn 25 positive news articles and tv segments.	Completed: Created robust, targeted media distribution list and process through Granicus to garner earned media. Approximately 50+ favorable broadcast, print and media mentions including KPBS, KUSI, Univision, News 8, Union-Tribune and Coast News Group.	
Enhance video outreach	Update the City's brand guidelines	Branding: Enhance the quality and consistency of internal and external City communications.	Completed: Updated City's brand guidelines.	
Enhance public transparency and access to public information	Percentage increase of website users	Engagement: Reduce costs while keeping residents engaged and informed. METRIC: Reduce communications budget by 10% and introduce innovative ways to keep residents informed.	Completed: Social media traffic up 22% year-over-year; website traffic up 32%; operating budget reduced by 14.6%	





FY 2020-21 Balanced Scorecard Report

Economic Development

Goal	Metric	Goal	Actual	Status
Continue outreach activities that promote the City as a great place to do business	Number of local business visits	60	10 - Business visits delayed due to COVID.	
Continue information exchange with commercial brokers to gather information on targeted needs	Participate in annual commercial/industrial broker event for the city/region	Completed	Completed	
Establish, maintain and grow on-going relationships with major city employers and small business owners	Meet at least once a month with a Top 25 private sector employer	Completed	Completed	
Assist businesses who are expanding with application process for state tax credit program	Number of San Marcos businesses who apply for Cal Competes Tax Credit	4	3	






FY 2020-21 Balanced Scorecard Report

City Clerk

Goal	Metric	Goal	Actual	Status
Conduct regular inter-departmental meetings to expand knowledge of technology and resources available to staff	Number of inter-departmental meetings	three inter-departmental meetings	3	
Improve response time for customer inquiries (Public Records Act requests)	Percentage of inquiries fully completed within the ten day statutory time frame	65%	52%	
Increase the number of electronic records available	Total number of pages added to Laserfiche	Increase database with an additional 50,000 scanned images	27,867	
Provide public access to the City's Official records and legislative documents on-line	Manage city-wide effort to catalog city document types, prioritize documents to be accessible via Laserfiche	Add two additional document types to Laserfiche records depository	0	







FY 2020-21 Balanced Scorecard Report

Human Resources

Goal	Metric	Goal	Actual	Status
Update and extend the Telecommuting Program Policy Citywide	Successfully pilot the Telecommuting Program citywide adapting to a more flexible and innovative way of conducting business	30% Citywide participation	Completed	
Continue to refine and automate the online performance management system to provide a positive and user friendly experience for managers and employees.	Conduct survey of supervisor satisfaction with new online performance management system.	70% satisfaction rating on survey	Survey on hold during COVID pandemic	
Continue to refine and automate mandated hours tracking for part time employees.	Evaluate currently available options in Munis Time Entry module and explore automated options for this critical function.	Automated tracking method identified and implemented.	Reviewed with Munis, unable to automate	
Continue to develop and refine the payroll administration and processing functions.	Evaluate and research updated payroll administration procedures to streamline payroll administration and processing functions by significantly decreasing manual processing and utilizing the Munis system to its full capacity.	Manual Personnel Action Forms (PAFs) decreased by 60%.	Completed	
Continue to develop employment branding to promote a culture of innovation and inclusion.	Successfully pilot three non-traditional, employee focused programs citywide that demonstrate a flexible, innovated and inclusionary employment brand.	Three pilot programs successfully launched and tested for employee and organization impact and effectiveness.	Completed	









FY 2020-21 Balanced Scorecard Report

Finance

Goal	Metric	Goal	Actual	Status
Accept all business license applications and payments online to reduce/eliminate business license paper/in-person process.	Upgrade the City business license process to accept online applications and payments for all business license permits.	Completed	Completed	
Receive an unmodified audit opinion for the annual financial statement audit	Continue to receive an unmodified audit opinion	Receive an unmodified audit opinion	Completed	
To ensure accountability of proper cash handling, conduct internal audits of petty cash and change funds throughout the year.	Conduct annual internal audit and unannounced site visits at various locations handling cash.	1 annual audit and 1 to 3 unannounced visits at each location	Completed	
Automate the Budget Amendment/Transfer process.	Create workflow business rules in the City's financial system.	Completed	Completed	
Improve workflows by enhancing and refreshing the knowledge of financial process and procedures at the department level through regular training.	Number of trainings offered on the City's financial processes and procedures.	2	Completed	
Improve efficiency of recording and reconciling receipts to reduce multiple entries in various systems by accepting all payments in a central receipting system.	Upgrade the City's cashiering system to accept and automatically post payments for multiple software applications.	Completed	Delayed due to COVID-19	




FY 2020-21 Balanced Scorecard Report

Information Technology

Goal	Metric	Goal	Actual	Status
Deploy next-generation FP2130 security gateway architecture	Successfully complete requirements as defined	Completed	Completed	
Design/Deploy REMOTE WORK architecture City-wide	Successfully complete requirements as defined	Completed	Completed	
Design/Deploy W10/O365 upgrades City-wide	Successfully complete requirements as defined	Completed	85%	
Define, deploy RFP, then integrate all-new enterprise applications SME role	Successfully complete requirements as defined	Completed	Completed	
Design then deploy all-new EPR and DOCUSIGN "no touch" solutions	Successfully complete requirements as defined	Completed	Completed	
Successfully deploy and integrate all new FY-21 approved supplemental IT requests	Successfully plan, design, and deploy city department automation requirements	Completed	50%	
MS4 compliance data/form	Successfully complete process revisions and integration as defined	Completed	10%	
Special fee areas (reimbursement districts) capture	Successfully complete data collection and integration	Completed	100%	










FY 2020-21 Balanced Scorecard Report

Real Property Services

Goal	Metric	Goal	Actual	Status
Maximize revenues received from use of City-owned real estate	Occupancy percent based on property type	Occupancy Rates: Office: 80% Retail: 80% Industrial: 100% Ground: 100%	Occupancy Rates: Office: 91.1% Retail: 86% Industrial: 100% Ground: 100%	
Provide the City Manager with prompt, accurate, up-to-date information and sound real estate advice related to the City's extensive real estate portfolio	Comprehensive inventory of City owned property (Assessment of value/appraisal, insurance needs, condition of building)	Completed	Completed	
Professionally manage the City's extensive real estate portfolio	Number of properties appraised	3	4	


FY 2020-21 Balanced Scorecard Report

Public Works

Goal	Metric	Goal	Actual	Status
Revisit/review 1 existing PW safety policy and/or section of the IIPP every quarter to ensure documents and staff are current on proper safety procedures/protocol	Number of policies reviewed	4 policies reviewed	4 policies reviewed	
Formalize the Construction Project Closure Policy and Procedures	Update the CIP Manual with the completed policy by March 2021	Complete	Complete	
Reduce initial review timeframes for right-of-way (ROW) permits	Percentage of ROW permits processed within three weeks of a complete application	100%	85%	
Reduce usage of HVAC maintenance contract by 15% by performing more maintenance in-house	Comparison of fund usage between FY20 and FY21	15%	No reduction in contract use	
Minimize the number of days vehicles and equipment are out of service by performing preventative maintenance services within 15 days	Percent of PM work orders completed within 15 business days	80%	86% of PMs completed within 15 business days	
Replacement of Mission Sports Park synthetic turf on all four baseball infields.	Number of baseball fields with turf replaced	4	4	
High Priority Structural BMP Inspection	Percentage of Inventory	100% of High Priority Structural BMPs	100%	
Assess, inventory and abate all sidewalk lifts in one service sector	Percentage of sidewalk lifts abated in service sector	100%	100%	
Complete cleaning of all street inlets in all 5 service sectors	Percentage of total street drain inlets cleaned	1	100%	











FY 2020-21 Balanced Scorecard Report

Public Works

Goal	Metric	Goal	Actual	Status
Complete annual preventative maintenance of all 137 traffic signals throughout the City	Percent of traffic signals serviced	100%	100%	




FY 2020-21 Balanced Scorecard Report

Development Services

Goal	Metric	Goal	Actual	Status
Continue to assist existing MAP/DAP/SMAHP homeowners and first-time homebuyers	Facilitate 5 loans	5	19	
Monitor and inspect the City's affordable housing program	5 project inspections conducted	5	5	
Facilitate affordable housing production	Facilitate 9% TCAC application for Affordable Housing Development (Villa Serena)	Completed	Completed	
Maintain annual reporting requirements	Reports completed and posted in timeframe required	Completed	Completed	
Meet annual professional training hour goals	Each staff member must complete a minimum of 16 annual hours of professional growth-oriented training	Completed	Mandatory training requirements have been met. Limited training opportunities due to COVID and budget restrictions	
Conduct all building inspections requested by customers by 4pm on the next business day	Percent of inspections completed	100%	100%	
Provide response to customer inquiries for information/assistance within City policy	Percent of inquiries receiving preliminary response within 2 business days of receipt	95%	0.90 Some delays due to COVID related volumes and pivot to hybrid virtual and paper processing.	
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts, document established procedures and implement project management tools	Completed	In Process	
Continuous Improvement - Process Streamlining	Advance major projects forward on time and on budget	Completed	Completed	
Continuous Improvement - Process Streamlining	Conduct 2 business process streamlining efforts or ordinance updates	Completed	Completed	







FY 2020-21 Balanced Scorecard Report

Fire

Goal	Metric	Goal	Actual	Status
Maintain staff preparedness	Number of Annual Training Hours	17280	36888	
Delivery of Service with First-in Unit within 7 minutes	Percent of Time	90%	96%	
Provide Adequate Safety Gear and Protective Supplies to Employees and Customers	Percent Compliance with 10 Year NFPA Standard and Expiration Date of Supplies	100%	100%	
Evaluate and make recommendation regarding potential First Responder Fees	Research and Analyze the Impact of Implementing a First Responder Fee Program	Completed	Completed	
Evaluate EMS Deployment Model	Research and Analyze Alternative Deployment Models for EMS Services	Completed	Completed	
Facility Needs Assessment	Evaluate Fire Department Facility Needs and Improvements	Completed	Completed	
Evaluate and make recommendation regarding ALS Transport Fees	Research and Analyze ALS Transport Fee Update	Completed	Completed	

FY 2020-21 Balanced Scorecard Report

Parks and Recreation

Goal	Metric	Goal	Actual	Status
Begin Implementation of Department Strategic Plan	Use initiatives, strategies and goals derived from the recently developed department strategic plan to implement individual and group objectives for staff to work towards in short and long-term projects.	Complete	In Process	
Complete and submit the Trails Master Plan Update for Commission and Council review.	Complete the Trails Master Plan update and submit to the appropriate commissions and City Council	Complete	Completed	
Complete and implement a revised park reservation policy to help increase efficiency in booking time and improve standardization of use at park shelters.	Develop and launch a new park reservation policy.	Complete	Completed	
Update Parks and Recreation commission statistics.	Revamp and increase efficiency of statistics collection and presentation for monthly Parks and Recreation Commission packet.	Complete	Completed	
Develop department-wide sponsorship policy.	Work with City Manager's office to develop a department-wide sponsorship policy to help increase opportunities for revenue generation and community support.	Complete	50%	
Complete the Bradley Bike Park Design.	Work with internal and external stakeholders to complete a design for the Bike Park and begin construction.	Complete	Completed	

CAPITAL IMPROVEMENT PROJECTS PROGRAM

INTRODUCTION AND OVERVIEW:

The FY 2022- 2026 Capital Improvement Projects (CIP) Program is a five-year appropriation plan that provides the City with a financial strategy for infrastructure improvements. Major capital improvements can require multiple years to strategically plan, design, fund, and eventually construct or execute. The CIP is updated annually to add new appropriations and/or projects, while evaluating priorities, new requirements and new sources of funding. The program as a whole coordinates the identification of dependable funding sources with the implementation of projects for currently evaluated needs and priorities.

PROCESS:

The CIP process is a cooperative effort involving several departments within the City. The budget staff begins the process annually in December. A form is completed for projects and includes a project description, schedule, and requested funding. Projects are then grouped into nine major categories including Bridges, Creek District, Environmental, Landscape, Parks, Planning, Storm Drain, Streets and Traffic.

Concurrently, staff works to estimate the revenues for each funding source over the five-year span of the program. Based on available funding by category, and priority ranking, projects are then programmed as funding allows. Final adoption of the CIP occurs during a public meeting in June. All changes made during the public process are incorporated into the adopted budget document which is published on the City website and distributed to City Staff.

FUNDING SOURCES:

Funding for the CIP comes from a variety of funding sources including Federal, State, developer and local funding. Most of these funds are earmarked for a specific purpose and cannot be used to offset operating costs.

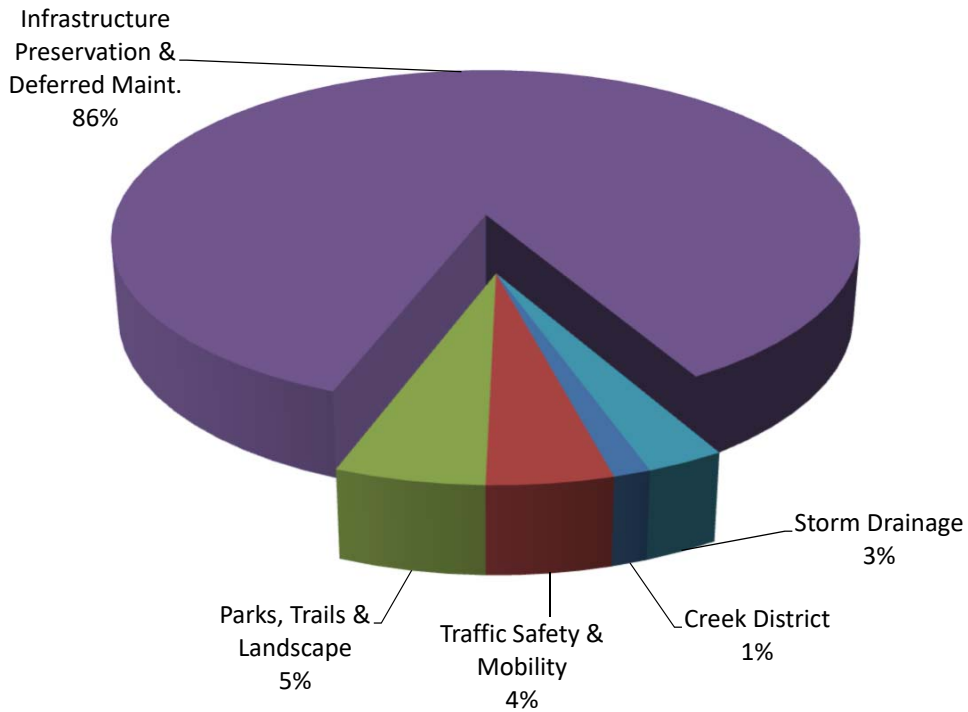
PROPOSED BUDGET APPROPRIATIONS:

The proposed Fiscal Year 2021-22 CIP appropriations are approximately \$6.7 million. The forecasted five-year appropriations are \$14.8 million.

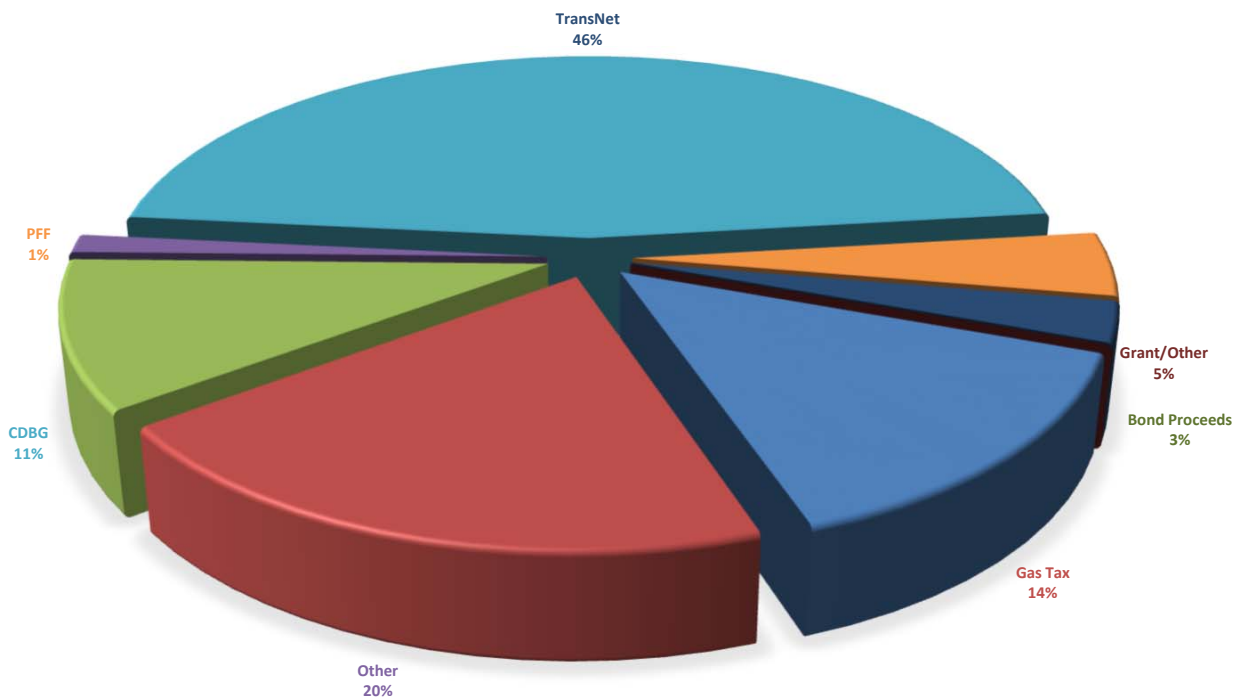
The FY 2022- 2026 CIP program reflects the actions taken by Council and developed in accordance with Council adopted policies and guiding documents (such as, but not limited to the City's General Plan, Master Plans, Specific Plans, Regional Transportation Plan) as well as generally accepted accounting principles.

The CIP includes funding for projects and programs in various geographic areas of the City.

CIP PROJECT BY TYPE- PLANNED FUTURE APPROPRIATIONS



CIP PROJECT BY FUNDING SOURCE - PLANNED FUTURE APPROPRIATIONS



*Other includes Tax Districts & RTCIP

CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 BUDGET APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
CREEK DISTRICT						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	28,034,472	-	-	-	28,034,472
88264	San Marcos Creek Specific Plan: Via Vera Cruz	38,424,911	-	-	-	38,424,911
88265	San Marcos Creek Specific Plan: Discovery St.	11,611,028	-	-	-	11,611,028
88505	San Marcos Creek Specific Plan: Creekside	14,613,449	-	-	-	14,613,449
88507	San Marcos Creek Specific Plan: Promenade	4,344,690	-	-	-	4,344,690
88529	San Marcos Creek Specific Plan: Environmental	11,734,886	-	100,000	200,000	12,034,886
TOTAL CREEK DISTRICT		108,763,436	-	100,000	200,000	109,063,436
FACILITIES						
FC002	Exterior Metal Painting	500,000	(250,000)	(250,000)	-	250,000
FC004	Structure Removal Project	120,000	-	-	-	120,000
FC005	Underground Storage Tank & Clarifier Feasibility	50,000	50,000	50,000	-	100,000
FC006	Apparatus Storage: Fire Station 3	600,000	-	-	-	600,000
FC007	Community Center Audio/Visual Improvements	850,000	-	-	-	850,000
FC008	Roof Replacement/Retrofit 187 Santar & Site	400,000	-	-	-	400,000
FC009	Civic Center & SMETC Complex Improvements	975,000	-	-	-	975,000
FC010	Fire Station 3 Upgrades	-	100,000	100,000	-	100,000
FC011	Las Posas Pool Storage	-	250,000	250,000	-	250,000
FC012	Mobile Emergency Operations	-	400,000	400,000	-	400,000
TOTAL FACILITIES		3,495,000	550,000	550,000	-	4,045,000
PARKS						
PK001	Sunset Park & Mission Sports Park Synthetic	324,187	100,000	100,000	-	424,187
PK004	Discovery Lake Remediation	250,000	25,000	25,000	-	275,000
PK006	Rancho Coronado Park Improvements	1,481,500	-	-	-	1,481,500
PK007	Southlake Phase 2	1,575,000	-	-	-	1,575,000
PK008	Richmar Park Phase 2	-	-	-	800,000	800,000
PK009	Bradley Park Pump Track	236,484	-	-	-	236,484
PK010	Connors Park Synthetic Turf	400,000	-	400,000	-	800,000
TOTAL PARKS		4,267,171	125,000	525,000	800,000	5,592,171
PLANNING						
84003	Public Facility Financing Plan Update	625,000	-	-	-	625,000
84004	Asset Management Program Development	200,000	150,000	150,000	-	350,000
PL001	General Plan Amendment	2,219,936	-	-	-	2,219,936
PL002	Housing, Environmental Justice & Safety	450,000	-	-	-	450,000
PL003	Electronic Plan Reviews	310,000	-	-	-	310,000
PL004	Trash Amendment	-	250,000	250,000	-	250,000
TOTAL PLANNING		3,804,936	400,000	400,000	-	4,204,936
STORM DRAINS						
88214	Channel Widening South of Grand Avenue	4,146,261	-	20,000	415,000	4,581,261
TOTAL STORM DRAINS		4,146,261	-	20,000	415,000	4,581,261

CIP PROJECT SUMMARY BY TYPE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 BUDGET APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
STREETS						
86002	San Marcos Boulevard at Discovery Street	2,825,170	600,000	600,000	-	3,425,170
88005	Woodland Parkway Hwy 78 Interchange and	17,419,943	-	-	-	17,419,943
88179	South Santa Fe - Smilax to Bosstick	7,199,808	-	-	-	7,199,808
ST001	Annual Surface Seal Project FY19 - FY23	5,736,856	900,000	100,000	350,000	6,186,856
ST002	Sidewalk Repair & Replacement	200,000	-	-	-	200,000
ST004	Mission/Mulberry Drainage Improvement	1,864,132	-	-	-	1,864,132
ST005	San Marcos Blvd. Reconstruction	722,000	-	2,411,000	8,467,000	11,600,000
ST007	Discovery St. from Craven to Twin Oaks	21,000,000	-	-	-	21,000,000
ST008	Twin Oaks Valley Rd. & Barham Dr.	8,500,000	-	-	-	8,500,000
ST009	Citywide ADA Infrastructure Improvements	2,082,550	(65,935)	528,911	751,450	3,362,911
ST010	Palomar College/Mission Pedestrian	400,000	-	-	-	400,000
ST011	Annual Surface Seal Project FY24-FY27	-	2,000,000	-	2,000,000	2,000,000
ST012	Olive Street Bridge	-	1,700,000	600,000	1,100,000	1,700,000
ST013	Sycamore Drive Road Improvements	-	200,000	200,000	-	200,000
TOTAL STREETS		67,950,459	5,334,065	4,439,911	12,668,450	85,058,820
TRAFFIC						
88532	Traffic Management System Enhancement	1,625,600	-	500,000	-	2,125,600
TR001	Rancho Santa Fe & Grandon Traffic Signal	300,000	-	-	-	300,000
TR004	Grand Avenue Traffic Improvements	310,715	-	-	-	310,715
TR005	Adaptive Traffic Control System/Citywide	100,000	89,000	89,000	-	189,000
TR006	Cycle Track on TOVR near DP K-8 School	250,000	-	-	-	250,000
TR008	Retroreflective Backplate	-	724,000	50,000	674,000	724,000
TOTAL TRAFFIC		2,586,315	813,000	639,000	674,000	3,899,315
TOTAL CIP		\$ 195,013,578	\$ 7,222,065	\$ 6,673,911	\$ 14,757,450	\$ 216,444,939

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
GENERAL FUND (100)						
88507	San Marcos Creek Specific Plan: Promenade	55,000	-	-	-	55,000
PK001	Sunset Park & Mission Sports Park Synthetic Turf	243,140	100,000	100,000	-	343,140
PL001	General Plan Amendment	2,219,936	-	-	-	2,219,936
PL002	Housing, Environmental Justice & Safety	120,000	-	-	-	120,000
ST008	Twin Oaks Valley Rd. & Barham Dr.	4,182,169	-	-	-	4,182,169
TR004	Grand Avenue Traffic Improvements	310,715	-	-	-	310,715
TOTAL GENERAL FUND (100)		7,130,960	100,000	100,000	-	7,230,960
GAS TAX FUND (200)						
88179	South Santa Fe - Smilax to Bosstick	1,445,000	-	-	-	1,445,000
88532	Traffic Management System Enhancement	637,552	-	-	-	637,552
ST001	Annual Surface Seal Project FY19 - FY23	329,542	-	100,000	100,000	529,542
ST005	San Marcos Blvd. Reconstruction	350,000	-	850,000	-	1,200,000
ST011	Annual Surface Seal Project FY24-FY27	-	2,000,000	-	2,000,000	2,000,000
ST013	Sycamore Drive Road Improvements	-	200,000	200,000	-	200,000
TOTAL GAS TAX FUND (200)		2,762,094	2,200,000	1,150,000	2,100,000	6,012,094
TRAFFIC SAFETY FUND (201)						
88179	South Santa Fe - Smilax to Bosstick	4,284	-	-	-	4,284
88532	Traffic Management System Enhancement	-	-	-	-	-
ST001	Annual Surface Seal Project FY19 - FY23	413,200	-	-	-	413,200
TR005	Adaptive Traffic Control System/Citywide Traffic	100,000	-	-	-	100,000
TOTAL TRAFFIC SAFETY FUND (201)		517,484	-	-	-	517,484
CITY AFFORDABLE HOUSING FUND (203)						
PL002	Housing, Environmental Justice & Safety	30,000	-	-	-	30,000
TOTAL CITY AFFORDABLE HOUSING FUND (203)		30,000	-	-	-	30,000
CFD 98-02 LIGHTING & LANDSCAPING FUND (205)						
PK001	Sunset Park & Mission Sports Park Synthetic Turf	81,047	-	-	-	81,047
TOTAL CFD 98-02 LIGHTING & LANDSCAPING FUND (205)		81,047	-	-	-	81,047
CDBG FUND (207)						
PK008	Richmar Park Phase 2	-	-	-	800,000	800,000
ST009	Citywide ADA Infrastructure Improvements	1,947,550	(65,935)	528,911	751,450	3,227,911
TOTAL CDBG FUND (207)		1,947,550	(65,935)	528,911	1,551,450	4,027,911
PEG FUNDS (216)						
FC007	Community Center Audio/Visual Improvements	850,000	-	-	-	850,000
TOTAL PEG FUNDS (216)		850,000	-	-	-	850,000
RMRA FUNDS (219)						
ST001	Annual Surface Seal Project FY19 - FY23	4,485,005	900,000	-	-	4,485,005
ST012	Olive Street Bridge	-	1,100,000	-	1,100,000	1,100,000
TOTAL RMRA FUNDS (219)		4,485,005	2,000,000	-	1,100,000	5,585,005

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
PUBLIC FACILITIES FEES FUND (402)						
84003	Public Facility Financing Plan Update	625,000	-	-	-	625,000
86002	San Marcos Boulevard at Discovery Street Interse	995,000	520,000	520,000	-	1,515,000
88005	Woodland Parkway Hwy 78 Interchange and Barh	16,236,720	-	-	-	16,236,720
88179	South Santa Fe - Smilax to Bosstick	1,463,910	-	-	-	1,463,910
88214	Channel Widening South of Grand Avenue	1,422,752	-	-	190,000	1,612,752
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	24,708	-	-	-	24,708
88264	San Marcos Creek Specific Plan: Via Vera Cruz Bric	6,173,601	-	-	-	6,173,601
88529	San Marcos Creek Specific Plan: Environmental Hi	208,800	-	-	-	208,800
88505	San Marcos Creek Specific Plan: Creekside Drive a	-	-	-	-	-
PK007	Southlake Phase 2	1,575,000	-	-	-	1,575,000
PK004	Discovery Lake Remediation	250,000	25,000	25,000	-	275,000
ST004	Mission/Mulberry Drainage Improvement	1,864,132	-	-	-	1,864,132
ST007	Discovery St. from Craven to Twin Oaks	19,025,972	-	-	-	19,025,972
ST008	Twin Oaks Valley Rd. & Barham Dr. Improvement:	4,317,831	-	-	-	4,317,831
ST009	Citywide ADA Infrastructure Improvements	135,000	-	-	-	135,000
TOTAL PUBLIC FACILITIES FEES FUND (402)		54,318,426	545,000	545,000	190,000	55,053,426
TRANSNET - HIGHWAY FUNDS (403)						
88179	South Santa Fe - Smilax to Bosstick	580,000	-	-	-	580,000
TOTAL TRANSNET - HIGHWAY FUNDS (403)		580,000	-	-	-	580,000
TRANSNET - STREETS FUNDS (404)						
86002	San Marcos Boulevard at Discovery Street	350,000	-	-	-	350,000
88005	Woodland Parkway Hwy 78 Interchange and	600,000	-	-	-	600,000
88179	South Santa Fe - Smilax to Bosstick	308,156	-	-	-	308,156
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	1,324,723	-	-	-	1,324,723
88264	San Marcos Creek Specific Plan: Via Vera Cruz	4,754,174	-	-	-	4,754,174
88265	San Marcos Creek Specific Plan: Discovery St.	3,954,800	-	-	-	3,954,800
88505	San Marcos Creek Specific Plan: Creekside Drive	2,771,603	-	-	-	2,771,603
88532	Traffic Management System Enhancement	988,048	-	500,000	-	1,488,048
ST001	Annual Surface Seal Project FY19 - FY23	-	-	-	250,000	250,000
ST005	San Marcos Blvd. Reconstruction	372,000	-	1,561,000	6,611,172	8,544,172
ST012	Olive Street Bridge	-	600,000	600,000	-	600,000
TR001	Rancho Santa Fe & Grandon Traffic Signal	300,000	-	-	-	300,000
TR006	Cycle Track on TOVR near DP K-8 School	250,000	-	-	-	250,000
TOTAL TRANSNET - STREETS FUNDS (404)		15,973,504	600,000	2,661,000	6,861,172	25,495,676
REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM (408)						
88265	San Marcos Creek Specific Plan: Discovery St.	4,982,300	-	-	-	4,982,300
ST005	San Marcos Blvd. Reconstruction	-	-	-	1,855,828	1,855,828
ST007	Discovery St. from Craven to Twin Oaks	1,974,028	-	-	-	1,974,028
TOTAL REGIONAL TRANSPORTATION CONGESTION IMPROV		6,956,328	-	-	1,855,828	8,812,156
DEVELOPER CONTRIBUTION/IN-LIEU (410)						
86002	San Marcos Boulevard at Discovery Street	1,480,170	-	-	-	1,480,170
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	124,700	-	-	-	124,700
88507	San Marcos Creek Specific Plan: Promenade	1,430,000	-	-	-	1,430,000
PK006	Rancho Coronado Park Improvements	141,500	-	-	-	141,500
ST010	Palomar College/Mission Pedestrian	400,000	-	-	-	400,000
TR005	Adaptive Traffic Control System/Citywide Traffic	-	89,000	89,000	-	89,000
TOTAL DEVELOPER CONTRIBUTION/IN-LIEU (410)		3,576,370	89,000	89,000	-	3,665,370

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
GRANT/OTHER FUNDING (411)						
86002	San Marcos Boulevard at Discovery Street	-	80,000	80,000	-	80,000
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	19,561,943	-	-	-	19,561,943
88264	San Marcos Creek Specific Plan: Via Vera Cruz	24,522,102	-	-	-	24,522,102
88507	San Marcos Creek Specific Plan: Promenade	1,000,000	-	-	-	1,000,000
88529	San Marcos Creek Specific Plan: Environmental	1,937,803	-	-	-	1,937,803
FC012	Mobile Emergency Operations Communications	-	400,000	400,000	-	400,000
PL002	Housing, Environmental Justice & Safety	300,000	-	-	-	300,000
PL003	Electronic Plan Reviews	310,000	-	-	-	310,000
PK009	Bradley Park Pump Track	236,484	-	-	-	236,484
TR008	Retroreflective Backplate	-	724,000	50,000	674,000	724,000
TOTAL GRANT/OTHER FUNDING (411)		47,868,332	1,204,000	530,000	674,000	49,072,332
TIF FUNDS (412)						
88179	South Santa Fe - Smilax to Bosstick	82,000	-	-	-	82,000
TOTAL TIF FUNDS (412)		82,000	-	-	-	82,000
HOA REVENUE (443)						
ST002	Sidewalk Repair & Replacement	80,000	-	-	-	80,000
TOTAL HOA REVENUE (443)		80,000	-	-	-	80,000
SUCCESSOR AGENCY NO. 2 BOND (560552)						
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	1,801,484	-	-	-	1,801,484
88264	San Marcos Creek Specific Plan: Via Vera Cruz	57	-	-	-	57
88505	San Marcos Creek Specific Plan: Creekside Drive	9,578,244	-	-	-	9,578,244
88507	San Marcos Creek Specific Plan: Promenade	1,740,015	-	-	-	1,740,015
88529	San Marcos Creek Specific Plan: Environmental	3,882,800	-	-	-	3,882,800
TOTAL SUCCESSOR AGENCY NO. 2 BOND (560552)		17,002,600	-	-	-	17,002,600
SUCCESSOR AGENCY NO. 3 BOND (560553)						
88214	Channel Widening South of Grand Avenue	2,272,908	-	20,000	225,000	2,517,908
88263	San Marcos Creek Specific Plan: Bent Ave. Bridge	5,196,914	-	-	-	5,196,914
88264	San Marcos Creek Specific Plan: Via Vera Cruz	2,969,727	-	-	-	2,969,727
88265	San Marcos Creek Specific Plan: Discovery St.	2,652,900	-	-	-	2,652,900
88505	San Marcos Creek Specific Plan: Creekside Drive	2,263,602	-	-	-	2,263,602
88507	San Marcos Creek Specific Plan: Promenade	117,935	-	-	-	117,935
88529	San Marcos Creek Specific Plan: Environmental	5,705,483	-	100,000	200,000	6,005,483
PK006	Rancho Coronado Park Improvements	1,340,000	-	-	-	1,340,000
TOTAL SUCCESSOR AGENCY NO. 3 BOND (560553)		22,519,469	-	120,000	425,000	23,064,469
FACILITIES REPLACEMENT/REHABILITATION FUND (603)						
84004	Asset Management Program Development	-	150,000	150,000	-	150,000
FC004	Structure Removal Project	120,000	-	-	-	120,000
FC008	Roof Replacement/Retrofit 187 Santar & Site	400,000	-	-	-	400,000
FC009	Civic Center & SMETC Complex Improvements	975,000	-	-	-	975,000
PK010	Connors Park Synthetic Turf	400,000	-	400,000	-	800,000
PL004	Trash Amendment	-	250,000	250,000	-	250,000
TOTAL FACILITIES REPLACEMENT/REHABILITATION FUND (603)		1,895,000	400,000	800,000	-	2,695,000
INFRASTRUCTURE FUNDS (604)						
84004	Asset Management Program Development	200,000	-	-	-	200,000
FC002	Exterior Metal Painting	500,000	(250,000)	(250,000)	-	250,000
FC005	Underground Storage Tank & Clarifier Feasibility	50,000	50,000	50,000	-	100,000
FC006	Apparatus Storage: Fire Station 3	600,000	-	-	-	600,000

CIP PROJECT SUMMARY BY FUNDING SOURCE

PROJECT NUMBER	PROJECT NAME	PRIOR BUDGET APPROPRIATION	BUDGET ADJUSTMENT	FY 2021-22 APPROPRIATION	TOTAL FUTURE APPROPRIATION	TOTAL BUDGET
FC010	Fire Station 3 Upgrades	-	100,000	100,000	-	100,000
FC011	Las Posas Pool Storage	-	250,000	250,000	-	250,000
ST001	Annual Surface Seal Project FY19 - FY23	509,109	-	-	-	509,109
ST002	Sidewalk Repair & Replacement	120,000	-	-	-	120,000
TOTAL INFRASTRUCTURE FUNDS (604)		1,979,109	150,000	150,000	-	2,129,109
FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)						
88005	Woodland Parkway Hwy 78 Interchange and	583,223	-	-	-	583,223
88179	South Santa Fe - Smilax to Bosstick	3,316,458	-	-	-	3,316,458
88214	Channel Widening South of Grand Avenue	450,601	-	-	-	450,601
88264	San Marcos Creek Specific Plan: Via Vera Cruz	5,250	-	-	-	5,250
88265	San Marcos Creek Specific Plan: Discovery St.	21,028	-	-	-	21,028
88507	San Marcos Creek Specific Plan: Promenade	1,740	-	-	-	1,740
TOTAL FORMER SAN MARCOS REDEVELOPMENT AGENCY (943)		4,378,300	-	-	-	4,378,300
TOTAL CIP		\$ 195,013,578	\$ 7,222,065	\$ 6,673,911	\$ 14,757,450	\$ 216,444,939

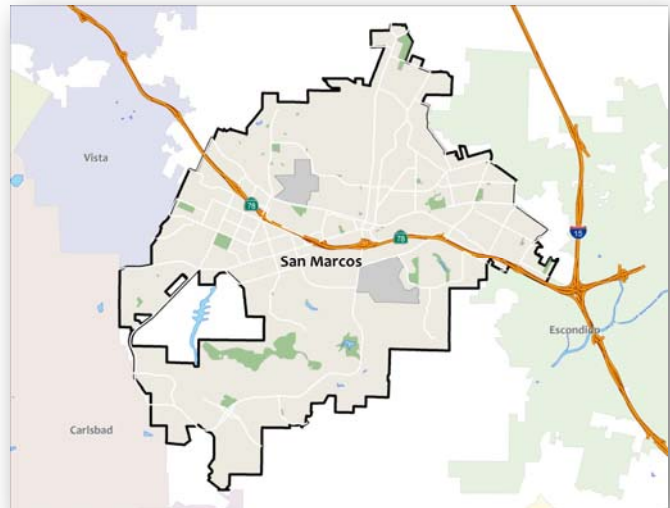


Public Facility Financing Plan Update

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84003	Planning	Improvement	Summer 2022	Finance
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2015-16	Design		\$625,000	N/A

Project Description:

This project plans to update the City Public Facility Financing Plan to establish a revised impact fee structure for future development.



Budget & Expense Summary:

Prior Approved Budget:	\$	625,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	625,000
Expended/Encumbered as of June 30, 2021	\$	261,544
Available Budget as of June 30, 2021	\$	363,456

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (FC PFF)	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000
PFF (HC PFF)	\$ 47,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,500
PFF (NPDES PFF)	\$ 92,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,500
PFF (Streets PFF)	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000
PFF (SR78 PFF)	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000
PFF (Parks PFF)	\$ 92,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,500
PFF (GIS PFF)	\$ 47,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,500
Totals	\$ 625,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 625,000
Future Years							\$0
Total Project Cost							\$625,000



Asset Management Program Development

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
84004	Planning	Improvement	Fall 2024	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2016-17	Design		\$350,000	N/A

Project Description:

This project will develop a comprehensive program to understand the City's long-term infrastructure maintenance and replacement needs. This will ensure proper prioritization and efficiency when it comes to maintaining and replacing city assets in the long term.



Budget & Expense Summary:

Prior Approved Budget:	\$	200,000
Budget Appropriation Increase/(Decrease):	\$	150,000
FY21-22 Budget:	\$	350,000
Expended/Encumbered as of June 30, 2021	\$	-
Available Budget as of June 30, 2021	\$	350,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Infrastructure R&R	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Facilities R&R	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Totals	\$ 200,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Future Years							\$0
Total Project Cost							\$350,000



San Marcos Boulevard at Discovery Street Intersection Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
86002	Streets	Improvement	Summer 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2014-15	Design		\$3,425,170	SM67

Project Description:

This project will adjust the intersection at San Marcos Boulevard and Discovery Street to eliminate the free-right turn from San Marcos Boulevard to Discovery Street. The project will also widen San Marcos Boulevard in the westbound (towards Carlsbad) direction, for approximately 900 feet approaching the intersection.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,825,170
Budget Appropriation Increase/(Decrease):	\$ 600,000
FY21-22 Budget:	\$ 3,425,170
Expended/Encumbered as of June 30, 2021	\$ 352,921
Available Budget as of June 30, 2021	\$ 3,072,249

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 995,000	\$ 520,000	\$ -	\$ -	\$ -	\$ -	\$ 1,515,000
TNet LSI	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Develop Deposit	\$ 1,480,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,480,170
Other Agency	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Totals	\$ 2,825,170	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 3,425,170
Future Years							\$0
Total Project Cost							\$3,425,170



Woodland Parkway Hwy 78 Interchange and Barham Dr. Widening

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88005	Streets	Improvement	Summer 2026	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2010-11	Design		\$17,419,943	SM24

Project Description:

This project includes reconstruction of the State Route 78 overcrossing at Woodland Parkway, reconfiguration of on/off ramps, widening and realigning portions of Woodland Parkway, Barham Drive and Rancheros Drive. The City is working in conjunction with Caltrans on completing this project and future funding amounts, as well as the total project cost, are still being determined based on ongoing discussions between the agencies.

Budget & Expense Summary:

Prior Approved Budget:	\$ 17,419,943
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 17,419,943
Expended/Encumbered as of June 30, 2021	\$ 11,475,035
Available Budget as of June 30, 2021	\$ 5,944,908



	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (SR78 PFF)	\$ 16,236,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,236,720
TNet LSI	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
SM Redevelop	\$ 583,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 583,223
Totals	\$ 17,419,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,419,943
Future Years							\$0
Total Project Cost							\$17,419,943



South Santa Fe - Smilax to Bosstick

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88179	Streets	Improvement	Winter 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2007-08	Design		\$7,199,808	SM22

Project Description:

This project will reconfigure and signalize the existing roadway intersection at Smilax Road and South Santa Fe Road. This project will also widen South Santa Fe in the westbound (towards Vista) direction. This project will enhance the traffic operations and wellbeing of motorists at the intersection.



Budget & Expense Summary:

Prior Approved Budget:	\$ 7,199,808
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 7,199,808
Expended/Encumbered as of June 30, 2021	\$ 4,410,210
Available Budget as of June 30, 2021	\$ 2,789,598

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Gas Tax	\$ 1,445,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,445,000
Traffic Safety	\$ 4,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,284
PFF (Streets PFF)	\$ 1,463,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,463,910
TNet Highway	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000
TNet LSI	\$ 308,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 308,156
TIF Funds	\$ 82,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,000
SM Redevelop	\$ 3,316,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,316,458
Totals	\$ 7,199,808	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,199,808
Future Years							\$0
Total Project Cost							\$7,199,808



Channel Widening South of Grand Avenue

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88214	Storm Drains	Improvement	Winter 2025	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2011-12	Construction		\$4,581,261	N/A

Project Description:

This project includes the widening of the existing drainage channel south of Grand Avenue, west of Linda Vista Drive, and the creation of riparian habitat on City-owned land. This project also includes the construction of a precast bridge over the widened channel for future access to Linda Vista Drive and Grand Avenue. Improvements are needed to relieve local flooding and promote the development of the site.



Budget & Expense Summary:

Prior Approved Budget:	\$ 4,581,261
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 4,581,261
Expended/Encumbered as of June 30, 2021	\$ 4,079,743
Available Budget as of June 30, 2021	\$ 501,518

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 1,322,752	\$ -	\$ -	\$ -	\$ 190,000	\$ -	\$ 1,512,752
No. 3 Bond	\$ 2,272,908	\$ 20,000	\$ 20,000	\$ 20,000	\$ 185,000	\$ -	\$ 2,517,908
SM Redevelop	\$ 450,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,601
PFF (FC PFF)	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Totals	\$ 4,146,261	\$ 20,000	\$ 20,000	\$ 20,000	\$ 375,000	\$ -	\$ 4,581,261
Future Years							\$0
Total Project Cost							\$4,581,261



San Marcos Creek Specific Plan: Bent Ave. Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88263	Creek District	Improvement	Winter 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$28,034,472	SM56

Project Description:

This grant-funded project will construct a 500-foot long 2-lane bridge along Bent Avenue over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace the existing low water crossing, which is inadequate to convey flows during storm events resulting in local flooding and blocked access for emergency vehicles.



Budget & Expense Summary:

Prior Approved Budget:	\$ 28,034,472
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 28,034,472
Expended/Encumbered as of June 30, 2021	\$ 23,094,085
Available Budget as of June 30, 2021	\$ 4,940,387

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,708
TNet LSI	\$ 1,324,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,324,723
Develop Deposit	\$ 124,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,700
Federal HBP	\$ 19,561,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,561,943
AC Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
No. 2 Bond	\$ 1,801,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,801,484
No. 3 Bond	\$ 5,196,914	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,196,914
Totals	\$ 28,034,472	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,034,472
Future Years							\$0
Total Project Cost							\$28,034,472



San Marcos Creek Specific Plan: Via Vera Cruz Bridge & Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88264	Creek District	Improvement	Fall 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$38,424,911	SM32

Project Description:

This grant-funded project will construct a 445-foot long 4-lane bridge along Via Vera Cruz over San Marcos Creek from Discovery Street to north of the future Creekside Drive. The project will include sidewalks, a multi-use trail, bicycle lanes and safety lighting. The new bridge will replace an existing timber bridge, which is inadequate during storm events resulting in local flooding and blocked access for emergency vehicles and will improve pedestrian safety.



Budget & Expense Summary:

Prior Approved Budget:	\$ 38,424,911
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 38,424,911
Expended/Encumbered as of June 30, 2021	\$ 31,075,678
Available Budget as of June 30, 2021	\$ 7,349,233

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 6,173,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,173,601
TNet LSI	\$ 4,754,174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,754,174
Federal HBP	\$ 2,832,960	\$ 17,706,000	\$ 3,983,142	\$ -	\$ -	\$ -	\$ 24,522,102
AC Funds	\$ 21,689,142	\$ (17,706,000)	\$ (3,983,142)	\$ -	\$ -	\$ -	\$ -
No. 2 Bond	\$ 57	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57
No. 3 Bond	\$ 2,969,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,969,727
SM Redevelop	\$ 5,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,250
Totals	\$ 38,424,911	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,424,911
Future Years							\$0
Total Project Cost							\$38,424,911



San Marcos Creek Specific Plan: Discovery St. Widening & Flood Control

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88265	Creek District	Improvement	Spring 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$11,611,028	SM31

Project Description:

This project will widen Discovery Street to a 4-lane secondary arterial and install a levee from Via Vera Cruz to Bent Avenue. In addition, it will raise the intersections at Bent Avenue and Discovery Street approximately 8 feet. The goal is to implement a general mobility element and allow the construction of the bridge abutments at Bent and Via Vera Cruz. The bridges at Bent and Via Vera Cruz will be constructed concurrently with this project.



Budget & Expense Summary:

Prior Approved Budget:	\$ 11,611,028
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 11,611,028
Expended/Encumbered as of June 30, 2021	\$ 10,869,388
Available Budget as of June 30, 2021	\$ 741,640

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TNet Bond	\$ 1,997,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,997,648
TNet LSI	\$ 1,957,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,957,152
RTCIP	\$ 4,982,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,982,300
No. 3 Bond	\$ 2,652,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,652,900
SM Redevelop	\$ 21,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,028
Grant / Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 11,611,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,611,028
Future Years							\$0
Total Project Cost							\$11,611,028



San Marcos Creek Specific Plan: Creekside Drive and Pad Grading

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88505	Creek District	Improvement	Spring 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$14,613,449	SM48

Project Description:

This project will construct a development pad and grade the promenade along the north side of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. The project will fill part of the north bank between Via Vera Cruz and Bent Avenue and raise the bank approximately 2 feet above 100 year flood elevation. The project is necessary to channelize the water flow and allows the construction of the north abutments for Bent Avenue Bridge and Via Vera Cruz Bridge.



Budget & Expense Summary:

Prior Approved Budget:	\$ 14,613,449
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 14,613,449
Expended/Encumbered as of June 30, 2021	\$ 8,659,096
Available Budget as of June 30, 2021	\$ 5,954,353

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
TNet Bond	\$ 1,384,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,384,313
TNet LSI	\$ 1,387,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,387,290
No. 2 Bond	\$ 9,578,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,578,244
No. 3 Bond	\$ 2,263,602	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,263,602
PFF (Streets PFF)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 14,613,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,613,449
Future Years							\$0
Total Project Cost							\$14,613,449



San Marcos Creek Specific Plan: Promenade Construction

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88507	Creek District	Improvement	Spring 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2012-13	Construction		\$4,344,690	N/A

Project Description:

This project will construct the pedestrian promenade on both sides of San Marcos Creek from west of Via Vera Cruz to east of Bent Avenue. It will provide a pedestrian connection on both sides of the creek linking with Bent Avenue Bridge and Via Vera Cruz Bridge. Additionally, the promenade will provide multi-use space intended to maximize public enjoyment of the area's natural resources while restoring the natural habitat surrounding San Marcos Creek.



Budget & Expense Summary:

Prior Approved Budget:	\$ 4,344,690
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 4,344,690
Expended/Encumbered as of June 30, 2021	\$ 3,933,303
Available Budget as of June 30, 2021	\$ 411,387

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
City In-Kind	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Develop Deposit	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,430,000
Prop 84 Grant	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
No. 2 Bond	\$ 1,740,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,740,015
No. 3 Bond	\$ 117,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,935
SM Redevelop	\$ 1,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,740
Totals	\$ 4,344,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,344,690
Future Years							\$0
Total Project Cost							\$4,344,690



San Marcos Creek Specific Plan: Environmental Habitat and Mitigation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88529	Creek District	Improvement	Spring 2028	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2013-14	Construction		\$12,034,886	N/A

Project Description:

This project will provide approximately 64 acres of wetland habitat including establishment, enhancement, and preservation at San Marcos Creek from Discovery Street to Echo Lane. The project will be maintained in perpetuity according to the environmental permit requirements (401 San Diego Water Board, 404 Army Corps of Engineers, and 1602 California Department of Fish and Wildlife) for the San Marcos Creek Specific Plan development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 12,034,886
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 12,034,886
Expended/Encumbered as of June 30, 2021	\$ 10,376,493
Available Budget as of June 30, 2021	\$ 1,658,393

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (HC PFF)	\$ 208,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 208,800
SANDAG Land Deed	\$ 1,937,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,937,803
No. 2 Bond	\$ 3,882,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,882,800
No. 3 Bond	\$ 5,705,483	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 6,005,483
Totals	\$ 11,734,886	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 12,034,886
Future Years							\$0
Total Project Cost							\$12,034,886

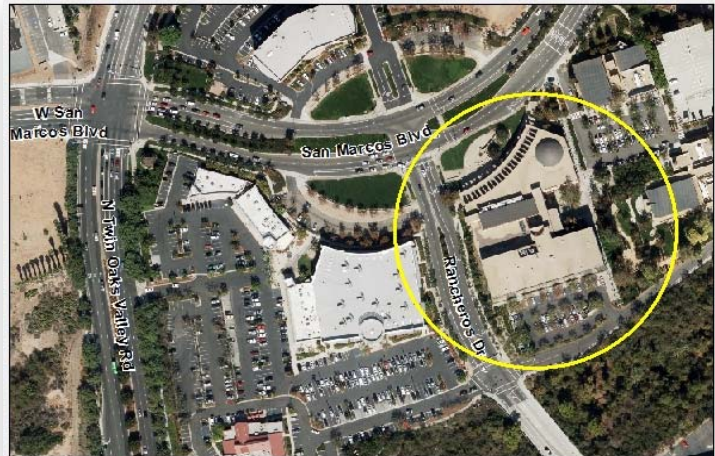


Traffic Management System Enhancement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
88532	Traffic	Improvement	Summer 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2013-14	Design		\$2,125,600	SM68

Project Description:

This project will consolidate the construction of a new TMC bringing the TMC up to date with current technologies. This project will also install new supporting infrastructure for the TMC including the installation of new traffic signal controllers at various locations throughout the City.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,125,600
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 2,125,600
Expended/Encumbered as of June 30, 2021	\$ 1,067,099
Available Budget as of June 30, 2021	\$ 1,058,501

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Traffic Safety	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TNet SAFE	\$ 244,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,048
TNet LSI	\$ 744,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,244,000
Gas Tax	\$ 637,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 637,552
Totals	\$ 1,625,600	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,125,600
Future Years							\$0
Total Project Cost							\$2,125,600

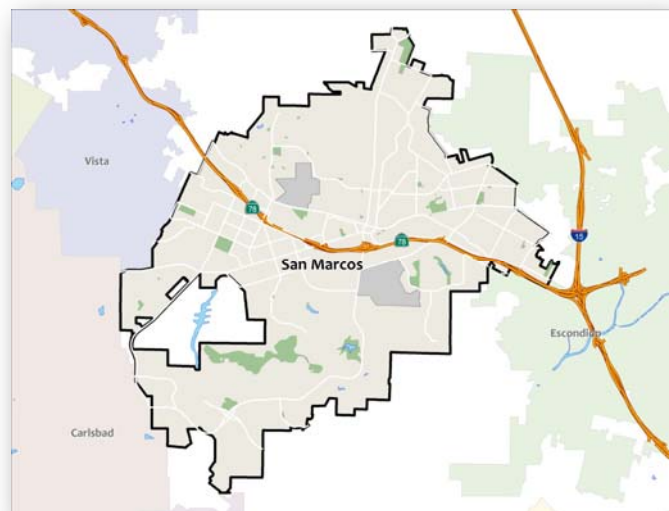


Exterior Metal Painting

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC002	Facilities	Maintenance	Fall 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2017-18	Construction		\$250,000	N/A

Project Description:

This project includes exterior metal painting at the Civic Center, Public Works, and Fire Station 1.



Budget & Expense Summary:

Prior Approved Budget:	\$	500,000
Budget Appropriation Increase/(Decrease):	\$	(250,000)
FY21-22 Budget:	\$	250,000
Expended/Encumbered as of June 30, 2021	\$	-
Available Budget as of June 30, 2021	\$	250,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Infrastructure R&R	\$ 500,000	\$ (250,000)	\$ -	\$ -	\$ -	\$ -	250,000
Totals	\$ 500,000	\$ (250,000)	\$ -	\$ -	\$ -	\$ -	250,000
Future Years							\$0
Total Project Cost							\$250,000



Structure Removal Project

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC004	Facilities	Maintenance	Fall 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$120,000	N/A

Project Description:

This project will remove four structures at parks throughout the City currently at the end of their useful life. Two structures, a caretaker residence and garage, are proposed to be removed at Bradley Park. A former daycare structure is proposed to be removed at Woodland Park. And a caretaker unit is proposed to be removed at Walnut Grove Park.



Budget & Expense Summary:

Prior Approved Budget:	\$	120,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	120,000
Expended/Encumbered as of June 30, 2021	\$	32,968
Available Budget as of June 30, 2021	\$	87,032

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Facilities R&R	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Future Years							\$0
Total Project Cost							\$120,000



Underground Storage Tank & Clarifier Feasibility Study & Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC005	Facilities	Maintenance	Fall 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$100,000	N/A

Project Description:

The Underground Storage Tank/Fueling facility and the clarifier are nearing the end of their useful life and a course of action needs to be taken to determine the feasibility of repairing and/or replacing the current facilities with a new system, either underground, above-ground, or off site. The potential replacement costs are estimated to be over a million dollars and no funding is identified at this time.



Budget & Expense Summary:

Prior Approved Budget:	\$	50,000
Budget Appropriation Increase/(Decrease):	\$	50,000
FY21-22 Budget:	\$	100,000
Expended/Encumbered as of June 30, 2021	\$	-
Available Budget as of June 30, 2021	\$	100,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Infrastructure R&R	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	100,000
Totals	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	100,000
Future Years							\$0
Total Project Cost							\$100,000

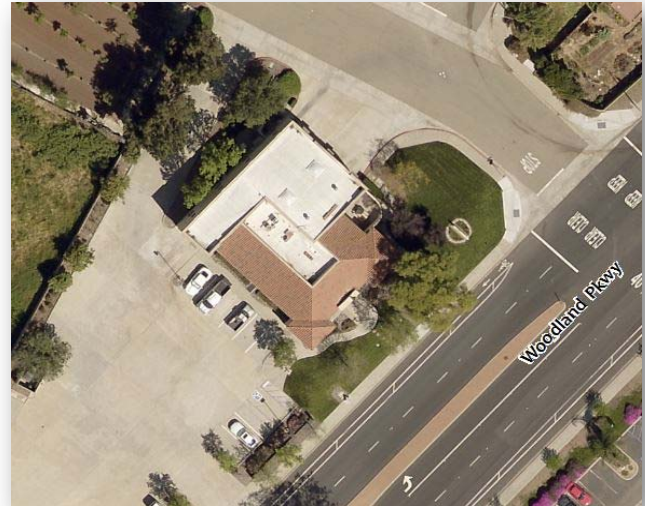


Apparatus Storage: Fire Station 3

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC006	Facilities	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$600,000	N/A

Project Description:

This project includes the addition of an emergency apparatus storage structure on the Fire Station 3 site and the replacement of the apparatus bay doors on the existing fire station building



Budget & Expense Summary:

Prior Approved Budget:	\$	600,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	600,000
Expended/Encumbered as of June 30, 2021	\$	169,790
Available Budget as of June 30, 2021	\$	430,210

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Infrastructure R&R	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Totals	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Future Years							\$0
Total Project Cost							\$600,000



Community Center Audio/Visual Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC007	Facilities	Maintenance	Summer 2022	Administration
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$850,000	N/A

Project Description:

This project improves the broadcasting and audio/visual setup of the dining and main hall in the Community Center due to an increased demand for audio, video, lighting and broadcasting capabilities.



Budget & Expense Summary:

Prior Approved Budget:	\$	850,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	850,000
Expended/Encumbered as of June 30, 2021	\$	567,575
Available Budget as of June 30, 2021	\$	282,425

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PEG Funds	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Totals	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Future Years							\$0
Total Project Cost							\$850,000

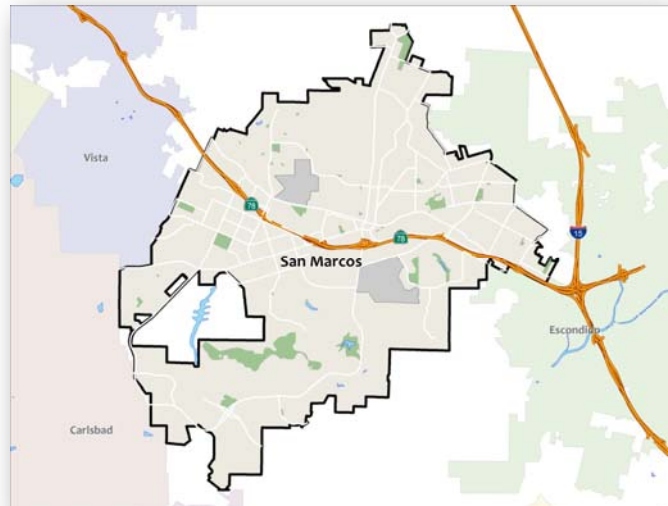


Roof Replacement/Retrofit 187 Santar & Site Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC008	Facilities	Maintenance	Summer 2021	Real Property Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Construction		\$400,000	N/A

Project Description:

This project will investigate the conditions of the existing roof of the City-owned building located at 187 Santar Road. This project will also evaluate any necessary site repairs that may be needed to keep the property in a servicable condition. If needed, the project will replace the roof or make necessary repairs to the roof and site.



Budget & Expense Summary:

Prior Approved Budget:	\$ 400,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 400,000
Expended/Encumbered as of June 30, 2021	\$ 300,015
Available Budget as of June 30, 2021	\$ 99,985

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Facilities R&R	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$0
Total Project Cost							\$400,000



Civic Center & SMETC Complex Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC009	Facilities	Maintenance	Summer 2022	Real Property Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2020-21	Feasibility		\$975,000	N/A

Project Description:

This project will replace and repair several elements reaching the end of their useful life at the Civic Center & SMETC Complex. Improvements will include building and site improvements needed for optimal operating condition.



Budget & Expense Summary:

Prior Approved Budget:	\$ 975,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 975,000
Expended/Encumbered as of June 30, 2021	\$ 308,703
Available Budget as of June 30, 2021	\$ 666,297

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Facilities R&R	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Totals	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Future Years							\$0
Total Project Cost							\$975,000



Fire Station 3 Upgrades

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC010	Facilities	Maintenance	Summer 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Feasibility		\$1,200,000	N/A

Project Description:

This project includes a feasibility analysis for improvements to Fire Station 3. Improvements to be evaluated include a reworking of the interior to better utilize the existing space, a minor building addition, installation of mechanical ventilation in the apparatus bays, site security fencing, and minor parking lot changes.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 100,000
FY21-22 Budget:	\$ 100,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 100,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Infrastructure R&R	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Totals	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Future Years							\$1,100,000
Total Project Cost							\$1,200,000



Las Posas Pool Storage

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC011	Facilities	Maintenance	Summer 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$250,000	N/A

Project Description:

This project will construct a small addition to the existing pool site to provide additional onsite storage for pool supplies.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 250,000
FY21-22 Budget:	\$ 250,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 250,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Infrastructure R&R	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Future Years							\$0
Total Project Cost							\$250,000



Mobile Emergency Operations Communications (MEOC) Tow Vehicle

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
FC012	Facilities	Maintenance	Spring 2023	Fire
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$400,000	N/A

Project Description:

This project will replacement the tow vehicle for the Mobile Emergency Operations Communications (MEOC) trailer. The current vehicle has limited towing capacity that reduces the opportunities to utilize the MEOC throughout the State.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 400,000
FY21-22 Budget:	\$ 400,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 400,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Grant / Other	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$0
Total Project Cost							\$400,000



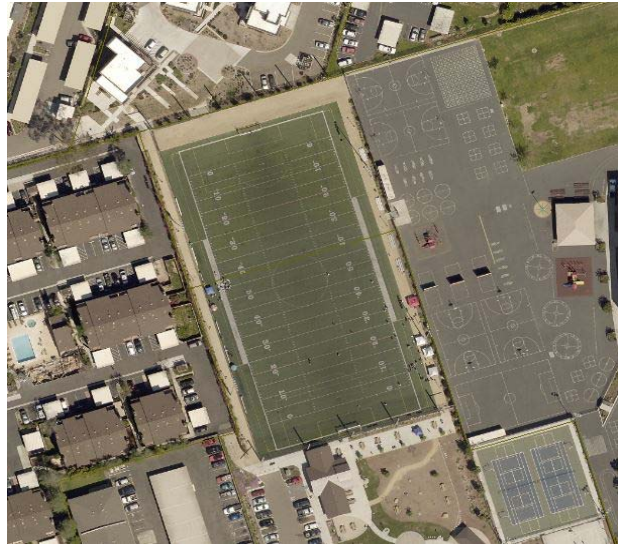
CAPITAL IMPROVEMENT PROJECT - PARKS

Sunset Park & Mission Sports Park Synthetic Turf Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK001	Parks	Improvement	Summer 2021	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$424,187	N/A

Project Description:

This project will replace synthetic turf at the Sunset Park and Mission Sports Park soccer arenas at the end of their useful life.



Budget & Expense Summary:

Prior Approved Budget:	\$	324,187
Budget Appropriation Increase/(Decrease):	\$	100,000
FY21-22 Budget:	\$	424,187
Expended/Encumbered as of June 30, 2021	\$	281,157
Available Budget as of June 30, 2021	\$	143,030

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
General Fund	\$ 243,140	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 343,140
CFD 98-02	\$ 81,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 81,047
Totals	\$ 324,187	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 424,187
Future Years							\$0
Total Project Cost							\$424,187



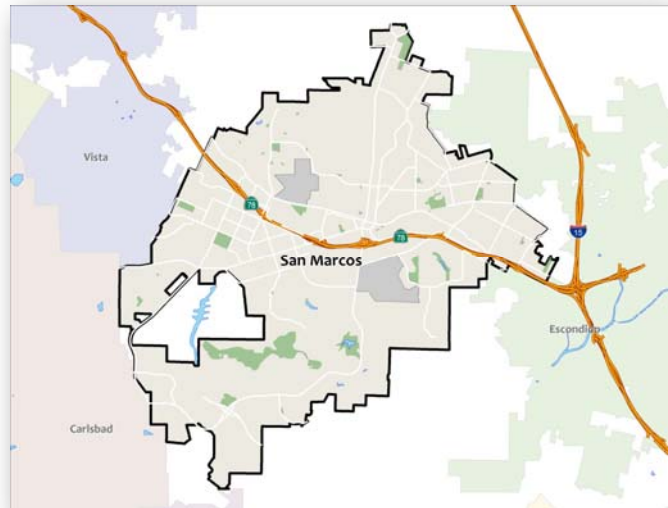
CAPITAL IMPROVEMENT PROJECT - PARKS

Discovery Lake Remediation

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK004	Parks	Improvement	Spring 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Feasibility		\$275,000	N/A

Project Description:

This project will evaluate various remediation techniques to improve water quality in Discovery Lake. The project will investigate the effectiveness of various remediation methods and implement those with the best potential to improve water quality.



Budget & Expense Summary:

Prior Approved Budget:	\$	250,000
Budget Appropriation Increase/(Decrease):	\$	25,000
FY21-22 Budget:	\$	275,000
Expended/Encumbered as of June 30, 2021	\$	59,128
Available Budget as of June 30, 2021	\$	215,872

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (NPDES PFF)	\$ 250,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Totals	\$ 250,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Future Years							\$0
Total Project Cost							\$275,000

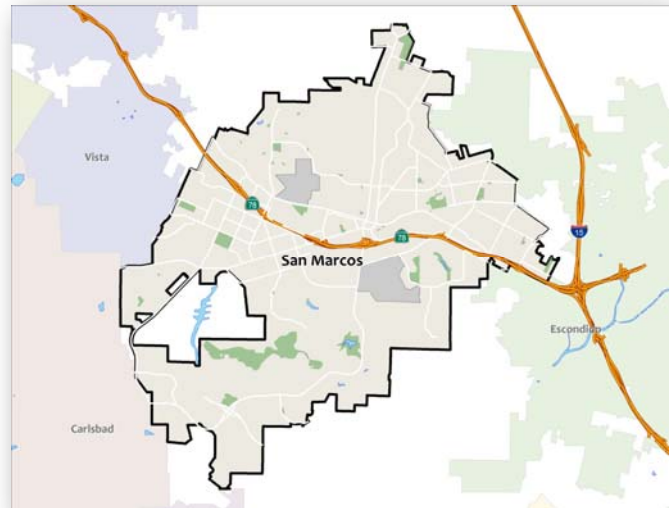


Rancho Coronado Park Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK006	Parks	Improvement	Fall 2021	Development Services
Initial Funding Year	Total Project Cost		RTIP Project Code	
FY 2019-20	Design		\$1,481,500	
			N/A	

Project Description:

This project will plan and construct a portion of the Rancho Coronado Park.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,481,500
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 1,481,500
Expended/Encumbered as of June 30, 2021	\$ 534,965
Available Budget as of June 30, 2021	\$ 946,535

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Develop Deposit	\$ 141,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,500
No. 3 Bond	\$ 1,340,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,340,000
Totals	\$ 1,481,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,481,500
Future Years							\$0
Total Project Cost							\$1,481,500



CAPITAL IMPROVEMENT PROJECT - PARKS

Southlake Phase 2

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK007	Parks	Improvement	Summer 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$1,575,000	N/A

Project Description:

This project will construct additional amenities at South Lake Park connected to the lower parking lot constructed as part of the Rancho Tesoro development.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,575,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 1,575,000
Expended/Encumbered as of June 30, 2021	\$ 163
Available Budget as of June 30, 2021	\$ 1,574,837

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (Parks PFF)	\$ 1,575,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000
Totals	\$ 1,575,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000
Future Years							\$0
Total Project Cost							\$1,575,000



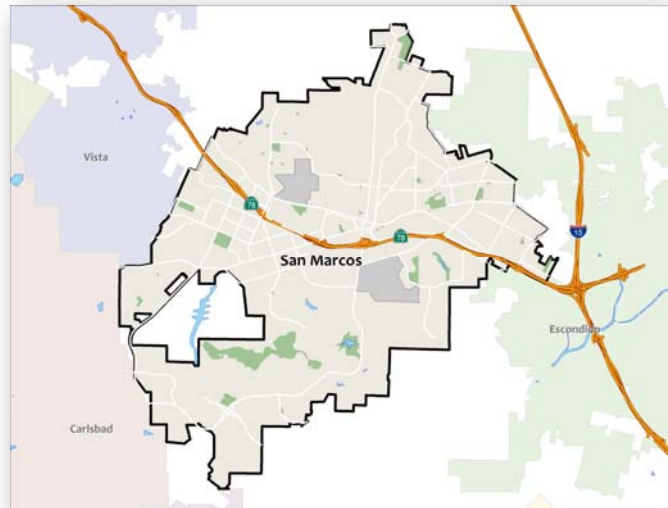
CAPITAL IMPROVEMENT PROJECT - PARKS

Richmar Park Phase 2

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK008	Parks	Improvement	Spring 2024	Development Services
Initial Funding Year	Total Project Cost		RTIP Project Code	
FY 2019-20	Not Started		\$800,000	
			N/A	

Project Description:

This project will construct the remainder of Richmar Park including a shade structure, half basketball court, sidewalk, and landscaping.



Budget & Expense Summary:

Prior Approved Budget:	\$	800,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	800,000
Expended/Encumbered as of June 30, 2021	\$	-
Available Budget as of June 30, 2021	\$	800,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
CDBG	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 800,000
Totals	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 800,000
Future Years							\$0
Total Project Cost							\$800,000



Bradley Park Pump Track

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK009	Parks	Improvement	Spring 2022	Development Services
Initial Funding Year	Total Project Cost		RTIP Project Code	
FY 2020-21	Design		\$236,484	N/A

Project Description:

This grant funded project will construct a dirt bike pump track on currently vacant land on the southeast corner of Bradley Park.



Budget & Expense Summary:

Prior Approved Budget:	\$	236,484
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	236,484
Expended/Encumbered as of June 30, 2021	\$	1,115
Available Budget as of June 30, 2021	\$	235,369

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Grant / Other	\$ 236,484	\$ -	\$ -	\$ -	\$ -	\$ -	236,484
Totals	\$ 236,484	\$ -	\$ -	\$ -	\$ -	\$ -	236,484
Future Years							\$0
Total Project Cost							\$236,484



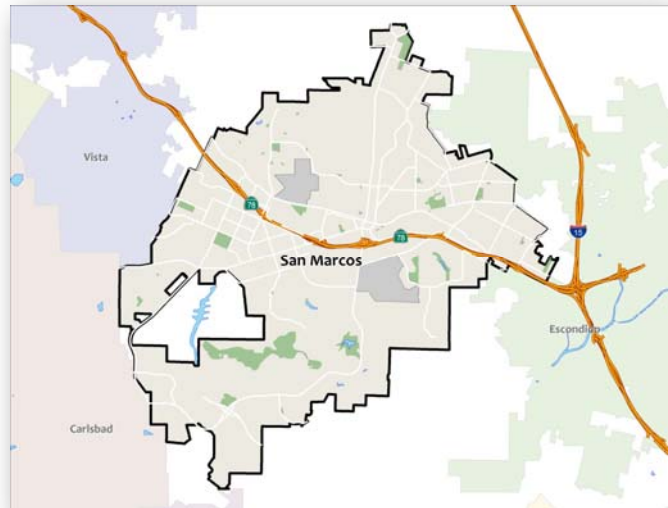
CAPITAL IMPROVEMENT PROJECT - PARKS

Connors Park Synthetic Turf

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PK010	Parks	Maintenance	Fall 2022	Public Works
Initial Funding Year	Total Project Cost		RTIP Project Code	
FY 2020-21	Not Started		\$800,000	
			N/A	

Project Description:

This project will replace the synthetic turf at the Connors Park football field at the end of its useful life.



Budget & Expense Summary:

Prior Approved Budget:	\$	800,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	800,000
Expended/Encumbered as of June 30, 2021	\$	-
Available Budget as of June 30, 2021	\$	800,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Facilities R&R	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Totals	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Future Years							\$0
Total Project Cost							\$800,000

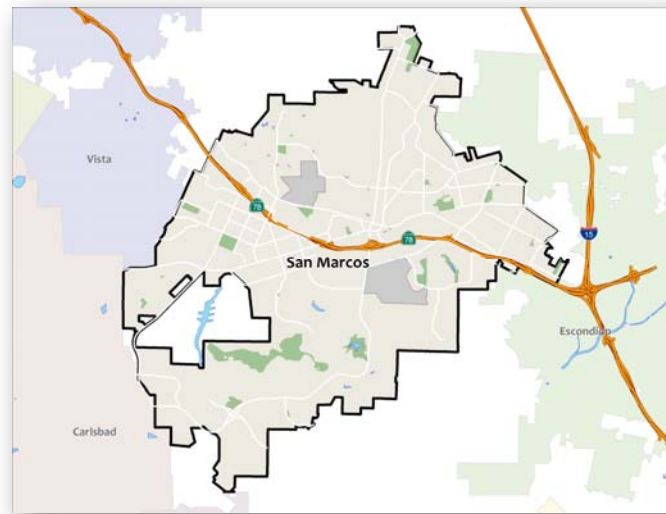


General Plan Amendment

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL001	Planning	Improvement	Fall 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$2,219,936	N/A

Project Description:

This project will update the General Plan and will include the development of implementation documents including but not limited to the zoning ordinance, master plans, policy documents, etc.



Budget & Expense Summary:

Prior Approved Budget:	\$ 2,219,936
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 2,219,936
Expended/Encumbered as of June 30, 2021	\$ 441,768
Available Budget as of June 30, 2021	\$ 1,778,168

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
General Fund	\$ 2,219,936	\$ -	\$ -	\$ -	\$ -	\$ -	2,219,936
Totals	\$ 2,219,936	\$ -	\$ -	\$ -	\$ -	\$ -	2,219,936
Future Years							\$0
Total Project Cost							\$2,219,936



Housing, Environmental Justice & Safety Element Updates

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL002	Planning	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$450,000	N/A

Project Description:

This grant funded project will update the housing element, safety element and environmental justice as statutorily required.



Budget & Expense Summary:

Prior Approved Budget:	\$	450,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	450,000
Expended/Encumbered as of June 30, 2021	\$	336,193
Available Budget as of June 30, 2021	\$	113,807

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Grant / Other	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
City Affordable Housing	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
General Fund	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Future Years							\$0
Total Project Cost							\$450,000



Electronic Plan Reviews

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL003	Planning	Improvement	Spring 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2020-21	Construction		\$310,000	N/A

Project Description:

This project includes acquiring and implementing citywide electronic plan reviews.



Budget & Expense Summary:

Prior Approved Budget:	\$	310,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	310,000
Expended/Encumbered as of June 30, 2021	\$	248,112
Available Budget as of June 30, 2021	\$	61,888

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Grant / Other	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	310,000
Totals	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	310,000
Future Years							\$0
Total Project Cost							\$310,000



Trash Amendment

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
PL004	Stormwater	Improvement	Summer 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$250,000	N/A

Project Description:

The project includes an evaluation of possible locations for full capture trash facilities as part of the City's strategy to reduce trash as required by the Municipal Separate Storm Sewer System (MS4) permit.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 250,000
FY21-22 Budget:	\$ 250,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 250,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Facilities R&R	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Future Years							\$0
Total Project Cost							\$250,000



Annual Surface Seal Project FY19 - FY23

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST001	Streets	Maintenance	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2017-18	Ongoing		\$6,186,856	SM62

Project Description:

This project is part of the City's regular maintenance of roadways. Various roadways will be surface sealed as part of this project to protect them from ongoing wear and tear.



Budget & Expense Summary:

Prior Approved Budget:	\$ 7,436,856
Budget Appropriation Increase/(Decrease):	\$ (1,250,000)
FY21-22 Budget:	\$ 6,186,856
Expended/Encumbered as of June 30, 2021	\$ 3,915,369
Available Budget as of June 30, 2021	\$ 2,271,487

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Gas Tax	\$ 329,542	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 529,542
Traffic Safety	\$ 413,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 413,200
RMRA Funds	\$ 4,485,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,485,005
TNet LSI	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Infrastructure R&R	\$ 509,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 509,109
Totals	\$ 5,736,856	\$ 100,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 6,186,856
Future Years							\$0
Total Project Cost							\$6,186,856



Sidewalk Repair & Replacement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST002	Streets	Maintenance	Winter 2022	Public Works
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Ongoing		\$200,000	N/A

Project Description:

Continued repair and replacement of damaged sidewalks every other year. This project helps with constant maintenance of city sidewalks.



Budget & Expense Summary:

Prior Approved Budget:	\$	200,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	200,000
Expended/Encumbered as of June 30, 2021	\$	-
Available Budget as of June 30, 2021	\$	200,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
HOA Revenue	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Infrastructure R&R	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Future Years							\$0
Total Project Cost							\$200,000

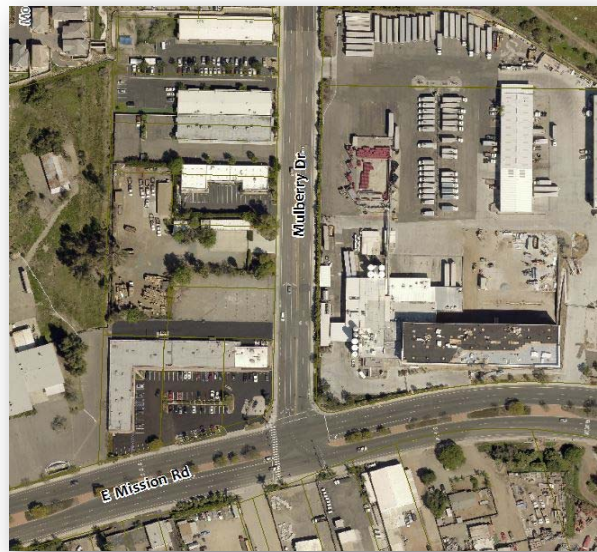


Mission/Mulberry Drainage Improvement

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST004	Streets	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$1,864,132	N/A

Project Description:

This project includes the installation of a new storm drain facility from an existing outfall located on the 400 block of Mulberry Dr., to the box culvert on Mission Rd. and the elimination of the current drop structure. The proposed new storm drain facility will connect to an existing storm drain line that runs under Mission Rd. and ultimately into San Marcos Creek.



Budget & Expense Summary:

Prior Approved Budget:	\$ 1,864,132
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 1,864,132
Expended/Encumbered as of June 30, 2021	\$ 291,368
Available Budget as of June 30, 2021	\$ 1,572,764

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (FC PFF)	\$ 1,864,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,864,132
Totals	\$ 1,864,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,864,132
Future Years							\$0
Total Project Cost							\$1,864,132



San Marcos Blvd. Reconstruction

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST005	Streets	Improvement	Fall 2026	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Not Started		\$11,600,000	SM64

Project Description:

This project includes the reconstruction of San Marcos Blvd. from Grand Ave. to Rancho Santa Fe Rd., including the removal and replacement of deteriorated pavement, removal of pavers at intersections, the installation of new signals throughout the corridor, updated pedestrian ramps for ADA compliance, and the repair and replacement of damaged and uplifted curbs, gutters and uplifted sidewalks.



Budget & Expense Summary:

Prior Approved Budget:	\$ 11,600,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 11,600,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 11,600,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Gas Tax	\$ 350,000	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
TNet LSI	\$ 372,000	\$ 1,561,000	\$ 1,985,586	\$ 1,902,586	\$ 2,723,000	\$ -	\$ 8,544,172
RTCIP	\$ -	\$ -	\$ -	\$ -	\$ 1,855,828	\$ -	\$ 1,855,828
Totals	\$ 722,000	\$ 2,411,000	\$ 1,985,586	\$ 1,902,586	\$ 4,578,828	\$ -	\$ 11,600,000
Future Years							\$0
Total Project Cost							\$11,600,000

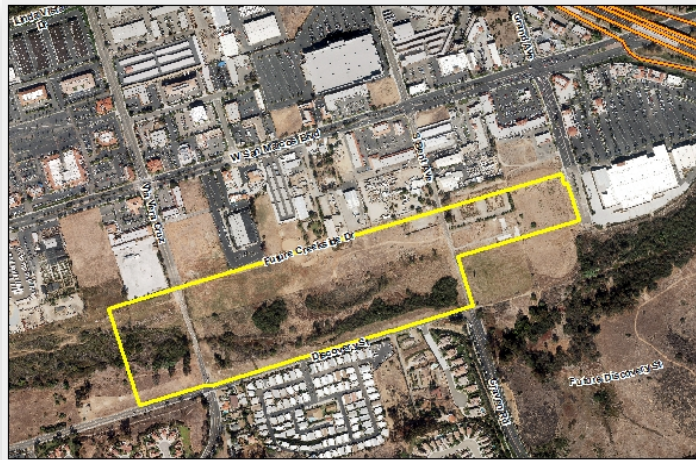


Discovery St. from Craven to Twin Oaks

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST007	Streets	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$21,000,000	SM42

Project Description:

The project includes the design and construction of all intersections, signals, utilities, drainage and water quality components of Discovery St., as a four lane arterial, from Bent Ave. to Craven Dr. and east to Twin Oaks Valley Rd.



Budget & Expense Summary:

Prior Approved Budget:	\$ 21,000,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 21,000,000
Expended/Encumbered as of June 30, 2021	\$ 1,040,687
Available Budget as of June 30, 2021	\$ 19,959,313

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
PFF (Streets PFF)	\$ 6,585,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,585,072
RTCIP	\$ 1,974,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,974,028
PFF (SR78 PFF)	\$ 12,440,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,440,900
Totals	\$ 21,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,000,000
Future Years							\$0
Total Project Cost							\$21,000,000



Twin Oaks Valley Rd. & Barham Dr. Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST008	Streets	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Design		\$8,500,000	SM69

Project Description:

The project involves surface improvements including asphalt, concrete, medians, sidewalks, signage traffic lights and underground improvements including utility and drainage improvements, relocations and water treatment within the public right of way to accommodate the construction of additional lanes.



Budget & Expense Summary:

Prior Approved Budget:	\$ 8,500,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 8,500,000
Expended/Encumbered as of June 30, 2021	\$ 7,963,634
Available Budget as of June 30, 2021	\$ 536,366

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
General Fund	\$ 4,182,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,182,169
PFF (SR78 PFF)	\$ 4,317,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,317,831
Totals	\$ 8,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,500,000
Future Years							\$0
Total Project Cost							\$8,500,000



Citywide ADA Infrastructure Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST009	Streets	Improvement	Ongoing	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Ongoing		\$3,362,911	N/A

Project Description:

This project is mostly funded by HUD. The goal is to implement ADA Transition Plan improvements for access within public right-of-way, City-owned facilities, services and activities for individuals with disabilities. This is an annual allotment of funds based on the CDBG funding available used for as-needed improvements and upgrades. This project is in compliance with Americans with Disabilities Act of 1990, Title II, Public Services.



Budget & Expense Summary:

Prior Approved Budget:	\$ 3,428,846
Budget Appropriation Increase/(Decrease):	\$ (65,935)
FY21-22 Budget:	\$ 3,362,911
Expended/Encumbered as of June 30, 2021	\$ 1,630,285
Available Budget as of June 30, 2021	\$ 1,732,626

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
CDBG	\$ 1,947,550	\$ 528,911	\$ 117,150	\$ 117,150	\$ 517,150	\$ -	\$ 3,227,911
PFF (Streets PFF)	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Totals	\$ 2,082,550	\$ 528,911	\$ 117,150	\$ 117,150	\$ 517,150	\$ -	\$ 3,362,911
Future Years							\$0
Total Project Cost							\$3,362,911



Palomar College/Mission Pedestrian Enhancements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST010	Streets	Improvement	Fall 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$400,000	N/A

Project Description:

This project will construct at grade pedestrian improvements to enhance the existing crossing located on Mission between Palomar College and the Sprinter Station.



Budget & Expense Summary:

Prior Approved Budget:	\$ 400,000
Budget Appropriation Increase/(Decrease):	\$ -
FY21-22 Budget:	\$ 400,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 400,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Develop Deposit	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Future Years							\$0
Total Project Cost							\$400,000



Annual Surface Seal Project FY24-FY27

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST011	Streets	Maintenance	Fall 2027	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$10,000,000	SM72

Project Description:

This project is part of the City's regular maintenance of roadways. Various roadways will be surface sealed as part of this project to protect them from ongoing wear and tear.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 2,000,000
FY21-22 Budget:	\$ 10,000,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 10,000,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Gas Tax	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Totals	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Future Years							\$8,000,000
Total Project Cost							\$10,000,000



Olive Street Bridge

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST012	Streets	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$2,200,000	SM74

Project Description:

This project includes preliminary planning and environmental tasks associated with replacement of the existing Olive Street Bridge. The results of past inspections by the State have identified elements of the bridge that require repair. The project will also include trail and/or bicycle improvements consistent with the mobility element of the City's General Plan.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 1,700,000
FY21-22 Budget:	\$ 2,200,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 2,200,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
TNet LSI	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
RMRA Funds	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 1,100,000
Totals	\$ -	\$ 600,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 1,700,000
Future Years							\$500,000
Total Project Cost							\$2,200,000



Sycamore Drive Road Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
ST013	Streets	Improvement	Spring 2024	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$850,000	N/A

Project Description:

This project includes an evaluation of the existing road surface and preliminary engineering for pavement repair and roadside drainage improvements on Sycamore Drive west of Olive Street.



Budget & Expense Summary:

Prior Approved Budget:	\$ -
Budget Appropriation Increase/(Decrease):	\$ 200,000
FY21-22 Budget:	\$ 850,000
Expended/Encumbered as of June 30, 2021	\$ -
Available Budget as of June 30, 2021	\$ 850,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Gas Tax	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	200,000
Totals	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	200,000
Future Years							\$650,000
Total Project Cost							\$850,000



CAPITAL IMPROVEMENT PROJECT - TRAFFIC

Rancho Santa Fe & Grandon Traffic Signal Modification

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR001	Traffic	Improvement	Fall 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2018-19	Construction		\$300,000	SM63

Project Description:

This project will modify traffic signals at the intersection of Rancho Santa Fe and Grandon by replacing traffic signal poles and mast arms. ADA improvements include the installation of a new crosswalk, an APS system, pedestrian signal heads, push buttons, pedestrian ramps and new vehicle detection loops.



Budget & Expense Summary:

Prior Approved Budget:	\$	300,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	300,000
Expended/Encumbered as of June 30, 2021	\$	266,760
Available Budget as of June 30, 2021	\$	33,240

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
TNet LSI	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Future Years							\$0
Total Project Cost							\$300,000

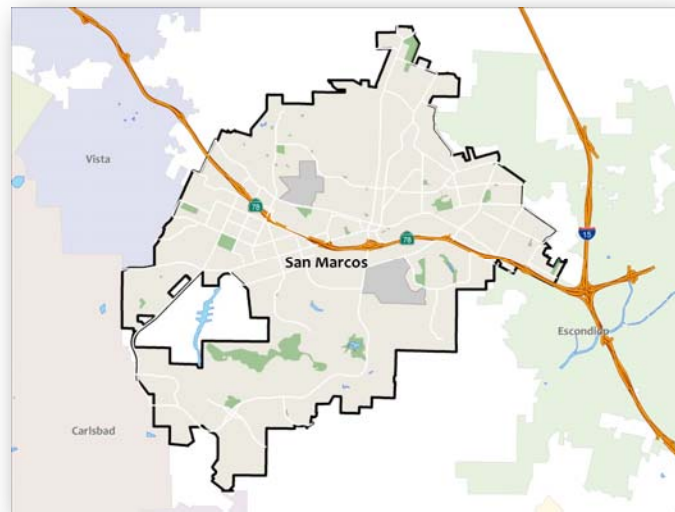


Grand Avenue Traffic Improvements

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR004	Traffic	Improvement	Summer 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Not Started		\$310,715	N/A

Project Description:

This project will install various improvements along Grand Ave to mitigate traffic impacts.



Budget & Expense Summary:

Prior Approved Budget:	\$	310,715
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	310,715
Expended/Encumbered as of June 30, 2021	\$	-
Available Budget as of June 30, 2021	\$	310,715

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
General Fund	\$ 310,715	\$ -	\$ -	\$ -	\$ -	\$ -	310,715
Totals	\$ 310,715	\$ -	\$ -	\$ -	\$ -	\$ -	310,715
Future Years							\$0
Total Project Cost							\$310,715

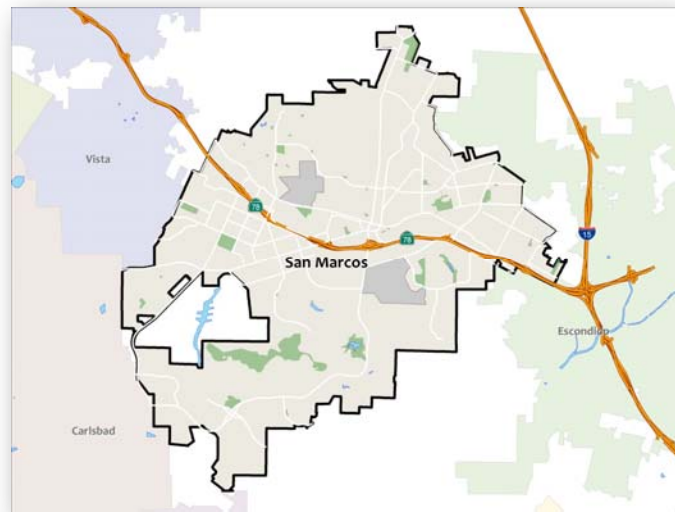


Adaptive Traffic Control System/Citywide Traffic Study

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR005	Traffic	Improvement	Summer 2022	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$189,000	N/A

Project Description:

This project will evaluate adaptive systems along corridors throughout the City and determine the feasibility of future adaptive projects.



Budget & Expense Summary:

Prior Approved Budget:	\$	100,000
Budget Appropriation Increase/(Decrease):	\$	89,000
FY21-22 Budget:	\$	189,000
Expended/Encumbered as of June 30, 2021	\$	-
Available Budget as of June 30, 2021	\$	189,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Traffic Safety	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Develop Deposit	\$ -	\$ 89,000	\$ -	\$ -	\$ -	\$ -	89,000
Totals	\$ 100,000	\$ 89,000	\$ -	\$ -	\$ -	\$ -	189,000
Future Years							\$0
Total Project Cost							\$189,000

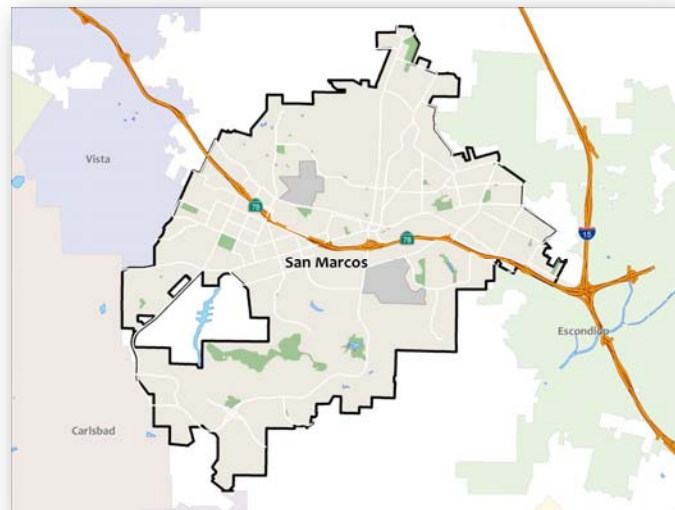


Cycle Track on TOVR near DP K-8 School

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR006	Traffic	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$250,000	SM71

Project Description:

Construction of a Class IV Protected One-Way Cycle Track within the school zone for Double Peak K-8. This project will enhance roadway safety and operations by providing a visual barrier for cyclists and pedestrians.



Budget & Expense Summary:

Prior Approved Budget:	\$	250,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	250,000
Expended/Encumbered as of June 30, 2021	\$	28,811
Available Budget as of June 30, 2021	\$	221,189

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
TNet LSI	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Future Years							\$0
Total Project Cost							\$250,000



Local Roadway Safety Plan

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR007	Traffic	Improvement	Summer 2021	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2019-20	Design		\$80,000	N/A

Project Description:

This project will develop a Local Roadway Safety Plan to identify and prioritize roadway safety improvements on roadways throughout the City.



Budget & Expense Summary:

Prior Approved Budget:	\$	80,000
Budget Appropriation Increase/(Decrease):	\$	-
FY21-22 Budget:	\$	80,000
Expended/Encumbered as of June 30, 2021	\$	31,138
Available Budget as of June 30, 2021	\$	48,862

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Traffic Safety	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Other State Grant	\$ 72,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,000
Totals	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Future Years							\$0
Total Project Cost							\$80,000



Retroreflective Backplate

Project Code	Project Type	Project Category	Target Completion	Responsible Dept.
TR008	Traffic	Improvement	Fall 2023	Development Services
Initial Funding Year	Project Phase		Total Project Cost	RTIP Project Code
FY 2021-22	Not Started		\$724,000	N/A

Project Description:

This grant funded project will add retroreflective backplates to existing traffic signal heads to increase visibility at intersections throughout the City.



Budget & Expense Summary:

Prior Approved Budget:	\$	-
Budget Appropriation Increase/(Decrease):	\$	724,000
FY21-22 Budget:	\$	724,000
Expended/Encumbered as of June 30, 2021	\$	-
Available Budget as of June 30, 2021	\$	724,000

	Prior Budget Appropriation	FY 2021-22 Budget Appropriation	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned	Total
Funding Source Summary							
Other State Grant	\$ -	\$ 50,000	\$ 674,000	\$ -	\$ -	\$ -	\$ 724,000
Totals	\$ -	\$ 50,000	\$ 674,000	\$ -	\$ -	\$ -	\$ 724,000
Future Years							\$0
Total Project Cost							\$724,000